



About the Cover: Architect's rendering of the Kentucky Emergency Operations Center Expansion Project which is now under construction. Below is a photo of construction in progress.



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Kentucky Department of Military Affairs Fiscal Year 2011 – 2012 Annual Report

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Letter of Transmittal



DEPARTMENT OF MILITARY AFFAIRS

STEVE BESHEAR

OFFICE OF THE ADJUTANT GENERAL 100 MINUTEMAN PARKWAY BNGC - EOC BUILDING FRANKFORT, KENTUCKY 40601-6168 EDWARD W. TONINI
MAJOR GENERAL, KYNG
THE ADJUTANT GENERAL

The Honorable Steven L. Beshear Governor of Kentucky 700 Capitol Avenue, Suite 100 Frankfort, Kentucky 40601

Dear Governor Beshear:

Herewith transmitted is the Kentucky Department of Military Affairs annual report covering the state fiscal years beginning 1 July 2010 and ending 30 June 2011 and the federal fiscal years beginning 1 October 2010 and ending 30 September 2011 on the activities of the Department of Military Affairs and the Kentucky Army and Air National Guard.

Sincerely,

Edward W. Tonini Major General, KYNG The Adjutant General



Introduction

Governor Steve Beshear, in accordance with Section 75 of the Kentucky Constitution, is the Commander-in-Chief of the Kentucky National Guard. As Commander-in-Chief, Governor Beshear has the authority to direct the National Guard to carry out state active duty missions such as assisting in snow emergencies or flooding. Kentucky Revised Statute 36.020 (1) stipulates "the Governor, immediately on his induction into office, shall appoint the Adjutant General"

As the Adjutant General, Maj Gen Edward W. Tonini is responsible to the Governor for the proper functioning of the Kentucky National Guard and all other military or naval matters of the state as set forth in Chapter 36. He represents the Governor in all military matters pertaining to the Commonwealth of Kentucky. The Adjutant General has a dual role as both head of the Kentucky National Guard and head of

the Kentucky Department of Military Affairs as a state agency.

The Adjutant General also has a responsibility to the President of the United States and the Department of Defense to provide a trained and equipped force when called upon for federal missions. Units of the Kentucky National Guard can be ordered to active duty as a part of the Armed Forces of the United States as some units presently are and many have been during the Global War on Terrorism. The Adjutant General is also responsible to the Department of Defense for the accountability of all federal funding and property under the control of the Kentucky National Guard.

Boone National Guard Center is the headquarters for the Kentucky Army and Air National Guard as well as the

Department of Military Affairs and the State Emergency Operations Center. The Department consists of 655 acres and 70 buildings of various sizes and functions with both state and



Governor Steve Beshear Commander-in-Chief



Maj Gen Edward W. Tonini The Adjutant General

federal employees working side-by-side. From this location, the more than 7,000 Soldiers and Airmen that make up the Kentucky National Guard are directed to meet the needs of the Commonwealth and the Nation from their 54 locations across the state.

Vision

A relevant force... missioned across the spectrum of contingencies ... structured and resourced to accomplish its missions ... capable and accessible when called ... manned by trained citizen-Soldiers and Airmen committed to preserving the timeless traditions and values of service to our nation and communities.

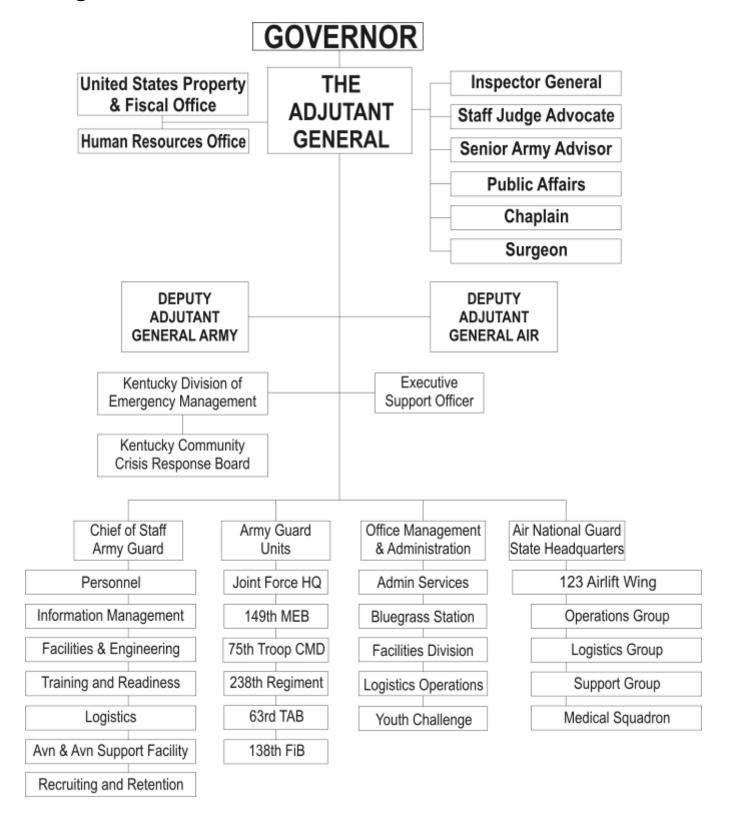
Missions

Missions:

Federal Mission: "Provide trained units and qualified persons available for active duty in time of war or national emergency and at such other times as national security may require."

State Mission: "Provide trained and disciplined forces for domestic emergencies as required protecting the lives and property of the citizens."

Organization Chart



State Functions

Office of Management and Administration

The Executive Director of the Office of Management and Administration (OMA) functions as the chief of staff for the state agencies within the department. OMA reports directly to the Adjutant General and is responsible for the management of the day to day operations of the state functions. OMA directly oversees Administrative Services Division, Bluegrass Station Division, Facilities Division and the Logistics Operations Center. In addition OMA is responsible for functions impacting the Department such as budget, workforce and legislation. Colonel (Ret) Michael A. Jones serves as the Executive Director.

Administrative Services Division

The Division of Administrative Services plays an integral role in providing and supporting the essential functions required to sustain the mission requirements of the Department. The Division is responsible for personnel management, processing payroll for employees and state active duty soldiers, procurement, fiscal and budget activities, and security and fire protection located at the Air National Guard Base in Louisville.

Steven P. Bullard serves as the Division's Director and provides overall general direction and staff supervision to all branches within the Division.

The Administrative Branch

The Administrative Branch, which consists of Personnel and Payroll, is managed by Administrative Branch Manager Crystal Simpson. The staff of this branch consists of Teresa Lee, Susan Yates, Kim Murray and Julie Pope.

Personnel

Ms. Simpson is responsible for supervising the personnel functions of Ms. Lee, who is responsible for processing personnel actions for our Non-Chapter 18A programs, KY Logistics Operations Division and the KY Youth Challenge Division.

Payroll

Ms. Yates is the Payroll Supervisor and is responsible for management of all payroll functions, including processing the National Guard State Active Duty Payroll. She supervises Ms. Murray and Ms. Pope. Ms. Murray, Human Resources Specialist III, is responsible for processing the State Payroll and the Non-Chapter 18A payroll for our KY Youth Challenge Division. Ms. Yates is responsible for an Administrative Specialist III (currently vacant), which is responsible for processing the State Active Duty payroll. Ms. Pope, Administrative Specialist III, is responsible for processing payroll for our Non-Chapter 18A program, KY Logistics Operations Division.

The Administrative Branch manages employment, placement, classifications, salaries, leave, employee relations, training, personnel records maintenance, workers' compensation and other required actions for the Department's 761 (P-1 & Non-Chapter 18A) employees. During the course of a fiscal year, payroll processes approximately 18,264 time sheets for the Department's employees. The Administrative Branch follows the rules and regulations that are governed by KRS (Kentucky Revised Statute) and KAR (Kentucky Administrative Regulation) that pertain to Personnel and Payroll.

The Purchasing Branch

The Purchasing Branch ensures that procurement of all purchases and service contracts are kept within state government guidelines and regulations in accordance with KRS 45A.000, Kentucky Model Procurement Code. The branch is responsible for purchasing and preparing payment documents for equipment, commodities, supplies, services and personal services needed to support the operation and maintenance of the National Guard installations and state facilities throughout the Department. The Purchasing Branch processes some 4,000 contract and payment documents annually.

The Purchasing Branch consists of two P-1 employees and two Non-P-1 employees: Administrative Branch Manager Leslie Stamper, Purchasing Agent I Dale Hippe, Administrative Section Supervisor Pat Craig and Administrative Specialist III Berttye Hardin.

Ms. Stamper oversees the purchasing for the Department and works closely with the management of the Department to ensure that all purchasing policies and procedures are being followed. She oversees the purchasing functions of the Non-P-1 Administrative Section Supervisor and the Non-P-1 Administrative Specialist positions which handle all purchasing needs for the KY Logistics Operations Division. Mr. Hippe handles all the purchasing needs for the Administrative Services Division, Joint Support Operations (JSO) and State Active Duty missions. The position also works closely with the other divisions within the Department of Military Affairs and provides assistance to the Administrative Branch Manager for the Department.

The Fiscal Branch

The Fiscal Branch is made up of several components: accounts payable, accounts receivable, procard administration and payments, processing travel vouchers and retention of documents. The staff has been assigned to specific divisions for various responsibilities in these areas.

Darlene Tupts, Administrative Branch Manager, is responsible for overseeing financial activity in the Fiscal Branch. She oversees the ProCard Program and supervises and performs personnel functions for three employees. She is responsible for drawdown of federal reimbursements for Emergency Management, reporting closing financial data for the purpose of preparing the Commonwealth's Comprehensive Annual Financial Report, federal quarterly reports and Schedule of Expenditures and Federal Awards. Ms. Tupts also monitors the Fire Fighters Incentive Program and Asset Forfeiture accounts for reimbursements and manages State Active Duty reimbursements from FEMA for expenditures incurred during disaster related events.

Program Coordinator Kim McKinney is the ProCard Administrator for the Department of Military Affairs. She processes transactions for 45 (now 51) Cardholders. The total amount processed for SFY11 was \$1,641,707.99 and total transactions were 5,312. Ms. McKinney processes payments from the Board of Claims and the Military Family Assistant Trust Fund, processes State Active Duty travel vouchers and retains files for all documents.

Accountant IV Vickie Manley receives and processes cash receivables and processes travel vouchers for Facilities Division and Bluegrass Station Division and retains files for all documents.

Staff Assistant Melody Rutherford provides support to the Accounting Section in area of Applicant Agents for State Active Duty emergency activation during disasters.

All Fiscal Branch personnel share duties of processing travel vouchers and documents related to State Active Duty, processing utility and telephone bills for the Division of Emergency

Management, and supporting the Youth Challenge Division, Harlan Youth Challenge and Kentucky Logistics Operations Center in various document transactions and reimbursements.

The Security Branch

The Air Security Section is responsible for maintaining security operations for the KY Air National Guard Base in Louisville. This section consists of 14 employees including Security Force Manager Ed Sherod. Former Security Force Manager Stanley Haines retired in early 2012.

The Firefighter Section provides 24/7 fire protection services to the KY Air National Guard Base in Louisville for the protection of life and property from aircraft mishaps, fire, accident, and other emergencies. This section consists of 27 employees and is supervised by Air National Guard Senior Master Sergeant Terry Tate.

The Military Records and Research Branch

The Military Records and Research Branch (MRRB), located in Pine Hill Plaza, 1121 Louisville Road in Frankfort, is the Archive for the Department of Military Affairs. Its holdings consist of discharge documents for over 300,000 Kentucky veterans from all conflicts since WW I through Operation Iraqi Freedom, as well as service records of the state's soldiers who served in The War Between The States, both Union and Confederate. It also contains historical records of all Kentucky Militia and National Guard units from 1792 to the present.

The MRRB maintains over 75,000 inactive 201 Files on former members of the Kentucky Army and Air National Guard as well as a military research library of general and Kentucky specific military titles. In addition, we receive and hold inactive records from the Department of Military Affairs until they are transferred to the State Records Center or until their destruction date is reached. The staff of four assists veterans, historians, recruiters, genealogists, other government agencies and our own department in accessing information within MRRB's holdings, and maintains a standard of same-day service for most requests.

The staff is unchanged from the last reporting period, consisting of Branch Manager Evan Miller, Admin Specialist III Kathy Gortney, Archivist III Brandon Slone and Admin Specialist II Frank Dorten.

All staff share in-processing, retrieving documents and customer service. In addition, Mr. Slone is our branch historian who handles all requests for historical research and documents from early statehood to WWI. Due to a major renovation of the Old State Arsenal, which houses our "Old Wars" collection, the documents and Mr. Slone remain temporarily relocated to space in the Kentucky History Center in Frankfort, where they will remain until the Old State Arsenal reopens.

During the reporting period the remaining 88 of 192 boxes of 201 files for Kentucky Guardsmen born from 1946 through 1950 were microfilmed by the Kentucky Department for Libraries (KDLA) Micrographics Branch. MRRB has received all 138 of the resulting 141 rolls of microfilm. The final three rolls of microfilm are being reviewed for quality control at KDLA prior to being released to us.

Military Family Assistance Trust Fund

The Kentucky Military Family Assistance Trust Fund is a last resort means of providing financial assistance to any member of the United States Armed Forces deployed outside of the United States who has a Kentucky home of record and is confronted with an undue hardship related to his/her deployment.

This report details the Trust Fund Board's activities during the previous fiscal year and to date. The current Trust Fund Board members are as follows: Governor Beshear appointed Colonel Michael J. Currie, U.S. Army Reserve; Lieutenant Colonel Kathryn C. Pfeifer, Kentucky Air National Guard; and Lieutenant Colonel Timothy S. Merriott, U.S. Army, as members of the Board on November 23, 2010, with terms expiring October 5, 2014. The President of the Senate, Senator David L. Williams, reappointed Master Sergeant James G. Taylor, Jr., Marine Corps Reserve, as a member of the Board effective October 6, 2011, with term expiring October 5, 2015. Speaker of the House of Representatives Greg Stumbo appointed State Representative Tanya Pullin as a member of the Board effective October 6, 2011, with term expiring October 5, 2015. Colonel Currie was elected Board President by the full board on 11 May 2011.

The Director, Division of Administrative Services, Kentucky Department of Military Affairs, Steven P. Bullard, continues to serve as the Trust Fund Administrator on an additional duty basis. There are no plans at this time to hire a full-time employee to fill the position.

The Trust Fund Board is charged to meet twice annually. The first meeting of State Fiscal Year 2012 was held on October 12, 2011 and the second meeting was held on May 16, 2012.

Through 30 June 2012, 89 applications/formal inquiries have been received since the inception of the Trust Fund in 2007. Twelve applications were submitted in SFY 2012. Breakdown is as follows:

- 67 Kentucky Army National Guard
- 10 Active Duty Army
- 4 U.S. Army Reserve
- 2 Active Duty U.S. Marine Corps
- 2 Kentucky Air National Guard
- 1 U.S. Navy Reserve
- 1 Active Duty Air Force
- 1 Alabama Army National Guard
- 1 Illinois Army National Guard

Twenty grants have been paid: one in SFY 2007 for \$500, one in SFY 2008 for \$891.52, one in SFY 2009 for \$2,500, one in SFY 2010 for \$2,500, eight in SFY 2011 for \$9,702 and eight in SFY 2012 for \$8,704.19. The trend remains that the incoming applications are the initial request for assistance versus last resort, with generally successful referrals to Family Assistance Programs and other organizations for available federal assistance. We will continue to monitor budget and economic situations for potential changes in trend information.

Of the remaining 70 applications/inquiries, the breakdown of results is as follows:

- 22 from SFY 2007 not specified
- 20 verified Federal Assistance
- 10 Out of Eligibility Window
- 5 Not Kentucky Residents
- 4 Assisted by Organizations Outside Kentucky Military System
- 3 Never Deployed
- 3 Inquiries Only No Formal Request
- 3 not validated by unit commander

We note that ineligibility for the Trust Fund does not mean assistance was not rendered. All applicants are referred to the appropriate Family Assistance Program, Veterans Affairs or other military/community support agencies, as required.

Reasons for Requests

37 for Financial Assistance

- 11 for Home Repair
- 7 for Utilities
- 6 for Car Repair
- 4 for Rent Payments
- 4 for Mortgage (foreclosure)
- 3 for Child Care Expenses
- 3 for Divorce Expenses
- 3 for Tuition/School Expenses
- 2 for Medical Expenses
- 2 for Moving Expenses
- 1 for Funeral Expenses
- 1 for PTSD-related Family Assistance Program special event
- 1 for Home Mortgage Down Payment
- 1 for Clothes
- 1 for Holiday Meals/Gifts
- 1 for Counseling
- 1 for airline tickets to/from Philippines

NOTE: Numbers exceed total number of applications, due to multiple reasons listed on some applications.

The balance of the Trust Fund as of June 30, 2012 is \$479,492, as outlined in the table below. The Trust Fund continues to operate primarily off the initial \$500,000 allocation from the General Assembly for SFY 2007. The fund earned \$21,790.57 in interest for SFY 2007, \$40,344 in interest for SFY 2008, \$7,056 in interest for SFY 2009, \$1,968 in interest for SFY 2010, \$1,582 in interest for SFY 2011, and \$1,904 in interest for SFY 2012.

The Trust Fund Board believes the current balance is sufficient for long-term needs. Personnel and operating expenses are minimal and consist primarily of travel reimbursements for meetings and MFAST speaking events.

The following table reflects the moneys that have been spent as a grant award or as expenditures for personnel and operating expenses. Eight grants were awarded in SFY 2012, including \$1,000 for emergency financial assistance to a Kentucky Army National Guard soldier with a home of record of Georgetown due to the eviction and required relocation of his mother, who was the guardian of his two young children and his estate during his deployment; \$1,500 for home repair to a Kentucky Army National Guard soldier with a home of record of Hopkinsville; \$778 for financial hardship to a Kentucky Army National Guard soldier with a home of record of Bowling Green; \$1,000 for financial hardship to a Kentucky Army National Guard soldier with a home of record of Shelbyville; \$1,000 for financial hardship to a Kentucky Army National Guard soldier with a home of record of Richmond; \$1,426.19 for financial hardship to a Kentucky Army National Guard soldier with a home of record of Richmond; \$1,426.19 for financial hardship to a Kentucky Army National Guard soldier with a home of record of Hebron; and

\$1,000 for financial hardship to a Kentucky Army National Guard soldier with a home of record of Louisville.

The other four SFY12 applicants were determined to be ineligible because one did not meet deployment criteria and three were assessed by their unit commander as not a validated deployment-related need. The ineligible applicant found government employment, alleviating her financial need.

Eighty-nine inquiries have been made regarding the Trust Fund; however, because the Trust Fund is intended to be utilized as a last resort, the vast majority of those have been referred to other funding and financial resources. Continuous monitoring is exercised in all inquiries. Operating expenses include all travel vouchers in relation to the Trust Fund.

MFAST Funds (\$)	SFY-07	SFY-08	SFY-09	SFY-10	SFY-11	SFY-12
Cash Balance Forward	0	514,684	520,660	525,024	514,830	496,745
HB380 2006RS Appropriated Funding	500,000	500,000	0	0	0	0
Expenditures						
Grants to Individuals	500	892	2,500	2,500	9,702	8,273
Personnel Admin	6,378	32,044	0	9,461	9,727	9,704
Program Operations	229	1,432	192	201	237	180
Accrued Interest Income	21,791	40,344	7,056	1,968	1,582	1,904
Remaining Cash Balance 30 June	514,684	1,020,660	525,024	514,830	496,745	480,492
SFY2008 Budget Reduction		500,000				
Revised Cash Balance		520,660				

In legislative action, the 2012 Kentucky General Assembly passed two bills related to the trust fund, both effective as of July 12, 2012.

House Bill 379, sponsored by Rep. David Floyd, amended KRS 36.472 to increase the number of Military Family Assistance Trust Fund board members from six to seven, with the additional member to be appointed by the Governor; required the appointment of a member of the Kentucky National Guard to the board; and staggered terms for appointed board members. Though not specified, the preference of the Adjutant General is for a minimum of one member of the Kentucky Army National Guard always be a member of the board, since the Kentucky Army National Guard is by far the largest beneficiary of the fund. All current board members will be able to complete their terms as appointed. The terms of their replacements will be staggered to facilitate an orderly transition among the board over the years. Lastly, the Adjutant General has forwarded the name of Colonel Charles T. Jones, Chief, Personnel Directorate, Joint Force Headquarters Kentucky National Guard and Director of Personnel, Kentucky Army National Guard, as his nominee to the Governor for the new board position.

House Bill 224 (KRS 36.477), sponsored by Rep. Tanya Pullin, institutes a Kentucky National Guard adoption benefit program, funded through the Military Family Assistance Trust

Fund, which mirrors the state employee program. The Kentucky National Guard Adoption Benefit Program is now available to actively serving Kentucky National Guard personnel. The new program is in effect for adoptions finalized on or after 12 July 2012.

The Kentucky National Guard Adoption Benefit Program allows actively serving members of the Kentucky Air and Army National Guard to be reimbursed for a portion of the direct costs incurred in the adoption process. The program is administered by the Kentucky Department of Military Affairs, Division of Administrative Services, utilizing the resources of the Military Family Assistance Trust Fund.

Under this program, Guard members may receive up to \$5,000.00 per family for direct costs related to the adoption of a special needs child, and up to \$3,000.00 for any other child adoption. The Adoption Benefit Program Application can be obtained by contacting the director, Administrative Services Division, Department of Military Affairs, by phone at (502) 607-1738 or email at steven.p.bullard@us.army.mil.

The Adoption Reimbursement Application shall be submitted to the director, Administrative Services Division, Kentucky Department of Military Affairs, along with the following:

- Finalization of the adoption;
- Certification by the Secretary of the Cabinet for Health and Family Services that
 the adopted child is a special needs child, if reimbursement for special needs
 adoption is sought, and;
- A copy of an affidavit of expenses related to the adoption files and approved by the court at the time of finalization of the adoption; and
- An Adoption Reimbursement Notification Letter (available with the application).
- If both of the adoptive parents are active members of the Kentucky National Guard, the application for financial assistance shall be submitted jointly.

As of the date of this report, no eligible applications have been filed. However, there have been two inquiries from couples currently involved in the adoption process, and they have been forwarded the proper information. In addition, there were three requests for retroactive assistance from couples for adoptions that had occurred in previous years, but were informed only adoptions finalized on or after July 12, 2012 are eligible for assistance.

Administrative procedures for the Kentucky National Guard Adoption Benefits Program were developed and officially submitted through the Administrative Regulations process, and were unanimously approved by the Administrative Regulations Review Subcommittee at its July 10, 2012 meeting.

The next meeting of the Trust Fund Board is scheduled for October 10, 2012, at 1:00 p.m. at the Boone National Guard Center in Frankfort, KY.

Facilities Division

The Division of Facilities' mission is to "provide adequate armories, buildings and grounds for the Kentucky Army and Air National Guard" as stated in Kentucky Revised Statutes (KRS) 36.080. To realize this goal, the Division will "construct or acquire . . . armories, buildings or grounds . . . and make additional and improvements in such armories and facilities." In addition, the Division is required to "provide heat, light, water and other costs of operation and maintenance, including insurance." The funding for these operations comes from both the State and Federal governments.

KRS 36.070 grants the Division's Director, Joe Wilkins, the authority to "make contracts, [and] acquire real and personal property". The Director of the Division must be "experienced in the administration of real property."

The federal Construction and Facilities Maintenance Officer (CFMO), COL Steven King, is responsible for the federal budget, design supervision, and all other areas of real property funded by the National Guard Bureau (NGB).

The Division employs 155 state employees. These employees work at the armories and training sites throughout the Commonwealth. These employees perform various functions including administration; skilled trades such as plumbers, electricians and carpenters; security; supplies; and custodial maintenance. Of those 155 employees, 127 employees are reimbursed to some extent by NGB.

The Division maintains the Kentucky Army and Air National Guard sites including 12,388 acres owned by the Commonwealth and an additional 1,391 leased acres. Furthermore, there are over 300 buildings, valued in excess of \$299 million, supported by the Division. This includes managing the environmental compliance and planning activities of the above. The Division also maintains all state owned vehicles and equipment one ton and over.

During the State Fiscal Year (SFY) from 1 July 2011 through 30 June 2012, the Division completed maintenance and repair activities totaling \$6.7 million.

The Division is also responsible for reporting the receipts and expenditures for the Installation Management Fund of each armory. KRS 36.085 and 36.086, and DMA Policy 210-8, authorizes the armories to maintain a local bank account from monies received for the use of the armory by nonmilitary organizations. The custodians of the accounts use these funds for minor maintenance and repair.

Significant Events

- Completed Bardstown NGA Roof Replacement
- Completed Bowling Green NGA Restroom Upgrade
- Completed Campbellsville NGA HVAC Upgrade
- Completed Military Museum Install Fire Suppression System
- Completed EOC Building Roof Replacement
- Completed MATES Building Exterior Lighting
- Completed WHFRTC Construct Asphalt Team Facility
- Completed FMS 5 Roof Replacement
- Completed Barbourville NGA Window Replacement
- Completed HLDTC 100kw Solar Array
- Completed Middlesboro NGA Window Replacement
- Began Construction Phase of EOC Building Expansion
- Began Construction of MEDCOM Building
- Began Construction of CERF-P Building
- Began FMS 5 Latrine Upgrade and Cold Storage Building
- Began Construction of J6 Wireless Facility
- Began Design Phase of New AASF Hangar
- Began Campbellsville NGA Exterior Repairs
- Began Hopkinsville NGA Restroom Upgrades
- Began Lexington NGA Modular Expansion
- Began Military Museum Interior/Exterior Repairs
- Began Installation of WHFRTC Solar Array at Battle Sim

- Began WHFRTC Exterior Lighting
- Began Construction of WHFRTC Action Review Building
- Began Construction of WHFRTC Forward Operating Base Phase 2



Ashland Readiness Center



Benton Readiness Center



Barbourville Readiness Center



Bowling Armory Forces Reserve Center



Bardstown Readiness Center



Brandenburg Readiness Center



Buechel Readiness Center



Carrollton Readiness Center



Campbellsville Readiness Center



Central City Readiness Center



Carlisle Readiness Center



Cynthiana Readiness Center



Danville Readiness Center



Elizabethtown Readiness Center



Frankfort Readiness Center 1



Glasgow Readiness Center



Harlan Readiness Center



Harrodsburg Readiness Center



Hazard Readiness Center



Independence Readiness Center



Henderson Readiness Center



Jackson Readiness Center



Hopkinsville Readiness Center



Leitchfield Readiness Center



Lexington Readiness Center



Madisonville Readiness Center



London Readiness Center



Marion Readiness Center



Louisville Fairgrounds Readiness Ctr



Middlesboro Readiness Center



Monticello Readiness Center



Olive Hill Readiness Center



Morehead Readiness Center



Owensboro Readiness Center



Murray Readiness Center



Paducah Armed Forces Reserve Center



Prestonsburg Readiness Center



Russellville Readiness Center



Ravenna Readiness Center



Shelbyville Readiness Center



Richmond Readiness Center



Somerset Readiness Center

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Springfield Readiness Center



Walton Readiness Center



Tompkinsville Readiness Center



Williamsburg Readiness Center