

Guard mandatory on the commission, since Kentucky Army National Guard are by far the primary applicants for assistance under the program.

The next meeting of the Trust Fund Board is scheduled for October 12, 2011, at 1:00 p.m. at the Boone National Guard Center in Frankfort, KY.

Facilities Division

The Division of Facilities' mission is to "provide adequate armories, buildings and grounds for the Kentucky Army and Air National Guard" as stated in Kentucky Revised Statutes (KRS) 36.080. To realize this goal, the Division will "construct or acquire . . . armories, buildings or grounds . . . and make additional and improvements in such armories and facilities." In addition, the Division is required to "provide heat, light, water and other costs of operation and maintenance, including insurance." The funding for these operations comes from both the State and Federal governments.

KRS 36.070 grants the Division's Director, Joe Wilkins, the authority to "make contracts, [and] acquire real and personal property . . ." The Director of the Division must be "experienced in the administration of real property."

The federal Construction and Facilities Maintenance Officer (CFMO), LTC Steven King, is responsible for the federal budget, design supervision, and all other areas of real property funded by the National Guard Bureau (NGB).

The Division employs 150 state employees. These employees work at the armories and training sites throughout the Commonwealth. These employees perform various functions including administration; skilled trades such as plumbers, electricians and carpenters; security; supplies; and custodial maintenance. Of those 150 employees, 118 employees are reimbursed to some extent by NGB.

The Division maintains the Kentucky Army and Air National Guard sites including 13,253 acres owned by the Commonwealth and an additional 1,161 leased acres. Furthermore, there are over 300 buildings, valued in excess of \$180 million, supported by the Division. This includes managing the environmental compliance and planning activities of the above. The Division also maintains all state owned vehicles and equipment one ton and over.

During the State Fiscal Year (SFY) from 1 July 2010 through 30 June 2011, the Division completed 813 work orders for a total expense of \$11.9 million.

The Division is also responsible for reporting the receipts and expenditures for the Installation Management Fund of each armory. KRS 36.085 and 36.086, and DMA Policy 210-8, authorizes the armories to maintain a local bank account from monies received for the use of the armory by nonmilitary organizations. The custodians of the accounts use these funds for minor maintenance and repair.

Significant Events

- Completed FMS 10 Roof Replacement
- Completed USPFO Interior and Exterior Repairs
- Completed AASF Lead Abatement and Floor Painting
- Completed Buechel Armory Roof and Window Replacement
- Completed Artemus Access Road
- Completed Interior Repairs to HLDTC Maintenance Shop
- Completed FMS 2 Roof & Exterior Repairs
- Completed Leitchfield NGA Roof Replacement
- Completed Monticello NGA Roof Replacement
- Completed Prestonsburg NGA Restroom Upgrade

Completed Tompkinsville NGA Roof Replacement
Completed WHFRTC Hand Grenade Firing Range
Completed WHFRTC Light Demo Range
Completed WHFRTC 307th CRC Maintenance Building
Completed WHFRTC 25-Meter Rifle Range
Completed Military Museum Interior Repairs
Began Design Phase of Emergency Operations Center Expansion
Began Construction of WHFRTC Forward Operating Base
Began Construction Phase of London JSO Phase 4
Began Construction of Facilities Cold Storage Building
Began Construction of Emergency Response Vehicle Storage Building
Began Construction of J6 Wireless Building
Sold Maryland Avenue Property



Ashland Readiness Center



Bardstown Readiness Center



Barbourville Readiness Center



Benton Readiness Center



Bowling Armory Forces Reserve Center



Campbellsville Readiness Center



Brandenburg Readiness Center



Carlisle Readiness Center



Buechel Readiness Center



Carrollton Readiness Center



Central City Readiness Center



Elizabethtown Readiness Center



Cynthiana Readiness Center



Frankfort Readiness Center 1



Danville Readiness Center



Glasgow Readiness Center



Harlan Readiness Center



Henderson Readiness Center



Harrodsburg Readiness Center



Hopkinsville Readiness Center



Hazard Readiness Center



Independence Readiness Center



Jackson Readiness Center



London Readiness Center



Leitchfield Readiness Center



Louisville Fairgrounds Readiness Ctr



Lexington Readiness Center



Madisonville Readiness Center



Marion Readiness Center



Morehead Readiness Center



Middlesboro Readiness Center



Murray Readiness Center



Monticello Readiness Center



Olive Hill Readiness Center



Owensboro Readiness Center



Ravenna Readiness Center



Paducah Armed Forces Reserve Center



Richmond Readiness Center



Prestonsburg Readiness Center



Russellville Readiness Center



Shelbyville Readiness Center



Tompkinsville Readiness Center



Somerset Readiness Center



Walton Readiness Center



Springfield Readiness Center



Williamsburg Readiness Center

Bluegrass Station Division



Bluegrass Station is a military industrial park located in Lexington (Avon), Kentucky and is managed by the Kentucky Department of Military Affairs. The 782 acre facility includes more than 2.2 million square feet of space in 112 buildings, 17 miles of paved roads, 27 acres of paved parking lots, 211 acres of dedicated recreational area, 273 acres of undeveloped land, its own water, electrical and wastewater systems and an active rail line. The United States Army transferred the property to the Commonwealth of Kentucky in phases, with the final phase transferred in September 2008. The Commonwealth now owns all of the land, buildings and infrastructure that comprise Bluegrass Station.

Vision Statement

Bluegrass Station sets the conditions for defense agencies and contractors to be successful. These conditions must be fiscally advantageous compared with other BRAC'd and active installations without competing with local business.

Mission Statement

Partner with tenant agencies in dynamic response to changing missions. Provide quality facilities and services at a secure complex that will meet the needs of the tenants while simultaneously securing jobs in Kentucky.

Functions

The Division's administrative and maintenance staff members are responsible for meeting the needs and demands of its tenants:

- Administration of lease agreements
- Building maintenance and modifications
- Grounds maintenance and landscaping
- Environmental support and control
- Information enterprise
- Postal service
- Utilities maintenance and coordination
- Roads maintenance, including snow removal
- 24-hour security
- Oversight of construction activities
- Marketing and business plans

In addition, the Division's electricians, plumbers, carpenters, and other maintenance professionals stand ready to meet any special needs of Bluegrass Station's tenants.

The Division's annual revenues generated through leasing were \$7.0 million in FY09, \$9.5 million in FY10, and \$10.0 million in FY11. Since July 1996 the facility has been self sufficient and continues to operate without the benefit of General Assembly appropriations. This situation has necessitated an aggressive management style to ensure tenant relationships remain healthy and self-supporting. This effort has created a desirable environment for stable, long term tenants, and in recent years has resulted in continued growth of the operations of some of Bluegrass Station's established anchor tenants.

Significant Activities

Bluegrass Station's 28 tenants employ over 2,600 full-time Kentuckians and lease/occupy over 2.2 million square feet of building space and over 290 acres of land at the end of FY11. Bluegrass Station has had an occupancy rate of 100% for six consecutive years.

Bluegrass Station's tenants include local, state, and federal governmental agencies; federal contractors; private commercial enterprises; and residential occupants.

The facility's largest employer is Lockheed Martin. Lockheed Martin and their contractors employed over 2,000 personnel in FY11.

The Kentucky Logistics Operation Center (KyLOC) leases 634,268 square feet of Buildings 4, 6, 14, 15, and 17 for the 262 employees of the National Guard Materiel Management Center (NGMMC) and the Central Clothing Distribution Facility (CCDF).

Field Logistics Readiness Center and on-site contractors.

Various units of the Kentucky State Police

Kentucky Army National Guard.

A few of the construction projects at Bluegrass Station in FY11:

Two large projects were wrapped up in FY11 – a \$3.2 million upgrade to the fire suppression and drinking water distribution system (including concurrent installation of conduit for a future fiber optic network) was substantially completed, and the construction of a new \$1.8 million 7.5MVA electrical substation was finished. These two projects will provide a significantly improved utility infrastructure for future growth and development.

Construction of a redesigned front entrance and guard house was completed. This project will increase security as well as improve traffic flow at the facility.

Progress continues on several parking lot and road improvement projects, as well as construction of a new internal road network. This infrastructure improvement is partly in response to the immediate needs of current tenants, but is also an essential component of Bluegrass Stations Master Plan for future development.

The Future

Bluegrass Station has grown far beyond the goals set when the Commonwealth assumed responsibility for the facility in 1994. The facility has been at 100% occupancy for several years; however, the Division continues to look for growth and funding opportunities to upgrade existing facilities and infrastructure. In addition to completion of the projects mentioned above, plans for the near future include improvements to wastewater and storm water collection systems, and roof improvements to the large warehouses. A particular emphasis will be an effort to develop the northern and eastern portions of the property. This development has been made possible through extensive negotiations with the Army, Kentucky Department of Environmental Protection, the US Department of the Interior, and several other agencies, that have resulted in agreements allowing us to develop the closed, capped landfills at Bluegrass Station for roads, parking and outdoor storage; and to develop the previously underutilized golf course and recreational area for industrial use. The Division eagerly anticipates opportunities for growth and improvement, along with the challenges and solutions come with those opportunities.

Logistics Operation Division

Mission: The Kentucky Logistics Operation Center (KYLOC) Division is tasked to develop, manage and operate a broad array of military oriented logistical projects that provide a high benefit return versus cost to the sponsoring agency. KYLOC strives to provide the best customer service and readiness for the American War Fighter.

Major Functions: The Kentucky Logistics Operation Division currently manages the following projects (which consist of an annual budget of \$26 million and employ 330 individuals):

The National Guard Materiel Management Center (NGMMC), in partnership with National Guard Bureau (NGB), is a fully funded NGB program, distributing ground and air equipment to all fifty-four states and territories. In the past ten years, the NGMMC has provided NGB a 5.3 to 1 return on its investment. Programs which are presently included in the NGMMC umbrella are the central distribution of Organizational Clothing and Individual Equipment (OCIE), Extreme Cold Weather Clothing System (ECWCS), and modular sleeping tents and modular sleeping bags to all states and territories, to include the transition of the Army Service Uniform (ASU). The “Like New-Free” clothing program enables states to send used uniforms to the NGMMC. The uniforms then undergo a thorough inspection and must pass rigid standards before being redistributed upon request to the customer at no cost. To date, the “Like New-Free” program has resulted in a savings of over \$4.1 million to the Army National Guard. In addition, as the 911 for CONUS, the NGMMC manages a contingency storage of critical supplies needed during times of national disasters (such as hurricanes and floods). These items can be provided to necessary states and agencies within 24 hours. NGMMC also manages a container/chassis loan program for Army National Guard units. It also has issued \$1+ million of Class II and rolling stock reutilized from the Germany DRMO program. In addition, working with Kentucky USPFO, NGMMC executes end of year funding for authorized programs with NGB guidance and direction.

One of the latest projects on behalf of NGB at the KYLOC/NGMMC is the Rapid Fielding Initiative (RFI). The RFI project was created to support mobilizing Soldiers within 24 brigades.

KYLOC/NGMMC has trained sizing teams that assist the states on location in preparation for sizing events and issuing of the OCIE items. The RFI project was designed to allow the soldier to have

more time with their equipment for training purposes, as well as a major cost savings for NGB. Also an OCIE Reset project has been implemented at KYLOC. The purpose of the RESET program is to ensure the war fighter is equipped with the latest required OCIE to dramatically improve the force protection status and allow soldiers to flow smoothly through the ARFORGEN readiness cycle. The OCIE Central Management Office (CMO), in conjunction with NGMMC at KYLOC, oversees the ARNG RESET order fulfillment and logistics. The concept of the program is to replenish OCIE that is destroyed or worn out during deployment. The Department of the Army Personnel Policy Guidance for Contingency Operations in Support of GWOT, or PPG is used as a basis for requirements. OCIE is either bought or laterally transferred and housed at NGMMC. RESET packages are built using the number of soldiers, consumption factors, basis of issue (BOI), and size tariffs. RESET orders are placed and shipped as bulk orders. As units approach their scheduled RESET timeline, the CMO coordinates with NGMMC for the staging and transportation of the RESET package to their respective state. This process is done in close coordination with each state's United States Property and Fiscal Officer (USPFO).

The second partnership was formed by KYLOC and NGB with the Defense Logistics Agency Troop Support to distribute clothing to 350,000 Army National Guard soldiers across the nation. Taking a page from the best practices of the business world and applying them to how the DOD does business, KYLOC has created a web based catalog ordering system for military clothing. It is estimated that the program saves the ARNG \$10 million annually. Building on the success of the ARNG, the program has expanded to include the 40,000 Marine Corps Reserves with an estimated savings of \$300,000 annually and the 67,000 Naval Reserve Force Command estimated at an annual savings of \$1.2 million. Also included are the 24,000 Naval Construction Brigade SEABEE members, the AMPHIBS with 3,000 amphibious SEABEE members, the 8,000 personnel of the Naval Special Warfare (SEALS) and Naval Coastal members, the 107,000 Air National Guard members with an estimated savings of \$615,000 annually.

Effective February 2005, sustainment of war fighters in the Afghanistan and Horn of Africa AOR is being done through the Army Direct Ordering (ADO) program. Implementation of the ADO program began for war fighters in IRAQ August 22, 2005. In addition, support to 207,000 members of the Army Reserve began October 1, 2006.

More than \$50.3 million dollars worth of DLA owned inventory is stored at KYLOC in support of 967,000 soldiers, sailors, marines and air personnel. Also, in partnership with DLA Troop Support, KYLOC has continued issuing the new "USMC Running Suit" as a "FREE" issue to all Marines, active and reserve. This project is a first of its kind for the USMC...never before had they issued any personal equipment to a marine at no cost. The web-based system allows the unit level personnel to request a running suit for each marine, while the project is managed at an overall national level via USMC POC. KYLOC was able to ship out individual issues of the running suit in a timely manner, while also providing inventory and shipping reports to the top level project manager at the USMC.

In addition, KYLOC in partnership with DLA Troop Support has begun a fielding project for the United States NAVY. Naval Facilities Engineering Command (NAVFAC), specifically the Expeditionary Programs Office (NEPO) section, requested KYLOC's services to assist with the online portal and the distribution of the Navy Working Uniform Type II and III to both active and reserve components. The online portal provides a designated unit level user the ability to input requests for an initial fielding (3 sets) of uniforms for each sailor, while the distribution priority is controlled by a project manager within the NAVFAC office. The online portal also provides the NAVFAC office real time inventory as well as various reports to support to overall fielding process.

Most recently, KYLOC in partnership with DLA Troop Support has begun a testing phase for clothing sustainment for the Air Force Reserve. The testing phase is currently supporting the 934th Airlift Wing, Minneapolis St Paul, MN. Two months into the test we have shipped 62 orders with a

total 762 items. The test is projected to last for six months where it will then be reviewed and considered for command-wide sustainment of approximately 70k+ airmen.

Governor's Ambassador Award

The KyLOC Army Direct Ordering Program leadership team was presented the Governor's Ambassador Award for Teamwork. The recipients were Assistant Director Chris Ripy and Shift Supervisors Connie Spicer, Dan Kane and Judy Greene-Baker. There were 11 teams nominated statewide in the Teamwork category.



(Left to right) Jane Beshear, Maj. Gen. Edward Tonini, Connie Spicer, Dan Kane, Judy Greene-Baker, Personnel Cabinet Secretary Nikki Jackson

Youth ChalleNGe Division



Kentucky National Guard Youth ChalleNGe Program

The Kentucky National Guard Youth ChalleNGe Division provides effective and efficient oversight and management of the National Guard Youth ChalleNGe Program efforts in Kentucky. Bluegrass ChalleNGe Academy and the new Appalachian ChalleNGe Academy are two of 38 nationwide programs offering second chance opportunity to At Risk Youth. ChalleNGe operates as a 75% Federal and 25% State match program administered through the Department of Defense and the Kentucky National Guard. The program brought \$2,400,000 in federal funds into Kentucky during the 2010-2011 fiscal year.

The purpose of the program is to allow Kentucky's at-risk youth to participate in a wholesome and disciplined environment in which they can have positive, life-changing experiences and educational opportunities leading to employment. Approximately 17,000 Kentucky students do not graduate with their peer group each year. As many as 10,000 students drop out of school each year prior to achieving a high school diploma. In today's competitive society, the failure to earn a high school diploma can be devastating. It often means difficulty in finding a quality job, disrespect for fellow citizens, and a tendency toward dishonest or unlawful behavior that could lead to confinement. Without positive intervention, the behavior of Kentucky's "at-risk" youth results in ongoing social and economical burdens for all of our citizens.

Kentucky's ChalleNGe Program Academies conduct voluntary, rigorous 22-week military model development and training programs at Fort Knox, Kentucky and a future site in Harlan County,

Kentucky. Forty-four staff members at each program, including cadre, teachers and support staff, work to guide the 400 expected annual youth graduates through a core program of 200 hours of instruction in basic high school math, reading, writing, social studies and science. Other features of the Academy include physical fitness training, community service and work projects, career skills planning, health and drug abuse awareness, job training, self-discipline and leadership training.

The program is voluntary and applicants must meet the following criteria: at least 16 and not older than 18 at time of entry to the program; a high school dropout or youth at risk as a non-completer of high school who has not already earned a GED diploma; a citizen or legal resident of U.S. and Kentucky; free from use of illegal drugs or substances; free of serious involvement in the criminal justice system (no felony convictions); physically and mentally capable of completing the program; unemployed or underemployed; and able to pass a medical screening during the first week of the program. Participants who successfully graduate from the Academy receive Placement support and active mentor support for twelve months following residential graduation. The mentor is nominated from the graduate's community acts as a counselor to help the youth transition into a job or continue his/her technical training or education. Prerequisites for a mentor are: male mentor for male graduate; female mentor for female graduate; mentor cannot be a relative; and mentor should be easily accessible to the graduate (live within a reasonable distance so that personal contact is possible). Mentors are screened and trained during the Residential Phase of the program.

Twenty-four residential classes have been completed as of June 2011. Kentucky Youth ChalleNGe has 2,014 graduates among its alumni. The last two classes have 194 graduates participating in the year long Post-Residential Phase of the Program. The academy has experienced an average placement rate in excess of 80% over the past nine years. Placement included full time jobs, continuing education and part time jobs, enlistment in military service, and approved volunteer activities.

The staff of the Department of Military Affairs is proud of our involvement this tremendous challenge and worthwhile endeavor of adding value to Kentucky's at-risk youth; creating productive and valued new members of our society. Bluegrass ChalleNGe Academy is providing Kentucky's At Risk Youth a second chance to become the citizens they wanted to become, and the adults their parents dreamed they would become. We are very optimistic that our ability to meet more of Kentucky's At Risk youth will improve within the coming year.

- Twenty-four classes completed as of June 201, 2,014 alumni.
- \$3,400,000 in federal funds coming to Commonwealth in current budget year.
- 57 Full Time, Part Time and Contract support personnel (and growing due to addition of the Appalachian ChalleNGe Academy).
- GED training for majority of cadets.
- High School Credit Recovery option; (20 High School Diplomas awarded since first in June 2010).

2010

KYEM Annual Report



Kentucky Emergency Management
State Fiscal Year Annual Report
July 01, 2010 – June 30, 2011

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Kentucky Department of Military Affairs

Division of Emergency Management

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Kentucky Division of Emergency Management (KYEM)

KYEM is a division of the **Kentucky Department of Military Affairs** and its role and function are governed by legislative action as dictated in Chapter 39 of the Kentucky Revised Statutes.

KYEM is a coordinating agency that partners with local governments, state and federal agencies, and the private sector to provide resources and assistance to all in need during disasters and major emergencies, to include planning, training, emergency operations, mitigation and recovery.

KYEM's main office is located on Boone National Guard Center in Frankfort, Kentucky and offers statewide support through eleven regional offices located throughout the state. Currently, we have many programs within or supported by KYEM to include: Superfund Amendments and Reauthorization Act Title III Program (SARA III), Chemical Stockpile Emergency Preparedness Program, Earthquake Program, Search and Rescue Program, State Hazard Mitigation Program and the Kentucky Community Crisis Response Board, Kentucky Weather Advisory Group and the Private Sector Working Group.

KYEM consists of administrative and operations branches which include: Daily Operations, Planning, Training and Exercises, Recovery and Budget Control. Within the branches are several programs: CSEPP, Earthquake Preparedness, Public Awareness, Mitigation, Public Assistance, Individual Assistance, Resource Management, Private Sector and Volunteers Organizations Active During Disasters (VOAD).

We have an operations desk that can be reached at 1-800-255-2587. Our duty officers are available 7 days a week, 24 hours a day. KYEM's official website address is: www.kyem.ky.gov.

What we do: Under the leadership and guidance of Director John W. Heltzel, Kentucky Emergency Management is responsible for coordinating all resources of state and federal government in the event of natural or manmade disasters and emergencies throughout the Commonwealth. KYEM coordinates directly with all KYEM regional managers, county emergency management officials and first responder teams for planning, training, emergency operations, mitigation and recovery.





KYEM MISSION STATEMENT:
Protect and Restore Our Commonwealth

KYEM Vision: A resilient Commonwealth, safe, secure and prepared for emergencies and disasters through the programs and efforts of a superior emergency management team, staffed and led by professional managers and administrators.

KYEM Objective: Provide a comprehensive Emergency Management System to protect life and property, public peace, health, safety and the environment of the Commonwealth of Kentucky through an all-hazards approach to mitigation, preparedness, response and recovery from disasters and emergencies which a local emergency response agency determines is beyond its capabilities.



Executive Summary – (July 2009 – June 2010)

A New Mission

“Protect and restore our Commonwealth.” A brief, yet, powerful mission statement. One when accomplished helps reach the overarching objective of the Division to protect life and property, public peace, health, safety and the environment of the Commonwealth of Kentucky.

Partnering For the Future

This past year has seen great strides taken building bridges and relationships with others outside the division. Having recognized the inability of government to provide adequate response and needed resources at all times, the Commonwealth of Kentucky through the KYEM endeavors to build partnerships with the private sector community to help fill gaps in resources and the supply chain during emergency response and recovery efforts, with Mission-1, “Getting Business Back On-line.” The Private Sector Working Group (PSWG) is designed to act as a force multiplier between the private and public sectors to mitigate the impact of critical incidents, natural disasters and crisis response events. Kentucky’s Private Sector has quickly become a standard for the nation.

Embracing senior elected officials remained a focus throughout the year and endeavors were made to educate and include officials at every opportunity. History has proven those communities with more robust leadership during emergencies are the more resilient communities.

Partnering for the future is the key to these resilient communities. So much so it is the theme at the next Governor’s Emergency Management Workshop (GEMW).

Moving Forward

The past year has provided numerous perils and opportunities. From three presidentially declared major disasters, 5,000 reported incidents, The World Equestrian Games, The National Level Exercise, national and statewide workshops and world class training, the opportunity exists to build from lessons learned and lessons shared to continue moving emergency management across the Commonwealth forward.

KYEM Senior Leadership

KYEM Director, John Heltzel

Serving since his appointment by Governor Steve Beshear in July 2008, Brigadier General John W. Heltzel continues to lead and move Kentucky Emergency Management forward.



Charlie O'Neal
Deputy Director of
Operations



Jimmy Richerson
Deputy Director of
Administration

KYEM Management Team

Director: John Heltzel

Deputy Director Operations: Charles O'Neal

Deputy Director Administration: James Richerson

Operations Branch Manager/

Chemical Stockpile Emergency Preparedness Program Manager: Mark Klaas

Planning Branch Manager: Harry James

Recovery Branch Manager: Stephanie Robey

Budget and Control Branch Manager: Terry Brown

External Affairs/ Public Information Officer: Buddy Rogers

Chemical Stockpile Emergency Preparedness Program Public Information Officer: Monica French