

THE CARGO COURIER

Standiford Field ANGB, Louisville, Ky.

123rd Airlift Wing, Kentucky Air National Guard

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Combat Comm lends hand to Haiti

By Maj. Ralinda Gregor
Wing Public Affairs Officer

Ten members of the 205th Combat Communications Squadron here are just completing a tour of duty in Haiti in support of Operation Uphold Democracy.

The 10 volunteers deployed Sept. 20 and arrived in Haiti the following day. They served as part of a 14-member Air National Guard combat communications detachment that established and operated the Port-au-Prince command and control center using microwave, telephone and satellite communications.

The 10 guard members served tours ranging from one to two months. The last member to return home, Senior Airman Mimi T. Roy, is scheduled to arrive at Standiford Field this weekend.

'They've been living on MREs and water, and they're getting their first soda today.'

The 205th operated out of an industrial park near the airport, according to Maj. Mitchell L. Perry, the 205th CCS commander. They worked there with members of the 239th CCS from St. Louis and the 264th CCS from Springfield, Ill.

The 14-member Air Guard communications team worked hard to get the satellite communications equipment up and running, said Senior Airman Mark W. Darragh, who spent 26 days in Haiti. But once the equipment was up and the communication links were established, the system was extremely reliable, he said.

Extreme heat and humidity greeted the guard members when they landed at

Port-au-Prince airport. "The stench of the sewer hit us as soon as we stepped off the plane," Darragh said, "and the smell never went away."

Even though the guard members lived and worked in the airport area, they still witnessed extreme poverty. "The country needs a lot of work," said Tech. Sgt.

Ralph E. Barney.

The guard members endured austere conditions. For the first few weeks they lived in cramped tents at the Port-au-Prince airport with no relief from the sweltering heat, according to Perry.

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Photos are courtesy of the 205th CCS. For members of the 205th Combat Communications Squadron, virtually their entire tour was served at an industrial park near the Port-au-Prince airport. Field conditions at the austere Caribbean nation proved challenging for the volunteers.



Even at the Port-au-Prince airport, ANG members witnessed harsh poverty from their station. Pictured from left: Staff Sgt. Tom Kimball, Senior Airman Gary O'Daniel, Senior Airman Mark Darragh and Senior Airman Harrold Moore III.

An Apology and a Promise: Pay Delays Will End Soon

I owe you an apology. Many of you have experienced lengthy delays in receiving your pay and that is inexcusable. It took me far too long to recognize the severity of the situation and to fix the problems.

Now that I got that off my chest, let's take a look at what happened.

This was all brought on by a series of events that I should have been able to forecast and head off before you experienced pay problems.

The key factor is that we have been grossly overtasking our finance section for some time. The good people there have been using their best innovations to stay afloat with the dramatic increase in real-world missions that we have been



Brig. Gen. Stewart R. Byrne
123rd Airlift Wing Commander

experiencing. With the loss of a few key people and a plague of computer problems, they began to sink and your checks began to be delayed.

To correct the situation, we have brought in help from other units, authorized the hire of new employees, hired temporary technicians, provided needed training, gone to Wright-Patterson AFB in Ohio to develop new computer procedures and have emphasized the importance of a timely paycheck.

If you have not received a paycheck you are due, you should be receiving it very soon.

Again, I apologize for allowing this to happen and I will do everything I can to ensure that you receive your checks without undue delays.

McPeak retires, bids farewell

ANDREWS AFB, Md. (AFNS)—Amid scores of distinguished guests and well wishers here Oct. 25, Air Force chief of staff Gen. Merrill McPeak performed his last official duty.

He listened while Secretary of the Air Force Sheila Widnall commended him "for the myriad of challenges you've tackled during the stressful downsizing process."

Defense Secretary William Perry and Joint Chiefs of Staff chairman Gen. John Shalikashvili also attended the

retirement ceremony at Andrews.

Widnall addressed McPeak's influence on the roles and missions commission, saying, "He had the personal courage to risk his reputation and collegiality with the other services in his efforts to change and improve the system. We can all learn from his dedication to what is best for the nation."

Widnall lauded the efforts of McPeak's wife, Ellie, who was active in family support, child development centers and officers' wives' charities.

"When all is said and done, the Air Force is about people. As I step down as Air Force chief, this is what I will miss most — our people.

Eight-hundred-thousand-plus, officers and airmen, uniformed and civilian, active and reservists, serving at some 100 installations all over the globe, you are the force that has kept us together as an institution through good days and bad.

It's with great pride that I reflect on your accomplishments, and it's with great respect and gratitude that Ellie and I bid you farewell. Thanks for a job well done." — Merrill A. McPeak

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Wing Commander
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Brig. Gen. Stewart Byrne
Maj. Ralinda Gregor
Tech. Sgt. Jeff Sansbury

Call the Public Affairs Office if you have a story idea or an article to submit. The PA staff must have your submissions today for the December issue.

Being general puts Fairchild with select few

By Maj. Ralinda Gregor
Wing Public Affairs Officer

Kentucky's Assistant Adjutant General for Air, Verna D. Fairchild, added another first to her list of accomplishments when Governor Brereton Jones and Maj. Gen Robert L. DeZarn pinned stars on her shoulders October 17 in Frankfort, Ky.

Surrounded by family, friends and military colleagues in the capitol rotunda, Fairchild received epaulets bearing her new rank from her mother, Fern East, and her husband, Byrnes Fairchild.

Fairchild was also presented with the Legion of Merit for outstanding service in her previous position as Air National Guard assistant for nursing to the Air Combat Command surgeon general.

Fairchild's promotion to brigadier general makes her the first woman in Kentucky and the third in the Air National Guard to attain that rank.

During her 26-year military career Fairchild was the first woman and nurse to command an Air National Guard hospital and the first woman to be selected as an assistant adjutant general for air.

In her civilian position, Fairchild



KyNG photo by Staff Sgt. David Altom

Gov. Brereton Jones was proud to name Verna Fairchild as the state's first female general. A veteran state employee, she has devoted more than 25 years as a nurse, and she is currently Kentucky's assistant adjutant general for air.

serves as the assistant to the Kentucky state commissioner of the Department for Mental Health-Mental Retardation Services. She has worked as a staff nurse

and chief psychiatric nurse and also has experience in nursing administration, hospital administration and program management.

Chaplain's Column

A Reverse Thanksgiving

I'm usually thankful for what I've got,
But I'm also thankful for what I have not.
I don't have many more things than I do,
Make a list; you'll find it true too!

I don't have chicken pox, measles or mumps,
And I don't have to ride on roads with bumps.
I don't have a flat, and no one's run over me yet,
And I don't have to pay ALL of the national debt.

I don't have cancer or a hospital stay,
And I didn't have to go before the judge

today.
I don't have any enemies that I really know about,
And no landlord who wants to throw me out.

I don't have a cold and very little bursitis,
And I don't have to worry about poliomyelitis.
I don't have a hole in my shoe like many,
And I've never gone hungry in this land of plenty.

So count what you don't have as well as what you do.
You should be grateful for what's NOT come to you.

--Burt Williams

Air Force phases out 4 uniform items

The Air Force has phased out four uniform items: the blue formal dress head gear, woman's blue beret and maternity smock and the olive drab green T-shirt.

Women have the option of wearing their service cap or flight cap in lieu of the beret, and the maternity blouse with or without the maternity jacket instead of the smock. Air Force members now wear the brown T-shirt or, where authorized, the black T-shirt.

More information about uniform items is available in Air Force Instruction 36-2903, Dress and Personal Appearance of Personnel.

Moving plan urged for new base transition

By Tech. Sgt. Keith Smith
123rd Civil Engineering Squadron

What's missing from the existing base? If you answered nothing, schedule an eye exam with the base hospital!

The hangar parking lot is being removed in order to expedite construction of the new airfield.

Also, parking by Bldg. 26 has been reduced during removal of the underground fuel storage tanks. New parking was created along the east end of the south perimeter road. This area is at the old picnic grounds and across the street into the area in front of civil engineering. You may have noticed that the large oak trees were removed in order to accommodate parking and the new runway.

The Land Exchange Agreement has been completed and signed by the Undersecretary of the Air Force for Facilities. Simply put, this document allows the KyANG to exchange the current base for the new base. However, the exchange will not happen all at once. As buildings

are completed, users will relocate. All offices and shops should begin to develop a moving plan so the transition between properties goes well. Although we will soon start moving into the new

buildings, minor construction will still be in progress. Landscaping and final sidewalks will not be in place until spring.

Continued on Page 5

9 earn CCAF degrees at KyANG

Congratulations to the following individuals who have earned their Associate's Degree in Applied Science through the Community College of the Air Force this year, as of Sept. 24.

2nd Lt. Christopher Lally, Aircrew Operations (first degree) and Logistics (second degree).

Senior Master Sgt. Frank Cox, Contract Management.

Master Sgt. Dennis Jennings, Weather Technology.

Master Sgt. David Koontz, Electronic Systems Technology (first degree) and Mechanical and Electrical Technology (second degree).

Master Sgt. Bertha Pearl, Information Management.

Tech. Sgt. David Riedley, Aircrew Operations.

Tech. Sgt. Billie Swift, Allied Health Sciences.

Senior Airman James Hardesty, Avionic Systems Technology.

Senior Airman George Kramer, Weather Technology.

If you have any questions about how you can receive your degree, please contact Tech. Sgt. Rose Farquhar or Staff Sgt. Chris Tellis at on-base 604, or visit their office at Room 126 in the O&T Building.

Horseley is state's first chief nurse

Lt. Col. Patricia Horseley has been appointed the first state chief nurse in Kentucky Air National Guard history.

Horseley has been a well known officer and nurse with the 123rd Medical Squadron, having served as both chief nurse and the hospital's commander. In her new capacity she will work with Dr. (Col.) Wayne Cole, the state air surgeon, in coordinating joint medical exercises and medical disaster plans in concert with the Kentucky Army National Guard.

Horseley and Cole also have responsibility for oversight of all 123rd Airlift Wing



KyANG photo by SMSgt. Dave Tinsley

PINNED: Kentucky Adjutant General Robert DeZarn, left, congratulates Wayne Cole, the KyANG's state air surgeon, after his promotion to colonel last month. Beside Cole is Brig. Gen. Verna Fairchild, the assistant adjutant general for air.

medical activities and continuous liaison with the Air National Guard Readiness Center and the Air National Guard Office of the Surgeon General.

Lt. Col. Sherra Rogers assumes the role of chief of nursing services with the

123rd Medical Squadron, the position vacated by Horseley. The squadron is looking for registered nurses with two- or four-year college degrees to fill vacancies. Contact Rogers at on-base 413 if you're interested in applying.



Air Force photo by Tech. Sgt. John McDowell

TELLING THEIR STORY: Senior Airman Jim Cunningham of the Air Force News Agency at Kelly AFB, Texas, videotapes scenes at the Port-au-Prince, Haiti, airport for an Air Force Television News report recently.

Base transition

Continued from Page 4

1995.

Construction of the new base is proceeding well. Five buildings, aircraft parking and the base infrastructure are under construction.

Current construction update reports are posted in the civil engineering bulletin board on the LAN. Those who want to see the actual construction progress for themselves can sign up for tours which will be conducted during UTA weekends at 9 a.m. and 1 p.m. Call on-base 435 to sign up.

As a final construction note, please drive carefully on Grade Lane. Large construction vehicles can appear from nowhere.

Also, dust and mud sometimes cover the roadway, creating hazardous driving conditions.

Shelton of Kentucky, last Vietnam POW, declared dead

FORT MEYER, Fla. (AFNS) — Air Force Col. Charles E. Shelton, who last month was declared killed in action in Vietnam, was eulogized at Arlington National Cemetery Oct. 4.

Shelton, the Owensboro, Ky., native who was the last officially-designated Vietnam-era prisoner of war, has a tree in front of the Kentucky Air National Guard headquarters building dedicated to his name. At Arlington, his name will be inscribed on the grave marker where his wife is buried.

For 29 years Shelton, who would have been 62 in April, was listed as a POW in Vietnam. For the past 10 years, he was the sole U.S. symbol of Americans still missing or unaccounted for in Southeast Asia.

Shelton's status was changed at the request of his five children, who attended the memorial service held at their mother's grave. Dorothy Shelton killed herself four years ago. She had asked the Pentagon in the early 1980s to change her husband's

status. Her son, John, said his mother was also a war casualty.

More than 100 people attended Shelton's memorial service. The Air Force band from Bolling AFB in Washington played "Amazing Grace," followed by Taps and a 21-gun salute for the former



A tree dedicated to Col. Shelton remains at the entrance to the KyANG. Photo by Tech. Sgt. Jeff Sansbury

colonel. Four F-15s from Langley AFB, Va., then flew the "missing man" formation.

Shelton had been a captain and the lead pilot on a photo reconnaissance flight from Udorn AB, Thailand, when his RF-101 jet aircraft was shot down over northern Laos on April 29, 1965. It was Shelton's 33rd birthday.

Shelton ejected safely and was later spotted about 40 yards from his parachute, but bad weather delayed search and rescue efforts for three days.

The Air Force abandoned the search May 4, 1965, when efforts became futile. Friendly forces entering the same area a week later said Shelton had been taken alive, but could not provide information about his whereabouts.

Shelton's children said they believe their father is still alive, but they want to move on.

John Shelton, 38, said the memorial service "is our way of creating some closure and getting on with our lives."

Veteran crew chief becomes new CMSAF

WASHINGTON (AFNS) — The new -- and 11th -- chief master sergeant of the Air Force is Chief Master Sgt. David J. Campanale.

Formerly the Air Mobility Command's senior enlisted advisor, Campanale re-

places Chief Master Sgt. of the Air Force Gary R. Pflingston, who retired at Bolling AFB in Washington, D.C., on Oct. 24.

Pflingston held the Air Force's top enlisted position since August 1990.

Campanale is an aircraft maintenance

professional with more than 24 years of service. He took over as the AMC senior enlisted advisor in March 1992.

After entering the Air Force in 1970 and completing technical training, Campanale began his career as a B-52 crew chief. While at his first assignment with the 2nd Organizational Maintenance Squadron, Barksdale AFB, La., he served three successive tours at Andersen AFB, Guam, in support of B-52 ARC light missions in Southeast Asia.

The chief served as the flight and line

Pilot error caused B-52 crash

Maneuvers violated Air Force, FAA regs

WASHINGTON (AFNS) — The B-52 pilot who was killed in a crash at Fairchild AFB, Wash., June 24 was making an unauthorized banking maneuver at the time of the accident. Crewmembers aboard the aircraft and senior leaders at the 92nd Bomber Wing also made mistakes which contributed to the accident in which three other crewmembers also died, said a report released at Fairchild Sept. 29.

The pilot, Lt. Col. Arthur A. Holland, 46, violated regulatory provisions and flight manual guidance which placed the aircraft "outside established flight parameters at an attitude and altitude where recovery was not possible."

"Furthermore, the accident crew, not recognizing the developing dangerous situation, allowed the pilot to enter into a stalled condition," the report said.

Also killed in the accident were: Col. Robert E. Wolff, 46, wing vice commander; Lt. Col. Mark C. McGeehan, 36, 325th Bomb Squadron commander; and Lt. Col. Kenneth C. Huston, 41, operations officer for the 325th.

The B-52 crew was practicing for an upcoming airshow at the time of the crash. The unauthorized banking maneuver had been approved by the wing commander as part of the June 26 airshow.

The 92nd wing commander "lacked an adequate understanding" of airshow regulations and maneuvering angles permitted in the traffic pattern, investigators said in the report.

Holland, whom some aircrew members had refused to fly with because of his lack of air discipline, was making a tight, 360-degree turn around the airfield tower at about 250 feet above the ground with more than a 60-degree bank. Air Force regulations authorize only a 30-degree bank, the report said.

About three-fourths of the way through the turn, the B-52 reached a 90-degree bank, stalled, lost altitude and hit the ground.

Investigators said several of the base's senior officers described Holland as "a professional, knowledgeable aviator," but one whose airmanship was "excessively aggressive and often in violation of existing regulations."

Looking back at more than a three-year period, investigators said they found that Holland had violated both Air Force and Federal Aviation Administration regulations on several occasions with "no significant corrective action" taken.

Ironically, the June 26 airshow would have been the B-52's last at Fairchild. The bomber was being transferred to the 2nd Bomb Wing at Barksdale, AFB, La.



Chief Master Sgt. David J. Campanale, a 24-year veteran and formerly the Air Mobility Command's senior enlisted advisor, is the new chief master sergeant of the Air Force.

chief for both the FB-111A and KC-135 branches, as well as senior maintenance controller, while assigned to the 509th Maintenance Squadron at Pease AFB, N.H. At Offutt AFB, Neb., he was the commander's focal point for all maintenance and logistical plans, programs and policies in support of the FB-111A fleet and also as the B-1B systems program manager.

The chief is married to the former Barbara Davenport of Hillside, Ill. They have two daughters.

Base phone list is on computer

The 123rd Communications Maintenance Shop reminds KyANG members that it is keeping the base telephone directory on the KyANG bulletin board on the LAN.

As changes occur in the phone system, the maintenance shop updates the LAN directory which eliminates the "lag" time associated with the paperback printed phonebook.

Personnel can access the LAN directory under application No. 4, KyANG BBS, Communications No. 12, then to phone directory No. 10.

Units or shops can download or print their own directory anytime they need an updated listing.

Men's softball players needed

Coaches for the KyANG Men's Open Softball Team are seeking players that are competitive and talented for the 1995 season. If interested, contact Tech. Sgt. Mike Buckley at ext. 330 or Tech. Fred Logsdon at 490.

3 KyANG men make photo cut

Three KyANG members were among this year's top 36 finalists for the Kentuckiana Men Calendar sponsored by WHAS-TV.

Staff Sgt. Tim Dougherty from supply and copilot Capt. Chris Lowe made the semifinal cut out of 600 entries. Staff Sgt. Tony Moore from the traffic management office is slated to be "Mr. July" in the calendar.

The announcement was made on the *Louisville Tonight Live* show. Proceeds from the calendar sales benefit the Crusade for Children.

Electronic mail considered official records, court rules

By Sgt. 1st Class Stephen Barrett, USA
American Forces Information Service

trying to do is get these people to think about what they're putting on the board."

Gegan suggests e-mail users take caution in deleting their traffic and rec-

A recent court decision on electronic mail is forcing federal archivists and computer users into reviewing their records management procedures.

The courts ruled electronic mail documents used in conducting government business are official federal records and obtainable under the Freedom of Information Act. With this ruling, government records managers have been busy documenting both hard copy and electronic files for proper disposition. They are also warning coworkers about deleting e-mail documents.

"What this means to an agency like NSA is that any e-mail message not properly scheduled becomes a permanent record," said Jeryl Gegan, archives and records management chief for the National Security Agency at Fort Meade, Md. It is subject to release under FOIA once the classified material is removed. Therefore, people should determine whether messages generated through e-mail channels are official records and use disposition schedules."

Gegan is trying to educate his colleagues about treating e-mail traffic and computerized records the same as paper files. "Obviously, there are e-mail messages that won't apply to this," said Gegan. "There's too many people out there flicking keyboards and sending e-mail for the sake of sending it. What we're

It's been a *long* time



KyANG photo by Tech. Sgt. Jeff Sansbury

The Kentucky Air Guard played host to 94 members of the 78th Troop Carrier Squadron Association during its World War II reunion here Sept. 23. The unit, which was activated from Bowman Field in 1943 and served extensively in Europe, toured the KyANG base during its three-day stay. Above, Brig. Gen. Stewart Byrne, the 123rd AW commander, explains the C-130 mission to Sarah McWilliams, whose husband served with the 78th TCS.

ommends printing messages before deleting. "By printing, you have a hard copy of the message," said Gegan.

He added that if it's obvious an e-mail message is just a quick note -- "Joe, your car lights are on" -- go ahead and delete it. But if you're not sure, print a hard copy first.

'3 Rings of Quality' May Help Explain TQM

*What can you improve?
Start the change this UTA*

By Capt. Pat Wimsatt
Wing Quality Officer

What do you think of when you hear the word quality? Is it the perfectly fine-tuned automobile from Sweden or the exuberant customer who found just what they wanted at the right price? Or do you think of people systems that allow people to grow and find some kind of fulfillment in their work? Do you think of people learning to work in

teams and partnerships where reward and recognition are as common in discussion as production?

Quality principles can be represented as three interlocking circles. The rings represent the customer, the people and the process. Because the rings are interlocked it is not possible to have one element without the other two.

Most of us can relate to who our customers are and our need to understand their requirements. We can relate to people systems and many of us here in the KyANG are trying to improve them.

But what about process systems? What is a process? We teach in awareness training that a process is a series of logically sequential tasks combined to result in a specific output. Processes can be as simple as filing a document or as complex as pre-flight an aircraft. It is in these



processes that quality is allowed to happen. When the focus on customer requirements is combined with sustained people systems, process improvement is inevitable.

Process improvement is about making our output better and ultimately our products better. We've started exploring this at the wing level by identifying our products and our processes. We need you to do the same at the unit and workcenter level. What processes are you responsible for? What processes are you a part of?

Each of us has a stake in the processes of our wing, our unit and our section. Each of us has the knowledge and power to change those processes for the better.

What can you improve? Start the change this UTA.

205th CCS joins ANG team in Haiti

Continued from Page 1

"They've been living on MREs and water," Perry said after phoning the deployed guard members Oct. 1, "and they're getting their first soda today."

Eventually the 205th members received hot meals from an Air Force field kitchen. Facilities for the airmen and soldiers were limited with only three latrines available at the airport. "When I left Haiti we were still taking showers out of milk jugs," Darragh said.

"It was an experience," added Barney as he grimaced.

Although the living conditions were harsh for the Americans, they had some rewarding experiences. They met some of the distinguished visitors who came to the Joint Task Force headquarters. Darragh was one of the 205th's night shift members who shook hands with Defense Secretary William Perry and members of a delegation of U.S. senators and congressmen.

Perry was not the only person to express his thanks to the servicemembers. The Haitians also showed their appreciation by waving and saying thank you to the guard members, Darragh said.

In addition to Barney, Darragh and Roy, the deployed members included Master Sgt. Phillip D. Puckett; Staff Sgt. Thomas D. Kimball; Staff Sgt. Scott G. Roche; Staff Sgt. Kevin B. Smith; Senior Airman Gary D. Hampton; Senior Airman Harold M. Moore III; and Senior Airman Gary E. O'Daniel.