

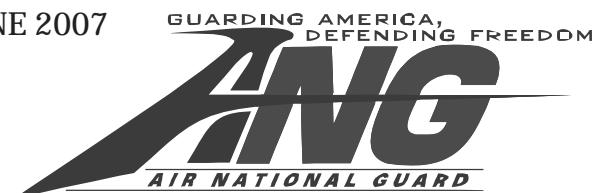
# KENTUCKY DEPARTMENT OF MILITARY AFFAIRS



## ANNUAL REPORT

FISCAL YEAR

1 JULY 2006- 30 JUNE 2007



## The Battle of Takur Ghar by Keith Rocco Paktia Province, Afghanistan, March 4, 2002

Operation Enduring Freedom, the military action against Taliban and al-Qaida forces in Afghanistan, was the catalyst for the largest mobilization of Air National Guard personnel since the Korean War. It also marked the first time that Air National Guard ground units, particularly pararescue personnel and air combat controllers, were used to support joint ground combat operations.



As part of Enduring Freedom, in March 2002 a joint military operation named "Anaconda" was mounted in Paktia province to surround and defeat Taliban forces hiding in the area. On the third day of Operation Anaconda an Army MH-47E Chinook helicopter was fired upon as it attempted to land on a ridge on Takur Ghar mountain. Taking heavy fire, the helicopter lurched and attempted to take-off to extricate itself from the field of fire. When the Chinook lurched, one of the Navy SEALs on board, Petty Officer First Class Neil C. Roberts, fell from the rear ramp. Too damaged to return for Petty Officer Roberts, the Chinook landed further down the mountain.

A second MH-47E attempted to land and rescue Roberts, but it too was fired upon and forced to leave the immediate area. The third MH-47E to attempt a landing on what became known as Roberts' Ridge was hit with automatic weapons fire and rocket-propelled grenades while still 20 feet in the air. The helicopter, containing an Army Ranger Team and Technical Sergeant Keary Miller, a Combat Search and Rescue Team Leader from the 123d Special Tactics Squadron, Kentucky Air National Guard, hit the ground hard. Within seconds, one helicopter crewman, the right door gunner, was killed, as were three Army Rangers. The 17-hour ordeal that followed would result in the loss of seven American lives, including Petty Officer Roberts.



Governor Ernie Fletcher and Technical Sergeant Keary Miller unveil the new National Guard Heritage Painting: Battle of Takur Ghar by artist Keith Rocco In February 2007 in the Capitol Rotunda. The painting features Technical Sergeant Keary Miller.

Technical Sergeant Miller not only managed to drag the wounded helicopter pilot to safety, but also orchestrated the establishment of multiple casualty collection points. In the midst of treating the wounded, Miller set up the distribution of ammunition for the Army Rangers who were taking the fight to the enemy. For his extraordinary life-saving efforts while putting himself in extreme danger under enemy fire, Technical Sergeant Miller was awarded the Silver Star by the U.S. Navy, one of the few members of the Air National Guard to be so honored.

## USO Honors Sgt. Leigh Ann Hester for Heroism

*Courtesy American Forces Press Service*

WASHINGTON, Sept. 29, 2006 – The United Service Organizations celebrated its 65th anniversary last night and honored troops from each branch of the military for heroism.

Among those honored was Army Sgt. Leigh Ann Hester, of the Kentucky National Guard. Hester served as a team leader with the 617th Military Police Company at Camp Liberty, Iraq. On March 20, 2005, Hester was in one of three escort vehicles providing security for a convoy when the convoy was ambushed by insurgents. Despite being outnumbered five to one and coming under heavy fire, Hester led her soldiers on a counterattack, maneuvering her team into a flanking position and clearing trenches occupied by the insurgents. Hester is the first woman since World War II to receive the Silver Star for combat action.

Hester said her fellow soldiers are her brothers and sisters and they serve honorably every day. "I served close to a year over there with them, and they deserve to be standing up here with me," she said. "They fought just as hard as I did so, in my eyes, they should be here too."

Hester said that her actions that day in Iraq were largely instinctive, drawing on her training as a soldier. "You really don't have time to think about what you should and shouldn't do," she said. "To make no decision is the wrong decision, and that's the only wrong decision you can make. I just reacted; it was pretty instinctive."



Army Sgt. Leigh Ann Hester is congratulated by senior DoD leaders for receiving the 2006 USO servicemember of the year award in Washington, D.C., Sept 28. Hester is the first woman since World War II to receive the Silver Star for valor in combat. She led troops in a counterattack after an ambush, saving the lives of many of her fellow soldiers. Defense Dept. photo by Air Force Staff Sgt. D. Myles Cullen

## **Kentucky Guard Soldiers aid fellow convoy during 45-minute firefight**

Courtesy 1/34 Brigade Combat Team  
– Iraq, Public Affairs Office, Camp Adder  
CAMP ADDER, Iraq (May 30, 2007)–  
Several Kentucky Army National Guard  
Soldiers became involved in an early-  
morning small-arms firefight against enemy  
forces while on a convoy March 21 enroute  
to Baghdad International Airport.

Soldiers with the Benton, Ky.-based  
Company C, 2nd Battalion, 123rd Armor  
Regiment's "Wildcat 11" Convoy Escort  
Team fired thousands of rounds of  
ammunition during the 45-minute  
encounter, said Sgt. 1st Class Jason S.  
Brown, convoy commander. No injuries  
were reported, he said.

The CET began its mission the night  
before at Camp Anaconda. It had only been  
on the road a short time when Brown heard  
over the radio that two Minnesota-based 1st  
Brigade Combat Team, 34th Infantry  
Division CETs ahead of him were receiving  
small-arms fire.

"At this point, I had to make the  
choice of whether or not to stop or keep  
going," said Brown, a transportation  
supervisor from Louisville, Ky.

Most small-arms fire encounters only  
last a few minutes, Brown said, so he  
thought the fighting would be done by the  
time he reached the other two convoys. He  
pushed his own crew ahead anyway,  
wanting to offer any assistance that might  
be needed. As they continued on their  
route, the 1/34th BCT CETs contacted them  
to say the firefight was still ongoing.  
Brown's scout gunner said he could see  
exchanges of red tracer rounds up ahead  
and relayed the information back to the rest  
of the crew.

"I told my scout gunner to open up on the enemy," said Brown. "I then  
called my other vehicles [and told them] to move up into good firing positions."

Fighting continued for about 25 minutes, with gunners in each of Wildcat  
11's vehicles laying down barrages of fire. An air strike was called in, but enemy  
fire ceased and the threat was neutralized before aircraft arrived.



SSG MOORE AND SFC BROWN: Staff Sgt. Moore and Sgt. 1st Class Jason Brown, both of Company C, 2nd Battalion, 123rd Armor Regiment's "Wildcat 11" pause before a Convoy Escort Team mission in Iraq. Photo by Sgt. 1st Class Douglas Schultz, 1st Squadron, 167th Cav.



CPL Tharp: Cpl. Derek Tharp, Company C, 2nd Battalion, 123rd Armor Regiment's "Wildcat 11" pauses before a Convoy Escort Team mission in Iraq. Photo by Sgt. 1st Class Douglas Schultz, 1st Squadron, 167th Cav.

"I was so amazed at how my team was able to react to the situation without being told what to do," said Brown, 36.

Cpl. Derek Tharp, a 32-year-old crew remote-operated weapon system gunner from Danville, Ky., was in one of the first vehicles in his CET to reach the scene. Tharp could hear several types of weapons being fired at his truck once it reached its fighting position, but "the most distinct was that of AK-47s," he said. It was Tharp's first firefight after recently joining Wildcat 11. Prior to that, he had served in the company's command post on base completing tasks including monitoring radio traffic.

"I thought I would be more nervous than anything, but once we were engaging Anti-Iraqi forces I was so focused on eliminating their threat that I didn't even think twice about it," said Tharp, a sort supervisor at UPS. "One of our sister units had been engaged in the same location the previous night and three Soldiers were badly injured. It wasn't going to happen again."

## **149th Relinquishes Garrison command of COB Speicher**

Courtesy 5th Mobile Public Affairs Detachment Tikrit, Iraq  
TIKRIT, Iraq — (April 23, 2007) — The 149th Brigade Combat Team (BCT) completed a transfer of authority with the 5th Battalion, 5th Air Defense Artillery Regiment (ADA) during a ceremony Monday at Contingency Operating Base (COB) Speicher.



The 5/5 ADA assumed control of the Garrison command post at the base from the 149th BCT effective immediately. The unit is responsible for maintaining the living conditions of service members and civilians living at the base. The unit also oversees the base force protection plan.

"We have a disciplined team that is dedicated to serving Soldiers, sailors and airmen across the COB," said Lt. Col. Daniel P. Sauter, III, 5/5 ADA commander, during his speech. "The "Dragonslayers" understand the importance of ruthlessly enforcing the standards and we will be good teammates.

"During our transition we quickly learned that we have an invaluable resource in the proactive, dedicated, selfless contractors and civilians who make COB Speicher run on a daily basis," he continued. "We look forward to working with each of you and your organizations."

During their transition period at the operating base, Sauter and his troops quickly saw they will have large shoes to fill trying to replace the departing 149th BCT.

"Col. Charles Jones and Command Sgt. Maj. Eric Shumacher, (149th BCT commander and command sergeant major, respectively) your accomplishments are seen not only in the physical improvements throughout the COB, but more tellingly in the eyes and words of the Soldiers, leaders, contractors and civilians," Sauter said to the his outgoing counterparts. "You have handed us an installation that is fully functional and we will continue to improve our battle position."

## 149th Infantry delivers food, supplies to locals in need

Courtesy 58th Brigade Combat Team  
Public Affairs

CAMP VICTORY (22 August 2007) - The convoy headed out in the early morning stillness, the sun just peaking over the top of the tan Earth and tan buildings in the distance, Diesel engines grumbled and growled under the strain of both armor and cargo as the Soldiers in the trucks, which included a Heavy Expanded Mobility Tactical Truck (HEMTT) as well as many of the ubiquitous Humvees, rolled out the gate of Camp Slayer and into the Baghdad morning.

For the Soldiers, this was more than a simple patrol through the Al Furat section of the city; a section where during their 10 months in-country they have logged mile upon mile in patrols both mounted and dismounted; a section where they have gotten to know the local leaders and the residents; a section where they know each road as if it were a street in their hometown.

For the Soldiers of 1st Battalion, 149th Infantry Regiment, this patrol was one that would allow them to help stabilize their part of Iraq. The Soldiers of the unit have been working with local leaders to establish a local, community-based government as well as deliver food and other supplies to allow the local leaders to assist with alleviating the problems and issues faced by the residents of the area.

As a way to help accomplish this, as well as build ties within the community, the Soldiers have arranged for a number of humanitarian aid drops where they deliver food, cooking oil, blankets and other items to the Al Furat City Council, From there the city council will deliver the items to the families within the area who are most in need of assistance.

When I first became elected I made promises to help my people," said Ahmed Selman Abbas, chairman of the Al Furat City Council. "So I feel that my promises came true." And helping to fulfill those promises is part of the unit's



CAMP VICTORY, Iraq (August 22, 2007) - Sgt. Brad Vandy, a supply specialist assigned to Headquarters and Headquarters Company, 1st Battalion, 149th Infantry Regiment, readies lifting straps on a HEMMIT cargo truck while unloading food and humanitarian aid supplies in the Al Furat section of Baghdad, Saturday, Aug. 11. The Soldiers of the unit have been working with the neighborhood council members to improve the neighborhood.

mission to help provide a safe and secure environment as well as building a relationship with those who live in the area.

"All of this is intended to build relations," said Lt. Col. John Luttrell, battalion commander, "So they see a good face on the coalition forces, at the same time setting the Iraqi people and the local government up for success."

The Soldiers also benefit from the exchange as well.

"It's a good feeling to give someone a leg to stand on," said Sexton, "It's a good feeling to give them help."

But there are other benefits as well, "Talking with the locals, I've learned a little bit about the culture, the Islamic culture, the Islamic ways," said Sexton, While many feel the missions are successful, for one Soldier the success could be summed up in one experience.

"The school drop when we took school supplies," said Vandy, referring to his favorite moment delivering supplies. "When you see all of the little kids getting new pens and new paper and you see all the smiles, that shows it's a success to me."

## **C-130s put troops, supplies on target in Afghanistan**

Courtesy 455th Air Expeditionary Wing Public Affairs

9/3/2007 - BAGRAM AIRFIELD, Afghanistan -- The mission of the 774th Expeditionary Airlift Squadron at Bagram Airfield, Afghanistan, is to provide accurate and immediate airdrops of critical supplies to troops on the ground throughout Afghanistan. These airdrops have significant impact on the success of ground missions.

Ground missions in Afghanistan take troops deep into mountain terrain or to base locations without airstrips. The delivery of supplies by road transportation can be dangerous, time consuming, or non-existent.

"Airdrop is either the fastest or only way to re-supply troops with food, water, fuel, ammunition and equipment," said Master Sgt. Lance Peck, a loadmaster with the 109th Airlift Wing out of Schenectady, N.Y.

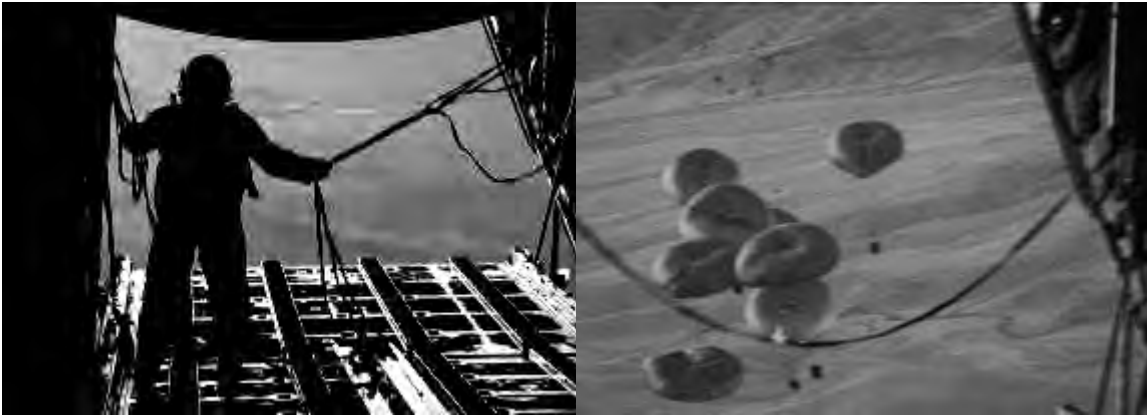
Airdrops have been one of the U.S.'s primary means of moving supplies since the Berlin Airlift in 1948. Whether the mission is for troop drops and re-supply to contribute to a war-time effort, or for emergency relief during humanitarian aid, the C-130 Hercules



Aircrew members, along with rigging specialists, load airdrop bundles off a K-loader onto a C-130 Hercules transport aircraft on the flight line at Bagram Airfield, Afghanistan. The 774th Expeditionary Airlift Squadron transported the supplies to troops in the field. (U.S. Air Force photo)

aircraft and crew provide assistance.

"This is a pure C-130 mission here at Bagram - doing what we have been trained to do and what the aircraft was built for," said Senior Master Sgt. Roy Self, a loadmaster with the 165th Airlift Wing from Louisville, Ky.



Senior Master Sgt. Roy Self cleans the ramp area after eight bundles of supplies were airdropped from a C-130 Hercules to troops in the field by the 774th Expeditionary Airlift Squadron from Bagram Airfield, Afghanistan. The airdrop crew are Air National Guard with the 165th Airlift Wing from Louisville, Ky., and the 109th Airlift Wing from Schenectady, N.Y. (U.S. Air Force photo)

The mission is also a joint effort between Army and Air Force personnel. Army logisticians perform a risk evaluation to determine the airdrop requirement. They then will co-ordinate with ground troops to determine a feasible zone, or drop location for air delivery of troops, supplies or equipment. "It is important to hit the zone with the drop as that may be the only piece of ground those troops own at the moment," said Sergeant Self.

Once airdrop needs are determined, the teamwork and communication between the services really kicks in. The Army ascertains what is needed at each drop location and then builds the loads (equipment), or bundles (supplies), and rigs the parachute attached to each drop.

The Army rigging team then follows the bundles/loads to the aircraft where the aircrew Joint Airdrop Inspector (JAI), meets with the rigging team to inspect the parachutes attached to each bundle. The parachute rigging must be precise and accurate to ensure that the chute opens once each load or bundle exits the back of the aircraft and must get each drop safely to the ground.

Both the rigging team and aircrew loadmasters work with the JAI to correctly load the drops onto the C-130 and to perform the final rigging inspection. Once it is ascertained that each drop will properly clear the aircraft upon extraction, the JAI will provide the final certification and clearance is given for aircraft departure.

The biggest challenge is that "every load and mission is different and all sections involved need to understand what the requestor needs and wants you to do to accomplish an accurate drop," says Tech. Sgt. Eric Higen, also a loadmaster from the 165th AW, Louisville, Ky. Safety concerns determine whether the drop is performed at a high altitude, which is above 10,000 feet, or at low altitude.



"Teamwork and communication get the job done," according to Sgt. Self. The navigator confirms the drop location and gives the loadmaster the "green light" to extract the load or bundle from the aircraft. "There's no better feeling in the world than calling 'Load Clear' and knowing you are getting those troops the items and equipment they need to survive and complete their mission," he said.

Airdrops are essential to the success of the ground missions. The contributions of the 774th Expeditionary Airlift Squadron have global, national, and regional impacts. The airlift mission is an integral part of securing the freedom of Afghanistan and the importance of that freedom on the United States.

## **Kentucky Army National Guard Soldier receives Distinguished Service Cross**

Courtesy Kentucky National Guard Public Affairs Office

FRANKFORT, Ky. – (Feb. 16, 2007) - Kentucky Army National Guard Staff Sgt. Timothy Nein received the Distinguished Service Cross, the second highest award only to the Medal of Honor, today during a ceremony at the National Guard Association of Kentucky conference in Lexington, Ky., for his extraordinary heroism in action during an ambush that took place almost two years ago in Iraq.

In the presence of more than 800 of his peers, Nein was presented the Distinguished Service Cross by Lt. Gen. H. Steven Blum, the Chief of the National Guard Bureau, while Gov. Ernie Fletcher and Maj. Gen. Donald C. Storm, the Adjutant General of Kentucky, stood by Nein's side.

"While the name of Staff Sgt. Timothy Nein is already in the history books, his actions as a leader and as a Soldier typify the warrior spirit of all of our troops," said Fletcher. "I'm honored to serve as Commander-in-Chief of the Kentucky National Guard because I know I have Soldiers and Airmen like Staff Sgt. Nein to answer the call of duty."

Nein originally received the Silver Star Medal -- along with Sgt. Leigh Ann Hester and Sgt. Jason Mike -- for his actions in Iraq on March 20, 2005, during the Battle of Salman Pak but was upgraded after its final review. Assigned to the Kentucky Guard's 617th Military Police Company, Nein and his squad, "Raven 42," successfully disrupted an ambush on a coalition convoy by an estimated force of 50 enemy insurgents.



Kentucky Gov. Ernie Fletcher observes Lt. Gen. H. Steven Blum as he awards Kentucky National Guard Staff Sgt. Timothy F. Nein with the Distinguished Service Cross. Nein was presented the award during a ceremony in Lexington, Ky. Feb. 17. He is only the fifth U.S. Army Soldier to receive the Distinguished Service Cross, the second highest award only to the Medal of Honor, in the Global War on Terror. He also is the first Kentucky National Guard Soldier to

Nein is only the fifth U.S. Army Soldier, and first Guardsman, to receive the Distinguished Service Cross in the Global War on Terror. He also is the first Kentucky National Guard Soldier to receive the medal since World War II.

## **U.S. Army Women's Museum features Kentucky National Guard Soldiers**

Courtesy Kentucky National Guard Public Affairs Office

FORT LEE, Va. ( Feb. 3, 2007) – More than 100 people were on hand as the U.S. Army Women's Museum opened an exhibit recognizing the contributions of women Soldiers during the Global War on Terrorism.

The exhibit features Sgt. Leigh Ann Hester, of the Kentucky National Guard, the first woman awarded the Silver Star since World War II. Hester received the medal while serving in Iraq, following a March 20, 2005 ambush near the town of Salman Pak.

"I've always been reluctant to be in the spotlight," Hester said during the unveiling. "I'm honored to be part of this event, and what the museum has done here is amazing."

Hester, along with seven other team members of the Kentucky National Guard's 617th Military Police squad, Raven 42, were recognized during the unveiling ceremony.

"This event has put certain individuals – Sergeant Leigh Ann Hester and Specialist Ashley Pullen – in the public spotlight," said Kentucky's Adjutant General, Maj. Gen. Donald C. Storm. (Pullen could not attend the event, but was recognized during the ceremony.)

"Their actions during the battle of Salman Pak reignited a whirlwind of discussion across this great nation regarding the role of women in combat," he said. "Their actions are just what I expected from a pair of well-trained Kentucky National Guard Soldiers."

The exhibit features a diorama of an Army humvee with Hester and Staff Sgt. Timothy L. Nein – the Raven 42 squad leader who also received the Silver Star – standing at the front giving direction to Soldiers during the ambush. Also featured are photos of each Soldier involved in the battle of Salman Pak and replicas of the awards they received.

The Soldiers of fourth platoon, second squad, thwarted an insurgent attack on a coalition convoy March 20, 2005 in Iraq. After a coalition convoy came under heavy fire, Hester "maneuvered her team through the kill zone into a flanking position where she assaulted a trench line with grenades and M203 rounds," according to the Silver Star award citation.



Kentucky National Guard Sergeant Leigh Ann Hester, flanked by members of Raven 42, observe the new exhibit at the U.S. Army Women's Museum, located at Fort Lee, Va., Feb. 3. (Photo KG-PAO)

For their actions, every member of the squad was honored for heroism in combat. Three Bronze Stars with the Valor device, three Army Commendation Medals with Valor device and four purple hearts were awarded.

"I don't want to overshadow everyone's actions of that day," Hester said after the unveiling of the exhibit. "If it wasn't for these guys, I wouldn't be here today and this wouldn't be happening," she said of her fellow Raven 42 squad members.

During the brief ceremony, Sgt. Jason Mike, who also received the Silver Star, said he was proud that the Army has a women's museum and was honoring Hester and Pullen.

"This shows that America truly is a melting pot," he said, noting that in addition to two women, the squad also was comprised of two Hispanic Soldiers, an African-American and Soldiers of all religious backgrounds. "I hope what the public takes away from this is we are Soldiers who take our job and our training seriously."

Hester also asked people not to forget that Soldiers are fighting every day in Iraq and Afghanistan for the freedoms that many Americans take for granted, and offered advice to young women who are thinking of enlisting into the United States military.

"If you have a goal or a dream, you can do it," she said, noting that there are a few limitations for female Soldiers. "If your heart is set on it, don't let anything stand in your way."

The U.S. Army Women's Museum tells the story of women's contributions to the Army from colonial period to present day. It serves as the central repository for historical source material pertaining to women in the Army, including thousands of artifacts, photos and oral history. It is the only museum in the world dedicated to Army women.

## **Kentucky Army National Guardsmen making difference at Al Rasul school**

Courtesy 7th Mobile Public Affairs Detachment

MAKASIB, Iraq – (April 22, 2007) - A warm welcome met the Soldiers upon their arrival. Smiles have replaced once contemptuous stares. The typical silence gave way to a friendly dialogue. A customary hand to the heart followed every handshake. The Soldiers were greeted, not as outsiders of the community, but the heroes of the now joyous school.

The day was special for the students of the Al Rasul Primary Elementary School here, a town west of Baghdad, April 17. This was the first day students enjoyed the fully refurbished learning facility made possible by the Soldiers of 1st Battalion, 149th Infantry Brigade Combat Team of the Kentucky Army National Guard, assigned to 130th Field Artillery Bde., 1st Cavalry Division.

However, the day was just as special for the Soldiers as for the students, said Lt. Col. John Luttrell, the battalion commander, "You could see the smiles on their faces. For my Soldiers that really means a lot for them. They truly get to see the fruits of their labors," said the native of Harlan, Ky.

Just as Rome was not built in a day, the fruits of the Soldiers labor were the culmination of seven months working in the Makasib community. Work that was as much patrols as it was relationship building, Luttrell said.

"Every day we go out, we try to make some kind of difference," he said. "What makes me proudest is going out and talking to the communities and listening to the people say how much they appreciate you."

The Soldiers of the battalion are Army National Guardsmen from Kentucky who bring a plethora of professional experience, which aids in civil military operations and humanitarian assistance missions, as well as simple social interaction with the populace, said Maj. Chris Cline, the battalion civil military affairs operations officer.

"One of the things that Kentucky boys are good at is talking. That one-on-one relationship with the local Iraqis (is) critical because you gain trust (with one another)" said the native of Hodgenville, Ky. "Our Soldiers are really good about interacting with the students. Our Soldiers are good role models. They saw a genuine concern and care for the students."

The school project included the addition of classrooms, the remodeling of existing structures, a complete coat of fresh paint and the erection of living quarters for the groundskeeper, Luttrell said.

In addition, the school's 600 students were happy to receive school supplies, including pencils, notepads and erasers, from the Soldiers to mark the project's completion and assist their studies, he said.

"It's very rewarding to see the progress that is being made," Luttrell explained. "If we can get the people to trust us, to respect us and to see that we have a true concern for them – we're just not out there to get information on targets, we have a concern about their wellbeing and their future - that brings stability to the entire area."

The school is just a small piece in the bigger puzzle. Ensuring stability for Makasib is the objective for the Soldiers because their mission is force protection of Camp Slayer, which neighbors the town. Securing Makasib creates a blocking position to deter insurgent activity near the Baghdad International Airport, Cline said.

Formerly one of Saddam Hussein's favorite towns prior to the fall of Baghdad, the strategic Makasib was neutral, dirty, and dreary until Soldiers slowly started to make a difference in the community, Cline said.

"What we try to do, is not shoot for the moon. We try to start out small and build," Luttrell said.



Harlan, Ky., native Lt. Col. John Luttrell, battalion commander of 1st Battalion, 149th Infantry Brigade Combat Kentucky National Guard, 130th Field Artillery Brigade, 1st Cavalry Division, meets with a class of Iraqi students in the Al Rasul Primary Elementary School in the Makasib village, west of Baghdad, April 17. The visit by Soldiers of 1st Battalion was to drop off school supplies for students and tour the newly remodeled facility. (U.S. Army photo)

Working with the Makasib Neighborhood Advisory Council (NAC), the first step was to clear the streets of sewerage and garbage, which brought vendors back to the market street to resume commerce. Next the locally appointed NAC decided to improve education, which led to the school project. Now the NAC is turning its attention to bringing continuous power to the people. By next month every home in Makasib will have 20 amps of power, he said.

Infrastructure is not the only improvement to Makasib. Security is much improved since locals started manning their own checkpoints since there are no local Iraqi Security Forces in the area, Luttrell said.

Since Soldiers engaged the populace, employment is up, the economy is vibrant and the streets are cleaner. By establishing a relationship, Soldiers have successfully encouraged the emergence of local governance, Cline said.

"People are starting to take pride in their city and they're very pleased with themselves," he said.

Now Soldiers do not have to seek out intelligence, so much as process it.

"If they have information, they will come forward and give that to you because they appreciate the good things that are happening to their town," Luttrell said. "They will help you police up their own area."

The importance of local cooperation is increasingly important since the start of Operation Fardh Al Qanoon, commonly referred to as the Baghdad Security Plan (BSP). As coalition forces crackdown on violence in Baghdad's capital, insurgents are increasingly regrouping in less populated areas, Luttrell said.

"As the insurgents are pushed out of certain areas we do not want them to move into Makasib. Makasib does not want them," he said.

Luttrell is hopeful his Soldiers' success in Makasib will spread to Baghdad. He said Makasib is just one building block in the reconstruction of Iraq and his Soldiers are just trying to leave it better than they found it.

"If nothing else, those Soldiers made a difference for that community," Luttrell said of Makasib. "We can only fix our little piece of the puzzle."

## **Kentucky Guardsman selected as National Guard Engineer Platoon Leader of the Year**

Frankfort, Ky. -- First Lt. Terry Durham, a Louisville resident, was selected on May 23 as the "2007 Outstanding Platoon Leader of the Year" for the Army National Guard Engineer Corps by the United States Army Engineer Regiment.

Each year the Engineer Regiment recognizes the best engineer company, non-commissioned officer, lieutenant, and enlisted Soldier -- in each of the components -- for outstanding contributions and service to the Regiment and Army. Every engineer unit in the Regiment submits the name and achievements of its best candidates to compete in these distinguished award competitions. Only the finest engineer companies and



Soldiers are selected as recipients of these awards. The Soldiers will carry throughout their careers the distinction of being the Engineer branch's best and brightest Soldiers and leaders.

Durham was awarded the honor for his ingenuity and leadership as an engineer platoon leader in Charlie Company, 201st Engineer Battalion, located in Cynthiana, Ky. His design skills and oversight while erecting steel fence along the border of the United States and Mexico during Operation Jumpstart directly lead to the unit's record setting construction of 2,009 linear feet of steel fence in a two-week period. Durham also proudly serves as a full-time civil engineer for the Louisville Office of the Army Corps of Engineers.

This is the second consecutive year that a member of the Kentucky Army National Guard Engineer community has won such an award. Specialist Brandon Layne, from Alpha Company, 201st Engineer Battalion, located in Ashland, Ky., won the Van Autreve award for being the best enlisted engineer in the Army National Guard in 2006.

## **National Guard Soldiers patrol Qarabagh**

Courtesy Combined Joint Task Force- 82

QARABAGH, Afghanistan – (July 1, 2007) “Get down! Get down! Get down!” yelled Air Force Master Sgt. Jason Davis, an explosive ordnance disposal technician, seconds before shrapnel started raining down on the Soldiers and bouncing off their HMMWV.

A day earlier, if not for the warning of a local farmer, the Soldiers’ truck would have struck the double-stacked antitank mine.

The warning enabled the Soldiers to stop before they hit the mine and safely dispose of it possibly saving their lives and the lives of farmers and children working in the area.

Soldiers from Battery A, 2nd Battalion, 138th Field Artillery Brigade, Kentucky National Guard, were conducting a mounted presence patrol in a village outside of Qarabagh when they were warned about mines in the area June 14. “[God is] watching over us,” said Spc. Greg A. Race, an artilleryman with Bat. A.

Unfortunately for the convoy coming to destroy the mines, they didn’t receive the same warning before they hit a mine on the same road less than a kilometer from the halted patrol.



Soldiers from Battery A, 2nd Battalion, 138th Field Artillery Regiment, Kentucky National Guard, conduct a mounted patrol in a village outside of Qarabagh in Ghazni province, Afghanistan, June 15. (U.S. Army photo)

The troopers credit the farmer with keeping a bad situation from getting worse. "Most likely we would have hit that one and they would have hit the other one when they came in to get us," Race, a native of Piner, Ky., said.

It also shows the impact the troopers are having in an area where people have been scared into silence by the Taliban. "A farmer stopping and telling you there is something in the road shows we're having an effect on the area," Race said.

The Guardsmen have been patrolling in the area since they arrived here in March. Their squad leader, Army Staff Sgt. Matthew Linneman, said they had patrolled the same road just days earlier. The artillery unit, which is acting as military policemen, has been conducting mounted patrols because "more people see you out and about in the area," Race said.

Most of the Soldiers in the unit prefer a mounted patrol despite the dangers of mines and improvised explosive devices. "The armor [on the trucks] works," said Spc. Steven M. LaFever, a track mechanic and native of Louisville, Ky. Race also sees several advantages to having vehicles during patrols such as having armor, crew-served weapons, and the ability to cover a lot of ground in a short period of time.

"We cover more ground," he said. "We see a lot more faces." Though the men of Battery A have vehicles, they don't always use them. They are not afraid to get out of the armor and put a little wear on their boots. During their mounted patrols they stop to talk with the people, investigate suspicious activity and check on reconstruction projects in the area.

Despite the advantages of patrolling in vehicles, the men also know the dangers. "I pray every time I go out. I pray every night when I lie down," Race said. Whether mounted or dismounted, Race sees risk. "I'm a big believer [that] if it's your time, it's your time," he said. "I've been like that forever."

## **Governor and Adjutant General Unveil Two National Guard Paintings**

On June 25, 2007, Governor Ernie Fletcher and Maj. Gen. Donald C. Storm gathered in the Capitol Rotunda to read a proclamation recognizing June 25 as Kentucky National Guard Day and the unveiling of two Paintings.

The first painting, unveiled by MG Storm, Governor Fletcher, MAJ Linder and SGT Jason Mike was the National Guard Heritage Painting of the Battle of Salman Pak, where the Raven 42 Squad from the 617th Military Police Company, Kentucky Army National Guard, repelled an attacked by 50 insurgents on a coalition convoy. For the squad's actions that day, members received numerous awards to include a Distinguished Service Cross and two Silver Stars.



The second painting unveiled was a National Guard Equal Employment Opportunity portrait of Sgt. Leigh Ann Hester, a Raven 42 member and the first female to receive the Silver Star since World War II. Both paintings were commissioned by National Guard Bureau.

## **Kentucky National Guard opens \$2.4 Million Fire Team Readiness Center**

Courtesy KG-PAO

FRANKFORT, Ky. – (December 2, 2006) Maj. Gen. Donald C. Storm, Adjutant General for Kentucky, joined Muhlenburg County Judge-Executive Rodney Kirtley, Greenville Mayor Ruthie Lewis and Greenville Mayor-elect Eddie DeArmond and other local dignitaries in opening the Kentucky National Guard's new Fire Team Readiness Center at the Wendell H. Ford Regional Training Center in Greenville.

The 12,625 square foot Fire Team Readiness Center will support the 176th, the 177th and the 178th Kentucky Army National Guard Fire Fighting Teams. The Fire Fighting Teams are composed of traditional National Guardsmen who train once a month and conduct a 15-day Annual Training period once a year.

"This facility is home to three of the most unique units in the Kentucky Guard," said Maj. Gen. Storm. "Because of the immense responsibilities that come with this job, these soldiers are also among our most important. This is great example of the kind of opportunities the Kentucky National Guard has to offer young people looking to better themselves."

"This is an exciting time in our community," said Kirtley. "This type of facility is phenomenal and is a tremendous asset to the base and to our community."

Each fire fighting team is a separate seven soldier unit that can be deployed independently. The primary mission of each team is providing aircraft crash rescue support with secondary mission of responding to structure and wild land fires located on the training center.

Soldiers of these teams attend an 18-week rigorous fire protection school at Goodfellow Air Force Base in San Angelo, Texas. Qualified Soldiers have to maintain yearly individual certifications such as CPR, combat lifesaver, hazardous materials handling and environmental training in addition to basic Soldier skills



such as individual weapons qualification, Army Physical Fitness Test and Army Warrior Tasks.

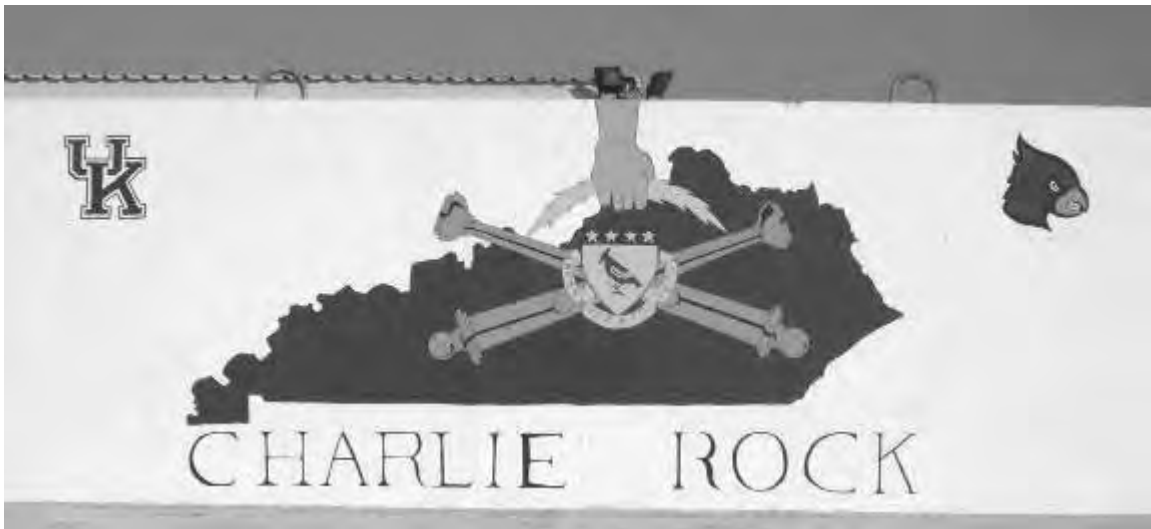
The Fire Team Readiness Center is also home to three civilian fire fighters employed by the Department of Military Affairs State and tasked with responding to structural and wild land fires for the Wendell H. Ford Regional Training Center. Department officials expect to add seven more civilian fire fighters over the next two years.

Constructed at a cost of \$2.4 million, the Fire Team Readiness Center houses a large 50 person classroom, several office areas for full-time staff, a break room, a large equipment bay area for parking, maintenance and storage of four fire fighting vehicles, and an additional area to secure equipment and supplies.



AT LEFT: Cutting the ribbon to the new Fire Team Readiness Center are Muhlenburg County Judge-Executive Rodney Kirtley, Kentucky Army National Guard Col. Michael Sebastian, Maj. Gen. Donald C. Storm, Greenville Mayor Ruthie Lewis and Greenville Mayor-elect Eddie DeArmond.

AT RIGHT: Four military fire trucks such as this now have home at the Kentucky Army National Guard's new Fire Team Readiness Center at the Wendell H. Ford Regional Training Center.



# *In Memoriam*

## **Sergeant First Class Charles Jason Jones**

Sergeant First Class Charles Jason Jones of Lawrenceburg (Anderson County), 29, died Sept. 20, 2006 at Camp Liberty in Baghdad of non-combat related causes. Jones was assigned as a medic to the 149th Brigade Combat Team Headquarters. The unit, comprised of 50 soldiers, deployed to Iraq earlier this year and has teams stationed throughout Iraq. Jones joined the Kentucky National Guard in 1993 at 17 years old and graduated from South Laurel High School in London, Ky. in 1994. Prior to deploying to Iraq, Jones was a full-time Kentucky National Guard soldier stationed in Frankfort, Ky. Jones was a seasoned veteran, with previous deployments in 2002 to Germany and Bosnia. He also deployed to Afghanistan in support of Operation Enduring Freedom in 2004. A resident of Lawrenceburg, Jones was a decorated soldier, holding the Army Commendation Medal, Iraq Campaign Medal and Kentucky Distinguished Service Medal.



## **Staff Sergeant Thomas Wade Clemons**

Staff Sergeant Thomas W. Clemons, Falls of Rough, (Grayson County) Ky., 37, died December 11, 2006 as he was preparing to go on patrol with his team near Ad Diwaniyah, Iraq, when he succumbed to a heart attack. A member of the Kentucky Army Guard since Aug. 2000, Clemons deployed in March 2006 to Iraq with Company B, 2nd Battalion, 123rd Armor. Clemons's unit is providing force protection and security missions for the US Army. He was a native of Leitchfield, KY.



## **Staff Sergeant Nicholas Carnes**

Staff Sergeant Nicholas Carnes of Ludlow (Kenton County) was killed on Sunday, 26 August 2007 by small arms fire during a firefight in the village of Lewanne Bazaar, Paktika Province, Afghanistan. Carnes, 25, was assigned to Battery A, 2nd Battalion, 138th Field Artillery, based in Carrollton, Ky. Carnes deployed with his unit in March of 2007 in support of Operation Enduring Freedom. Carnes has been presented the Bronze Star Medal, the Purple Heart, the Afghanistan Campaign Medal and the Kentucky Distinguished Service Medal for his service in Afghanistan. A member of the Kentucky Army National Guard since 1999, Carnes is the fourteenth Kentucky Guard Soldier to lose his life as the result of combat action in the global war on terror. He is the second Soldier to be killed in Afghanistan.



**Staff Sergeant Delmar White**

Staff Sergeant Delmar White, Lexington (Fayette County), was killed on Sunday, September 2, 2007 by an improvised explosive device while on a convoy escort mission in Baghdad, Iraq. White, 37, was assigned to Battery B, 2nd Battalion, 138th Field Artillery, based in Carlisle, Ky. White was a corrections officer with Lexington Fayette Urban County Government and deployed with his unit in August 2007 in support of Operation Iraqi Freedom. He joined the Kentucky Army National Guard in 1998.



**Private First Class Sammie E. Phillips**

Private First Class Sammie E. Phillips of Vine Grove, Hardin County, was killed on Monday, September 10, 2007 when his vehicle overturned while conducting a traffic control mission on a highway near Rustamiyah, Iraq. Phillips, 19, was assigned to Battery B, 2nd Battalion, 138th Field Artillery, based in Carlisle, Ky. Phillips joined the Kentucky Army National Guard in 2006 and deployed with his unit in August 2007 in support of Operation Iraqi Freedom. He was a 2006 graduate of North Hardin High School.





## DEPARTMENT OF MILITARY AFFAIRS

ERNIE FLETCHER  
GOVERNOR

OFFICE OF THE ADJUTANT GENERAL  
BOONE NATIONAL GUARD CENTER  
FRANKFORT KY 40601-6168

DONALD C. STORM  
MAJOR GENERAL, KYNG  
THE ADJUTANT GENERAL

The Honorable Ernie Fletcher  
Governor of Kentucky  
700 Capitol Avenue, Suite 100  
Frankfort, Kentucky 40601

Dear Governor Fletcher:

Herewith transmitted is the Kentucky Department of Military Affairs report covering federal fiscal years beginning 1 October 2005 and ending 30 September 2006 and the state fiscal years beginning 1 July 2005 and ending 30 June 2006 on the activities of the Department of Military Affairs and the Kentucky Army and Air National Guard. It has been a year of great success but also a year filled with great sorrow at the loss of our brothers in arms. We continue to serve the Commonwealth and the nation without hesitation and in the finest traditions.

You can be very proud, as Commander-in-Chief, of the Soldiers and Airmen that you lead. We are not just supporting the Global War on Terrorism but we are at the forefront of the battle in Iraq, Afghanistan and across the globe. The deployments and operations tempo continue to be demanding on our Soldiers and Airmen but it has also been demanding on their families and employers. We owe them a debt we can never repay.

On the home front, we continue to work with a dedication beyond my fondest expectations. It is my great honor to inform you that we are at our post and pursuing our mission to the best of our abilities.

Sincerely,

A handwritten signature in blue ink, appearing to read "Donald C. Storm".

Donald C. Storm  
Major General, KYNG  
The Adjutant General

## Introduction to the Department of Military Affairs

Governor Ernie Fletcher, in accordance with Section 75 of the Kentucky Constitution, is the Commander-in-Chief of the Kentucky National Guard. As Commander-in-Chief, Governor Fletcher has the authority to direct the National Guard to carry out state active duty missions such as assisting in snow emergencies or flooding. Kentucky Revised Statute 36.020 (1) stipulates "the Governor, immediately on his induction into office, shall appoint the Adjutant General"

As the Adjutant General, MG Donald C. Storm is responsible to the Governor for the proper functioning of the Kentucky National Guard and all other military or naval matters of the state as set forth in Chapter 36. He represents the Governor in all military matters pertaining to the Commonwealth of Kentucky. The Adjutant General has a dual role as both head of the Kentucky National Guard and head of the Kentucky Department of Military Affairs as a state agency.

The Adjutant General also has a responsibility to the President of the United States and the Department of Defense to provide a trained and equipped force when called upon for federal missions. Units of the Kentucky National Guard can be ordered to active duty as a part of the Armed Forces of the United States as some units presently are and many have been during the Global War on Terrorism. The Adjutant General is also responsible to the Department of Defense for the accountability of all federal funding and property under the control of the Kentucky National Guard.



*Governor Ernie Fletcher  
Commander-in-Chief  
Kentucky National Guard*



*MG Donald C. Storm  
The Adjutant General*

Boone National Guard Center is the headquarters for the Kentucky Army and Air National Guard as well as the Department of Military Affairs and the State Emergency Operations Center. The Department consists of 655 acres and 70 buildings of various sizes and functions with both state and federal employees working side-by-side. From this location, the more than 7,000 Soldiers and Airmen that make up the Kentucky National Guard are directed to meet the needs of the Commonwealth and the Nation from their 54 locations across the state.

### **Organizational Overview**

Federal Entities within the Department of Military Affairs

- Kentucky Army National Guard (KYARNG)
- Kentucky Air National Guard (KYANG)

State Entities within the Department of Military Affairs

- Office of Management and Administration (OMA)
- Division of Emergency Management (KyEM)
- Kentucky Community Crisis Response Board (KCCRB)
- Administrative Services
- Bluegrass Station Division
- Logistics Operations Division (KyLOC)
- Facilities Division
- Youth Challenge Division

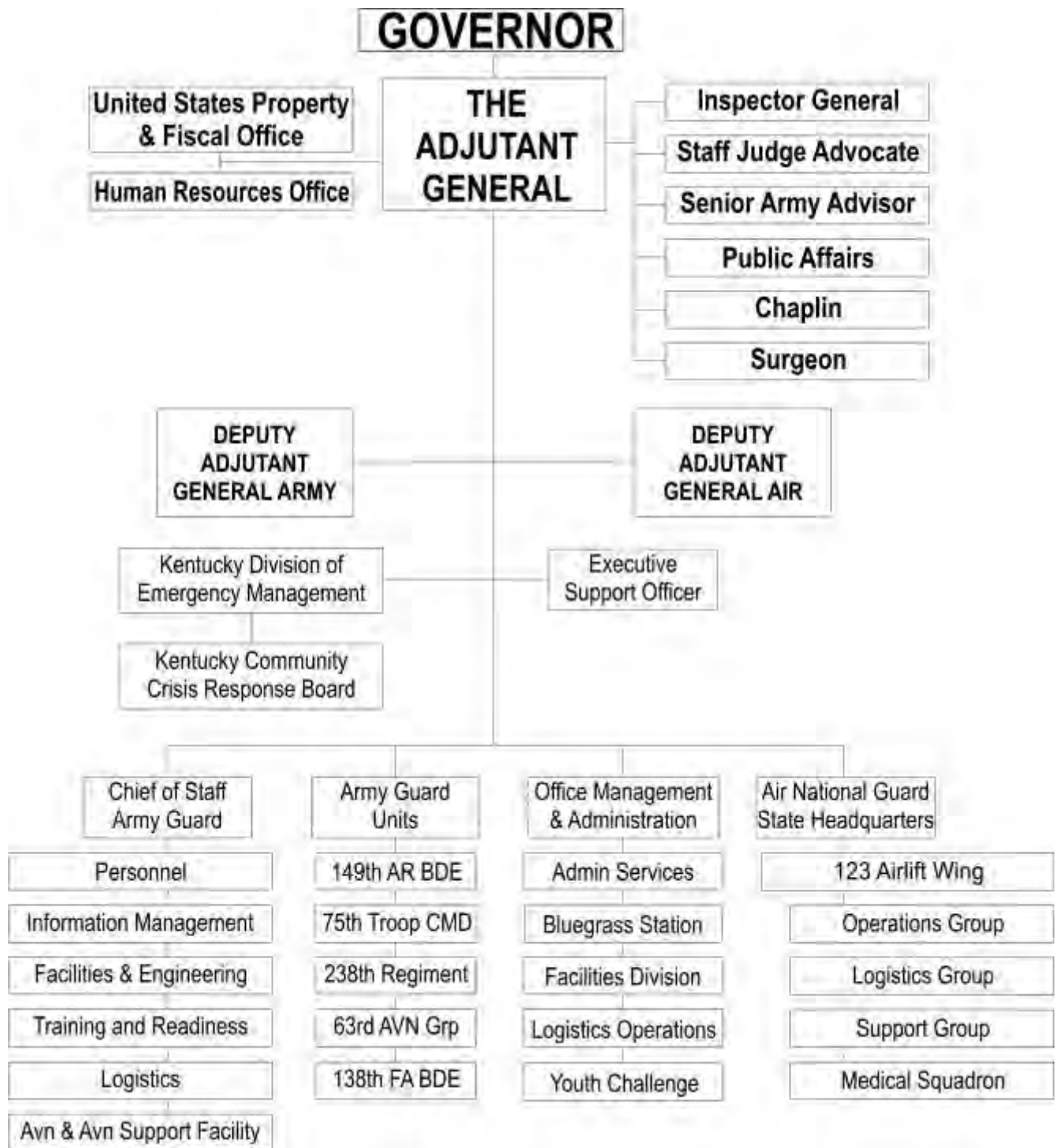
### **Vision:**

A relevant force...missioned across the spectrum of contingencies ... structured and resourced to accomplish its missions ... capable and accessible when called ... manned by trained citizen-Soldiers and Airmen committed to preserving the timeless traditions and values of service to our nation and communities.

### **Missions:**

***Federal Mission:*** "Provide trained units and qualified persons available for active duty in time of war or national emergency and at such other times as national security may require."

***State Mission:*** "Provide trained and disciplined forces for domestic emergencies as required to protect the lives and property of the citizens."



**Adjutant General and Staff**

Adjutant General.....MG Donald C. Storm  
Deputy Adjutant General (Army) .....BG Joseph L. Culver  
Deputy Adjutant General (Air).....Brig Gen Howard P. Hunt III

**Kentucky Army National Guard**

Chief of Staff (Army) .....COL Michael Sutton  
State Command Sergeant Major (Army) .....CSM Phillip Gearlds  
Human Resources Officer .....COL Don Conover  
Inspector General .....COL David Alexander  
Public Affairs Officer .....COL Phil Miller  
U. S. Property and Fiscal Officer .....COL Mike Jones  
Staff Judge Advocate .....COL Gary Payne  
Senior Army Advisor .....LTC Darryl Shirley  
State Chaplain .....CH (COL) Patrick Dolan  
? State Surgeon.....COL Brian Nolan  
149th Armor Brigade Combat Team .....COL Charles Jones  
138th Field Artillery Brigade.....COL Billy Jack West  
75th Troop Command .....COL Lewis Snyder  
63d Aviation Group.....COL Benjamin F. Adams  
238th Regiment (Greenville) .....COL Judy Greene-Baker

**Kentucky Air National Guard**

Chief of Staff .....Brig Gen Michael J. Dornbush  
State Air Surgeon.....Col Jon Bowersox  
Director of Operations.....Col Steven Bullard  
Human Resources Officer .....Maj George H. Imorde III  
C-4 Staff Officer.....Lt Col Mary McCallie  
Chief, Public Affairs .....Maj Kirk Hilbrecht  
Director of Personnel .....Lt Col Dawn Muller  
State Senior Enlisted Advisor .....CCMSgt Mark Grant  
Commander 123d Airlift Wing .....Col Mark Kraus  
Commander Operations Group .....Col Kenneth Dale  
Commander 165th Airlift Squadron.....Lt Col Mark Heiniger  
Commander 123d Special Tactics Squadron .Lt Col Jeremy Shoop  
Commander - 123d Airlift Control Flight .....Lt Col Byron Morris  
Maintenance Group Commander.....Col Neil Mullaney  
Commander Support Group .....Col William Ketterer  
Commander 123d Logistics Readiness Sq ....Lt Col Doug Rose  
Commander 123d Civil Engineering Sq .....Lt Col Connie Allen  
Commander 123d Mission Support Flt .....Capt Shawn Keller  
Commander 123d Aerial Port Squadron .....Lt Col Jeff Peters  
Commander 123d Security Forces Sq.....Capt Mary Decker  
Commander 123d Services Flight .....Capt Bob Geary  
Commander 123d Communications Flt .....Capt David J. Clements  
Commander 123d Med Squadron.....Col John D. Moore

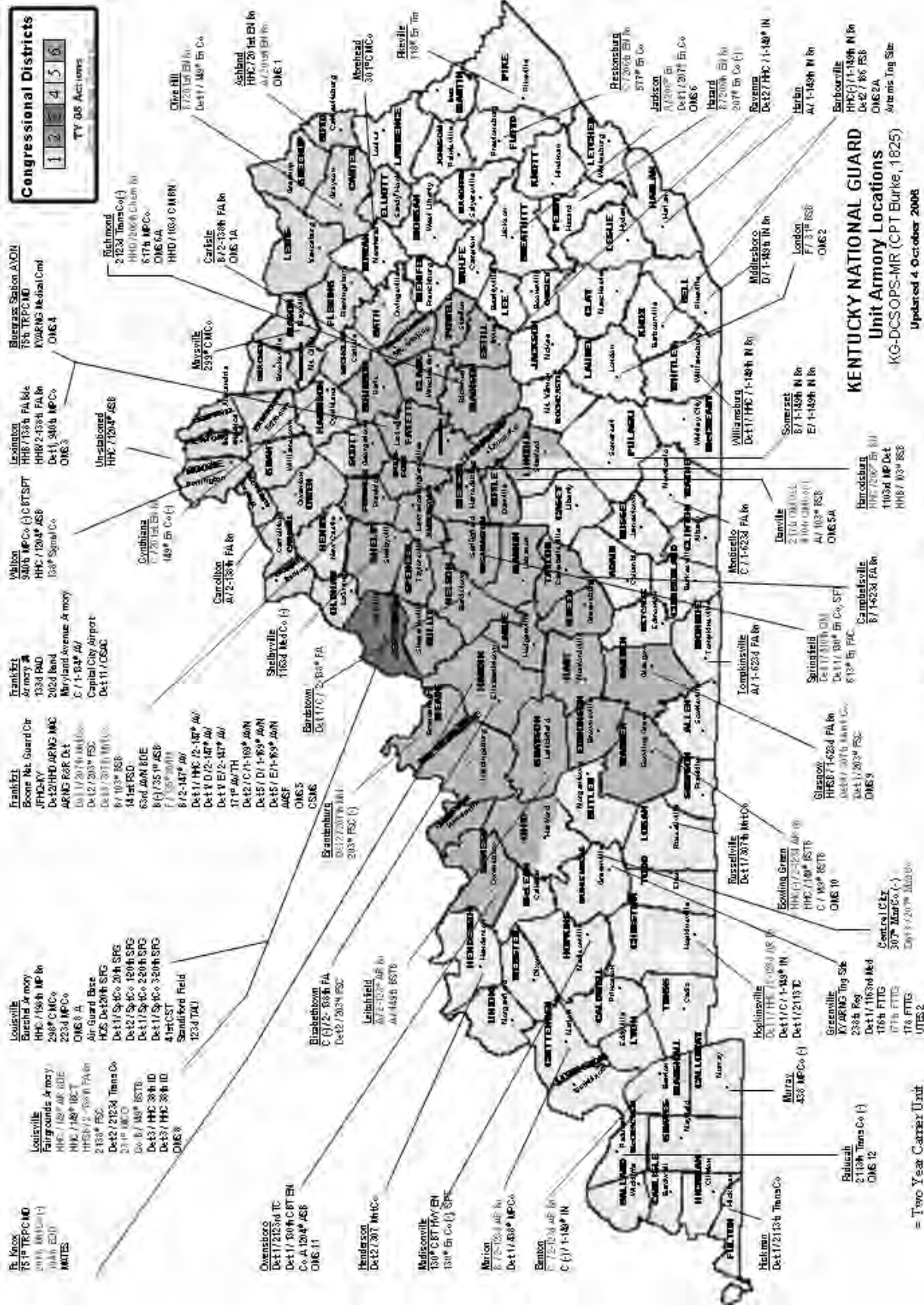
**Department of Military Affairs**

Office of Management & Administration .....BG (R) Julius L. Berthold



Kentucky Department of Military Affairs Annual Report 2007

Administrative Services Division .....Col Steve Bullard  
Bluegrass Station Division .....Lt Col (R) Robert Ramsey  
Facilities Division.....CW5 (R) Joe Wilkins  
Youth Challenge Division .....COL (R) John Wayne Smith  
KY Logistics Operations Division .....COL (R) Jasper Carpenter  
KY Division of Emergency Management .....Lt Gen (R) Maxwell C. Bailey  
Community Crisis Response Board.....Ms Renelle Grubbs LCSW



## State Functions

### Office of Management and Administration

The Executive Director of the Office of Management and Administration (OMA) functions as the chief of staff for the state agencies within the department. OMA reports directly to the Adjutant General and is responsible for the management of the day to day operations of the state functions. OMA directly oversees Administrative Services Division, Bluegrass Station Division, Facilities Division and the Logistics Operations Center. In addition OMA is responsible for functions impacting the Department such as budget, workforce and legislation. BG (Ret) Julius L. Berthold serves as the Executive Director.



## Division of Administrative Services

The Division of Administrative Services plays an integral role in providing and supporting the essential functions required to sustain the mission requirements of the Department. The Division is responsible for personnel management, processing payroll for employees and state active duty soldiers, procurement, fiscal and budget activities, and security and fire protection located at the Air National Guard Base in Louisville.

Steven P. Bullard serves as the Division's Director and provides overall general direction and staff supervision to all branches within the Division. Angela Skelton, Assistant Director, provides guidance for the Administration Branch and

the Military Records and Research Branch and provides management assistance to all branches of the Division.

Structurally under the direction of Steve Bullard is an Internal Policy Analyst III, assigned to administer the State Military Assistance Trust fund. Steve Engles serves in this position and is responsible for acting as a liaison between executive and Military Family Assistance Program grant applicants and statutory board members. Also, this position is responsible for initiating budget, accounting and payment documents and assists the executive element in the preparation and presentation of testimony before legislative committees.

### **The Administration Branch**

The Administrative Branch, which consists of Personnel and Payroll, is managed by Ms. Angela Skelton, Assistant Director. The staff of this branch consists of the following individuals: Ms. Crystal Simpson, Ms. Jamie Caldwell, Ms. Teresa Lee, Ms. Susan Yates, Ms. Kim Murray, Ms. Kristi Jones and Ms. Pamela Viterna.

### **Personnel**

Ms. Simpson is the Personnel Administrator. She is responsible for personnel administration and supervises the personnel functions of the Personnel Management Specialist III, Ms. Caldwell. The Personnel Management III position is responsible for providing technical assistance in filling vacancies for the hiring of employees for the Department. It provides professional support to the Personnel Administrator and staff for personnel concerning personnel matters and serves as Department trainer for the Prevention of Sexual Harassment. Ms. Skelton is responsible for supervising the personnel functions of Ms. Lee, who is responsible for processing personnel actions for our Non-P-1 programs; KY Logistics Operations Division and the KY Youth Challenge Division.

### **Payroll**

Ms. Yates is the Payroll Supervisor and is responsible for management of all payroll functions. She supervises Ms. Murray, Ms. Jones and Ms. Viterna. Ms. Murray is responsible for processing the State Payroll and the Non-P-1 payroll for our KY Youth Challenge Division. Ms. Jones is responsible for processing the State Active Duty Payroll. Ms. Viterna is responsible for processing payroll for our Non-P-1 program, KY Logistics Operations Division.

The Administrative Branch manages employment, placement, classifications, salaries, leave, employee relations, training, personnel records maintenance, workers' compensation and other required actions for the Department's 628 (P-1 & Non P-1) employees in FY 07. During the course of a fiscal year, payroll processes 15,072 time sheets for the Department's employees. The Administrative Branch follows the rules and regulations that are governed by KRS (Kentucky Revised Statute) and KAR (Kentucky Administrative Regulation) that pertain to Personnel and Payroll.

### **The Purchasing Branch**

The Purchasing Branch ensures that procurement of all purchases and service contracts are kept within state government guidelines and regulations in accordance with KRS 45A.000, Kentucky Model Procurement Code. The branch is responsible for purchasing and preparing payment documents for equipment, commodities, supplies, services and personal services needed to support the operation and maintenance of the National Guard installations and state facilities throughout the Department. The Purchasing Branch processes some 4,000 payment documents annually.

The Purchasing Branch consists of two employees: Purchasing Section Supervisor Leslie Stamper and Purchasing Agent I Dale Hippe. Ms. Stamper is temporarily supervising two Non-P-1 employees Pat Craig and Ammiegail Simpson. They are responsible for providing purchasing needs for the KY Logistics Operations Division. She also oversees the purchasing for the Department and works closely with the management of the Department to ensure that all purchasing policies and procedures are being followed. The Purchasing Agent I handles all the purchasing needs for the Administrative Services Division, Joint Support Operations (JSO) and State Active Duty missions. The position also works closely with the other divisions within the Department of Military Affairs and provides assistance to the Purchasing Section Supervisor for the Department.

### **The Fiscal Branch**

The Fiscal Branch is made up of several components: accounts payable, accounts receivable, processing travel vouchers and retention of documents. The staff has been assigned to specific divisions for various responsibilities in these areas.

Darlene Tupts, Administrative Branch Manager, is responsible for overseeing financial activity in the Fiscal Branch. She supervises and performs personnel functions for three employees. She is responsible for drawdown of Federal reimbursements for Emergency Management, reporting closing financial data for the purpose of preparing the Commonwealth's Comprehensive Annual Financial Report, federal quarterly reports and Schedule of Expenditures and Federal Awards.

Kim McKinney, Program Coordinator, is the Procard Administrator for the Department of Military Affairs. She processes transactions for 34 Cardholders. Total amount processed for FY07 was \$1,052,482.

Vickie Manley, Accountant IV, processes travel vouchers for Division of Facilities, Division of Bluegrass Station and Division of Air Transport. She receives and processes cash receivables for these Divisions as well.

Laura Malena, Administrative Specialist, III, is responsible for processing all travel vouchers and all other documents related to State Active Duty. She is responsible for processing utility and telephone bills for Division of Emergency Management, reviews and supports the Division of Youth Challenge and KY Logistics Operations in various document transactions and reimbursements.

### **The Security Branch**

The Air Security Section is responsible for maintaining security operations for the KY Air National Guard Base in Louisville. This section consists of (12) twelve employees and is managed by Kenneth J. Bishop, Security Force Manager.

The Firefighter Section provides fire protection services to the KY Air National Guard Base in Louisville for the protection of life and property from aircraft mishaps, fire, accident, and other emergencies. This section consists of (8) eight employees and is supervised by Air National Guard Master Sergeant Terry Tate.

### **The Military Records and Research Branch**

The Military Records and Research Branch (MRRB), located in Pine Hill Plaza, 1121 Louisville Road in Frankfort, is the Archive for the Department of Military Affairs. Its holdings consist of discharge documents for over 300,000 Kentucky veterans from all conflicts since WW I through Operation Iraqi Freedom, as well as service records of the state's soldiers who served in The War Between The States, both Union and Confederate. It also contains historical records of all Kentucky Militia and National Guard units from 1792 to the present. In excess of 75,000 inactive 201 files on former members of the Kentucky Army and Air Guard are maintained by MRRB as well as a military research library of over 1,000 volumes. In addition, we receive and hold inactive records from the Department of Military Affairs until they are transferred to the State Records Center or until their destruction date is reached. The staff of four assists veterans, historians, recruiters, genealogists, other government agencies and our own department in accessing information within MRRB's holdings, and maintains a standard of same-day service for most requests.

The staff is unchanged from the last reporting period, consisting of Branch Manager Evan Miller, Admin Specialist III Kathy Gortney, Archivist III Brandon Slone and Admin Specialist II Frank Dorten.

All staff share in the work of inprocessing and retrieving documents and customer service. In addition, Mr. Slone is our branch historian who handles all requests for historical research and documents from early statehood to WWI. During this reporting period, 93 rolls of microfilm containing 201 files of former Kentucky Guardsmen born between 1941- 45 were received from the Kentucky Department for Libraries and Archives (KDLA). Ten rolls of microfilm containing DD 214s from 2000 – 2004 were also received.

Forty-three boxes of 1379s covering years 1995 through 2003 were transferred to KDLA for microfilming and we are awaiting completion of that project. Currently, 201 files of former Guardsmen born from 1946 - 50 are being screened and prepared for transfer to KDLA for microfilming.

### **Military Family Assistance Trust Fund**

Pursuant to KRS 36.476, the following provides an annual report on the Military Family Assistance Trust Fund. The Kentucky Military Family Assistance Trust Fund is a last resort means of providing financial assistance to any member of the United States Armed Forces deployed outside of the United States who has

a Kentucky home of record and is confronted with an undue hardship related to his/her deployment.

The Trust Fund Board's activities during the previous fiscal year and to date follow: The Trust Fund Board members were identified and appointed. Governor Fletcher appointed Colonel Judy A. Greene-Baker, Kentucky National Guard; Colonel James G. Russell, U.S. Army Reserve; and Lieutenant Colonel Darryl Shirley, U.S. Army, as members of the Board on October 5, 2006. The President of the Senate, Senator David L. Williams, appointed Gunnery Sergeant James G. Taylor, Jr., Marine Corps Reserve, as a member of the Board on October 6, 2006. Speaker of the House of Representatives, Jody Richards, appointed Mr. Roger Miller, Commander of the American Legion Post 23, as a member of the Board on October 2, 2006. A full time staff person, CPT Steven E. Engels, Kentucky National Guard, was hired by the Department of Military Affairs on May 1, 2007, to manage the Trust Fund on a daily basis and to be a liaison with the military services.

The Trust Fund Board met for the first time as a collective unit on January 18, 2007. The Board elected COL Greene-Baker as the Board President. Pursuant to KRS 36.474(3), a dollar cap was established at a maximum of \$2,500 for a single application and at a maximum of \$5,000 per fiscal year. The Trust Fund Board promulgated the Emergency Administrative Regulation accordingly with KRS 36.474(5), filed with the Compiler on June 25, 2007.

The Trust Fund Board met for the second time on July 10, 2007. The Board collectively discussed the filing of the Emergency Administrative Regulation and the upcoming Public Hearing and Public Comment period on the Ordinary Administrative Regulation, 106 KAR 2:020. The Board reviewed grant awards, the balance of the Trust Fund, and marketing initiatives.

The Public Hearing regarding 106 KAR 2:020 was scheduled for August 22, 2007, but was canceled because no written requests were received to attend the Hearing. Written comments are being accepted through August 31, 2007. In addition, the Administrative Regulation Review Subcommittee is scheduled to review 106 KAR 2:020 at their September 11, 2007, meeting.

CPT Engels has served as a conduit to the Board in developing strategic relationships with the military services, legislators, public and private organizations and public affairs authorities. As a result, marketing efforts have delivered the message regarding the Trust Fund availability to each of the military service components (Army, Navy, Marines, Air Force and Coast Guard), service members, and military and community organizations and associations. The Military Family Assistance Trust Fund information is readily available to all audiences on the Kentucky Department of Military Affairs website.

The following table reflects the moneys that have been spent as a grant award or as expenditures for personnel and operating expenses. One grant has been awarded to a Kentucky National Guard Soldier with a home of record in Providence, KY. Over 20 inquiries have been made regarding the Trust Fund, however, because the Trust Fund is intended to be utilized as a last resort, the majority of those have been referred to other funding and financial resources. Continuous monitoring is exercised in all inquiries.

Operating expenses include all travel vouchers in relation to the Trust Fund. The balance of the Trust Fund as of August 31, 2007, is \$1,008,959.11.

Money Spent	FY-07	FY-08
Grants	\$500	
<b>Expenditures</b>		
Personnel	\$6,378.25	\$8,838.72
Operating Expenses	\$228.80	\$1,013.55
<b>TOTAL</b>	<b>\$6,607.05</b>	<b>\$9,852.27</b>
<b>Balances After Grants and Expenditures</b>		
Grants	\$399,500.00	\$400,000.00
Operating	\$93,392.95	\$90,147.73
<b>TOTAL</b>	<b>\$492,892.95</b>	<b>\$490,147.73</b>
Revenues (Accrued Interest)	\$19,396.68	\$6,521.75
<b>TOTAL</b>	<b>\$512,289.63</b>	<b>\$496,669.48</b>
<b>Total Remaining Balance</b>	<b>\$1,008,959.11</b>	

## Division of Facilities

The Division of Facilities' mission is to "provide adequate armories, buildings and grounds for the Kentucky Army and Air National Guard" as stated in Kentucky Revised Statutes (KRS) 36.080. To realize this goal, the Division will "construct or acquire . . . armories, buildings or grounds . . . and make additional and improvements in such armories and facilities." In addition, the Division is required to "provide heat, light, water and other costs of operation and maintenance, including insurance." The funding for these operations comes from both the State and Federal governments.

KRS 36.070 grants the Division's Director, Joe Wilkins, the authority to "make contracts, [and] acquire real and personal property ...". The Director of the Division must be "experienced in the administration of real property."

The federal Construction and Facilities Maintenance Officer (CFMO), MAJ Brian Demers, is responsible for the federal budget, design supervision, and all other areas of real property funded by the National Guard Bureau (NGB).

The Division employs 145 state employees. These employees work at the armories and training sites throughout the Commonwealth. These employees perform various functions including administration; skilled trades such as plumbers, electricians and carpenters; security; supplies; and custodial



*"The Engineers return to Owensboro" – In September 2007 the 206th Engineer Battalion officially moved to Owensboro. This is the first time the Kentucky Guard has had an Engineer unit based in Owensboro since 1959 when the 201st Engineer Battalion was transferred to Ashland.*



maintenance. Of those 145 employees, 111 employees are reimbursed to some extent by NGB.

The Division maintains the Kentucky Army and Air National Guard sites including 12,500 acres owned by the Commonwealth and an additional 733 leased acres. Furthermore, there are over 300 buildings, valued in excess of \$150 million, supported by the Division. This includes managing the environmental compliance and planning activities of the above. The Division also maintains all state owned vehicles and equipment one ton and over.

During the State Fiscal Year (SFY) from 1 July 2006 through 30 June 2007, the Division completed 1,020 work orders for a total expense of \$4.5 million.

The Division is also responsible for reporting the receipts and expenditures for the Installation Management Fund of each armory. KRS 36.085 and 36.086, and DMA Policy 210-8, authorizes the armories to maintain a local bank account from monies received for the use of the armory by nonmilitary organizations. The custodians of the accounts use these funds for minor maintenance and repair.

### **Significant Events**

- Completed roof replacements at FMS 1, FMS 9, the Murray Armory, Jackson Armory, and Bowling Green Armory
- Upgraded the HVAC systems at the Harrodsburg Armory, Middlesboro Armory, Louisville Armory, Central City Armory, Monticello Armory, Hopkinsville Armory, Frankfort Armory 1, and the Emergency Operations Center in Frankfort
- Completed electric upgrades at FMS 10, FMS 2, and the Buechel Armory
- Completed renovation of the drill hall floor at the Glasgow Armory
- Began construction on Phase VI at the Wendell H. Ford Regional Training Center (WHFRTC)
- Began construction of the Armed Forces Recruiting Center in Paducah
- Completed lead abatements at the Ashland Armory, Hazard Armory, Glasgow Armory, Carlisle Armory, Monticello Armory, and Prestonsburg Armory

Kentucky Department of Military Affairs Annual Report 2007



Ashland Armory



Benton Armory



Barbourville Armory



Bowling Green Armory



Bardstown Armory



Brandenburg Armory



Buechel Armory



Carrollton Armory



Campbellsville Armory



Central City Armory



Carlisle Armory



Cynthiana Armory



Danville Armory



Glasgow Armory



Elizabethtown Armory



Harlan Armory



Frankfort Armory 1



Harrodsburg Armory



Hazard Armory



Hopkinsville Armory



Henderson Armory



Independence Armory



Hickman Armory



Jackson Armory



Leitchfield Armory



Louisville Fairgrounds Armory



Lexington Armory



Madisonville Armory



London Armory



Marion Armory



Middlesboro Armory



Murray Armory



Monticello Armory



Olive Hill Armory



Morehead Armory



Owensboro Armory

Kentucky Department of Military Affairs Annual Report 2007



Paducah Armory



Richmond Armory



Prestonsburg Armory



Russellville Armory



Ravenna Armory



Shelbyville Armory





Somerset Armory



Walton Armory



Springfield Armory



Williamsburg Armory



Tompkinsville Armory

## Bluegrass Station Division



Bluegrass Station is a former Army base located in Lexington, Kentucky that is now managed by the Kentucky Department of Military Affairs as a for-profit business park. The 780 acre facility includes more than 2.2 million square feet of space in 112 buildings, 17 miles of paved roads, 27 acres of paved parking lots, its own water and electrical systems, a wastewater treatment plant, and rail lines. The United States Army has now deeded nearly all of the buildings and utility systems and over 500 acres of land to the Commonwealth of Kentucky. The remainder of the property, comprising the golf course/recreational area, is in the process of being transferred, and in the interim is under a sixty-year lease to the Commonwealth.

### **Vision Statement**

To maintain, improve and expand a business complex that will attract new businesses and increase existing businesses at Bluegrass Station, and to encourage economic growth in Central Kentucky.

### **Mission Statement**

To provide quality facilities and services at a safe and secure complex that will meet the needs of the tenants while ensuring the Commonwealth's interest is preserved.

### **Functions**

The Division's employees are charged with the following administrative and operational responsibilities to meet the needs and demands of its customers: Building maintenance and modifications; Grounds maintenance and landscaping; Marketing of available space; Administration of lease agreements; Environmental support and control; Telecommunications; Postal service; Utilities maintenance

and coordination; Roads maintenance, including snow removal; 24-hour security; and Solicitation and oversight of construction activities.

In addition, the Division's electricians, plumbers, carpenters, and other maintenance professionals stand ready to meet any special needs of Bluegrass Station's tenants.

The revenues generated through leasing exclusively funded the Division's annual expenses of \$6.0 million in FY04, \$7.0 million in FY05, \$6.5 million in FY06 and \$6.9 million in FY07. The facility has been self sufficient, that is, operating without the benefit of General Assembly appropriations, since July 1996. This has necessitated an aggressive management style to ensure tenant relationships remain healthy and profitable. This effort has created a desirable environment for stable, long term tenants, and in recent years has resulted in continued growth of the operations of some of Bluegrass Station's established tenants.

### **Significant Activities**

Bluegrass Station's 37 tenants employed over 2,250 full-time Kentuckians and leased/occupied 2,224,429 square feet of building space and 253 acres of land at the end of FY07. Bluegrass Station's FY07 occupancy rate exceeded 99% for the second consecutive year, after seeing a substantial increase each of the five prior years.

Bluegrass Station's tenants include local, state, and federal governmental agencies; federal contractors; private commercial enterprises; and housing residents. The facility's largest employer, with over 1,250 personnel, is the Special Operations Forces Support Activity (SOFSA), which operates under a government-owned, contractor-operated format. The current contractor is L3 Communications, which is in the third year of a 10 year contract worth up to \$1.5 billion.

The Kentucky Logistics Operation Center (KyLOC) leases 634,268 square feet of Buildings 4, 6, 14, 15, and 17 for the 285 employees of the National Guard Materiel Management Center (NGMMC) and the Central Clothing Distribution Facility (CCDF) to perform their operations.

The NGMMC's mission is to order, store, and distribute wheel and track vehicle and aircraft repair parts for National Guard units all over the United States.

The CCDF's mission is to distribute military clothing quickly and efficiently to 350,000 Army National Guard soldiers; 43,000 Marine Corps Reservists; 24,000 Seabees; and 93,000 Naval Reserve members, throughout the U.S. and its territories. The CCDF also added Air National Guard and Active Army soldiers in Afghanistan and Iraq to their responsibilities in FY04. The CCDF's other programs include Chemical Defense Equipment (CDE) and Special Projects for the distribution of clothing to the National Guard Bureau.

Some other notable tenants located at Bluegrass Station include the following:

- ❖ American Venture Industrial Co. – Industrial sheet metal fabricator.

- ❖ Field Logistics Readiness Center and on-site contractor – Wheel and track military vehicle maintenance, and installation of add on armor.
- ❖ Hinkle Contracting Corporation – Heated asphalt oil storage and distribution (using Bluegrass Station's rail lines).
- ❖ Pieratt's, Inc. – Appliance and furniture distributor for Pieratt's retail stores.
- ❖ Radio Equipment Company, Inc. (RECO) – Radio equipment repair and maintenance.
- ❖ Thermo Spray of Lexington – Spray-on insulation contractor.
- ❖ Roaden & Company, LTD – Furniture distribution for LA-Z-BOY Furniture Galleries.
- ❖ Various units of the Kentucky State Police and Kentucky Army National Guard.

There were many positive developments at Bluegrass Station in FY07, including:

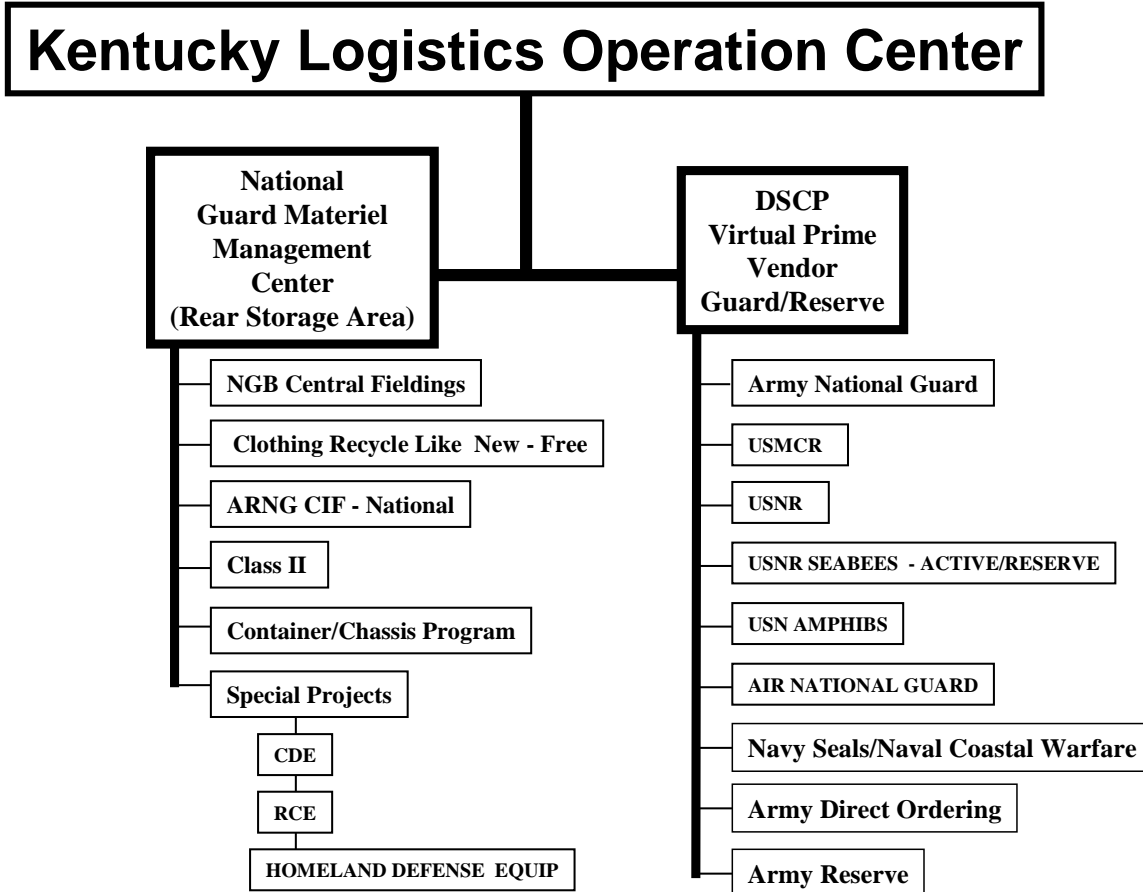
- ❖ Building 101, a 40,500 SF state of the art warehouse, was completed less than two years after the previous building at that location was completely destroyed by fire.
- ❖ Bluegrass Station completed a major remodeling project of the south end of Building 135, completing most of the work in-house. Much of the 5700 SF of space was in an unusable condition before the project, and is now very desirable office space.
- ❖ Bluegrass Station implemented a new facility maintenance management system, designed around a new customized computer database. This new system will make it possible to track and manipulate work orders, inventory, maintenance schedules and budgets in much greater detail, and is expected to significantly improve overall efficiency.
- ❖ After more than 10 years of cooperative work between Bluegrass Station, Kentucky Department of Military Affairs, Kentucky Department of Environmental Protection, Kentucky Finance Cabinet, United States Army and Corps of Engineers, US EPA, and local residents, the first of two parcels that make up Bluegrass Station was deeded from the United States Army to the Commonwealth of Kentucky. This transfer gives the Commonwealth much greater control over the future use and development of the property. The remainder of the property, comprising the golf course and recreational area, is expected to be transferred in FY08.

## **The Future**

Bluegrass Station has grown far beyond the goals set when the Commonwealth assumed responsibility for the facility in 1994. The facility has been near 100% occupancy for several years; however, the Division continues to look for growth and funding opportunities to upgrade existing facilities, pursue infill development, and expand the infrastructure into undeveloped land. The expansion of the hangar complex for SOFSA's aviation programs is expected to continue, and Bluegrass Station staff will continue to work closely with current customers to meet their needs. FY08 will continue to see an emphasis on

upgrading utilities and infrastructure, including water distribution, electric service, roofs and roads. Two projects expected to begin in the upcoming year are a plan to graze goats on the closed, capped landfills at Bluegrass Station; and a \$1 million stream renovation project to be completed and funded by the Kentucky Transportation Cabinet. Both projects are seen as environmentally beneficial and are expected to result in positive publicity for the facility and its mission. The Division eagerly anticipates opportunities for growth and improvement, and any other new challenges and opportunities that come its way.

## Logistics Operation Division



### Mission:

The Kentucky Logistics Operation Division (KY LOC) is tasked to develop, manage and operate individual logistics' projects that provide a high benefit vs. cost to the sponsor agency with improved customer service and readiness for the War Fighter.

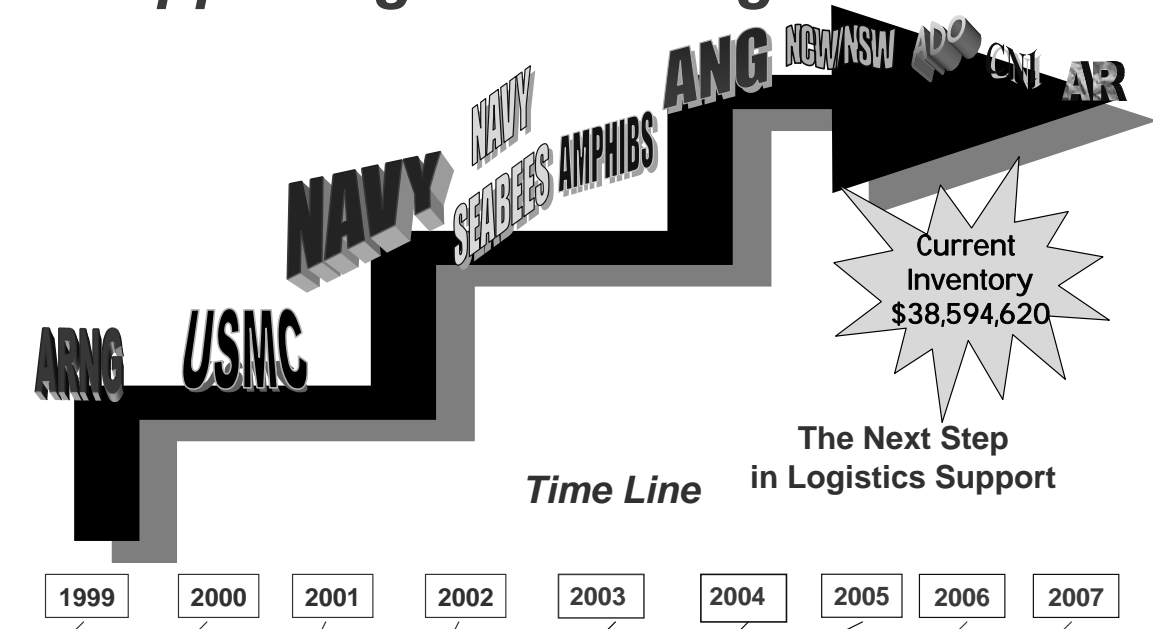
### Major Functions:

The Kentucky Logistics Operation Division currently manages the following projects that consist of an annual budget of \$25.6 million and employs 259:

The National Guard Materiel Management Center (NGMMC), a partnership with NGB, is a fully funded National Guard Bureau (NGB) Program, which distributes ground and air equipment and parts to all fifty-four states and

territories. In the past nine years, the NGMMC has provided NGB a 5.3 to 1 return on its investment. The KYARNG has received over \$7.9 million in free repair parts from this program. Other programs which are presently included in the NGMMC umbrella is the central distribution of Organizational Clothing and Individual Equipment (OCIE) to all states and territories ( Extreme Cold Weather Clothing System (ECWCS), modular sleeping tents and modular sleeping bags) and the

## Supporting the War Fighters



“Like New – Free” clothing program where states send used uniforms to the NGMMC. These used uniforms undergo an intense inspection and must pass rigid standards before being redistributed upon request to the customer at no cost. This program has resulted in a savings of over \$3,186,632.51. In addition, the NGMMC manages a contingency storage of critical items of supplies needed during times of national disasters such as hurricanes and floods that can be provided to needed States and agencies within 24 hours and a container / chassis loan program for Army National Guard units.

The second partnership was formed by the Kentucky Logistics Operation Center (KY LOC) and NGB with the Defense Supply Center Philadelphia (DSCP) to distribute clothing to 350,000 Army National Guard soldiers across the nation. Taking a page from the best practices of the business world and applying them to how the DOD does business has created a Land’s End type internet catalog ordering system for military clothing. It is estimated that the program saves the ARNG \$10 million annually. Building on the success of the ARNG, the program has expanded to include the 40,000 Marine Corps Reserves with an estimated savings of \$300,000 annually and the 67,000 Naval Reserve Force Command estimated at an annual savings of \$1.2 million. Also included are the 24,000 Naval Construction Brigade SEABEE members, the AMPHIBS with 3,000 amphibious SEABEE members, the 8,000 personnel of the Naval Special Warfare (SEALS) and Naval Coastal members, the 20,000 members of Naval Installation

Command and ELSG and the 107,000 Air National Guard members with an estimated savings of \$615,000 annually.

Effective February 2005, sustainment of war fighters in the Afghanistan and Horn of Africa AOR is being done through the Army Direct Ordering program. Implementation of the Army Direct Ordering Program began for war fighters in the IRAQ August 22, 2005. In addition, support to 207,000 members of the Army Reserve began October 1, 2006. More than 38.0 million dollars worth of inventory is stored at KYLOC in support of 967,000 soldiers, sailors, marines and air personnel.

## **Kentucky National Guard Youth ChalleNGe Program**



The Kentucky National Guard Youth ChalleNGe Division provides effective and efficient oversight and management of the National Guard Youth ChalleNGe Program efforts in Kentucky. Bluegrass ChalleNGe Academy is one of 33 nationwide programs offering second chance opportunity to At Risk Youth. ChalleNGe operates as a 60% Federal and 40% State match program administered through the Department of Defense and the Kentucky National Guard.

The purpose of the program is to allow Kentucky's at-risk youth to participate in a wholesome and disciplined environment in which they can have positive, life-changing experiences and educational opportunities leading to employment. Approximately 17,000 Kentucky students do not graduate with their

peer group each year. As many as 10,000 students drop out of school each year prior to achieving a high school diploma. In today's competitive society, the failure to earn a high school diploma can be devastating. It often means difficulty in finding a quality job, disrespect for fellow citizens, and a tendency toward dishonest or unlawful behavior that could lead to confinement. Without positive intervention, the behavior of Kentucky's "at-risk" youth results in ongoing social and economical burdens for all of our citizens.

Kentucky's ChalleNGe Program (also known as "Bluegrass ChalleNGe Academy") is a voluntary, rigorous 22-week military model development and training program conducted at Fort Knox, Kentucky. Staff members, including cadre, teachers and support staff, work to guide the youth through a core program of 200 hours of instruction in basic high school math, reading, writing, social studies and science. Other features of the Academy include physical fitness training, community service and work projects, career skills planning, health and drug abuse awareness, job training, self-discipline and leadership training.



The program is voluntary and applicants must meet the following criteria: at least 16 at time of entry to the program but not yet 20 years of age at the time of graduation; a high school dropout who has not already earned a GED diploma; a citizen or legal resident of U.S. and Kentucky; free from use of illegal drugs or substances; free of serious involvement in the criminal justice system (no felony convictions); physically and mentally capable of completing the program; unemployed or underemployed; and able to pass a medical screening during the first week of the program. Participants who successfully graduate from the Academy receive Placement support and active mentor support for twelve months following residential graduation. The mentor is nominated from the graduate's community acts as a counselor to help the youth transition into a job or continue his/her technical training or education. Prerequisites for a mentor are: male mentor for male graduate; female mentor for female graduate; mentor cannot be a relative; and mentor should be easily accessible to the graduate (live within a reasonable distance so that personal contact is possible). Mentors are screened and trained during the Residential Phase of the program.



Seventeen residential classes have been completed as of December 2007. Kentucky Youth Challenge has 1373 graduates among its alumni. The last two classes have 157 graduates participating in the year long Post-Residential Phase of the Program. The academy has experienced an average placement rate in excess of 80% over the past eight years. Placement included full time jobs, continuing education and part time jobs, enlistment in military service, and approved volunteer activities.



The staff of the Department of Military Affairs is proud of our involvement this tremendous challenge and worthwhile endeavor of adding value to Kentucky's at-risk youth so they can become productive and valued members of our society.

Bluegrass Challenge Academy is providing Kentucky's At Risk Youth a second chance to become the citizens they, and their parents, wanted to become.

## **Kentucky Division of Emergency Management**

Emergency Management shares the Governor's vision to, among other things; coordinate a system of preparedness, response, recovery, and mitigation and protect the lives, environment and property of the people of Kentucky.

We believe, as does Governor Fletcher, that the Commonwealth of Kentucky is one of the best places in the world to live. It is our goal to do everything we can to influence others by our actions to share that belief as well.



### **Kentucky Emergency Management Operations**

KYEM maintains a 24/7 vigil through the Emergency Operations Communications Center (EOCC) and coordinates requests between the local authorities and state and federal agencies during times of emergencies and disasters through the Emergency Operations Center (EOC). KYEM operates 14 statewide Area Offices with an Area Manager in each to serve as liaison.

### **Marshall County Train Collision - August 8, 2006**

State EOC activated to support response of Paducah and Louisville Railroad yard accident. The incident took place in Calvert City; three engines were involved, along with one coal car which was totally destroyed. The County EM Director established incident command at an adjoining park just south of the scene in Calvert City, Kentucky. It was quickly established that no chemicals were leaking from the train, however, there were two people trapped inside the leading train engine.

Several local agencies began a lengthy operation to extricate one of the victims. Temperatures were in the nineties that day, creating a dangerous working environment for rescue workers. The incident commander and safety officer monitored the situation carefully to insure responders were safe. After approximately 1 hour, the victim was pulled from the wreckage and flown to a medical facility.

- The incident command post operated for over five hours and was very effective in managing the situation. As a result, only one very minor responder injury was reported in spite of the stifling heat. All victims of the collision survived.

### **Response to Comair 5191 Crash - August 27, 2006**

State EOC activated in response to:

- A U.S. domestic passenger flight from Lexington, Kentucky, to Atlanta, Georgia, operated on behalf of Delta Connection by Comair crashed on the morning of August 27, 2006 just past the end of the runway, killing all 47 passengers and two of the three crew. The flight's first officer was the only survivor.
- Kentucky Emergency Management responded to the crash site and integrated into an incident command structure. The KYEM Emergency Management Vehicle was deployed to the crash site for communications and logistical support. Area Managers Dan Haydon, now deceased, and Steve Oglesby provided periodic updates and situational awareness from the crash site and State Lab to the State EOC during the recovery efforts.
- Oglesby served as the liaison to the federal assets ordered to the area including the Deployable Portable Morgue Unit (DPMU) and the Disaster Mortuary Operational Response Team (DMORT).



### **Major Flooding - September 22, 2006**

State EOC activated in response to:

- At least eight deaths were reported in Kentucky after flooding triggered by 5 to 10 inches of rain in 36 hours sent rivers and creeks over their banks. Eighteen counties and 12 cities declared states of emergency.
- The death toll in Kentucky included two University of Kentucky students swept up by knee-deep water as they tried to cross a flooded Lexington roadway.
- The National Weather Service was reporting most areas had received at least five inches of rain, with isolated areas getting close to 10 inches.
- Phone service was knocked out in Metcalfe, Barren, Monroe and Hart counties when flooding damaged the Alltel central offices in Elizabethtown.
- The storms left thousands of Kentuckians without power, Western, Kentucky Electric cooperatives, reported 1,600 customers were out of power. Louisville Gas & Electric reported more than 4,100 customers without power.

### **Fulton County HAZMAT incident - October 19, 2006**

State EOC activated in response to:

- A chemical leak was reported at the Fulton Rail Yard at 100, Cook Avenue in Fulton, Kentucky. Upon arrival, it was discovered that a stationary tanker railcar was leaking hydrochloric acid. The liquid was forming a vapor cloud. The cloud forced the evacuation of approximately 500 people in and around Fulton including two schools and a factory.
- The incident was cleared within just over 24 hours with no injuries reported as a result of the spill. Over 270 responders worked the incident including four state agencies and multiple local agencies. The regional HAZMAT 1 team conducted operations and plugged the leak in the tank. They also provided plume modeling to provide data to the incident command post on what areas should be evacuated. It was discovered that the tank had corroded, causing a hole in the side of the car.
- This incident was a true incident command/NIMS success story. Multiple agencies from two states worked together very successfully to resolve the incident. The incident command system was implemented very successfully by the incident commander and County EM Director.

### **Nor virus Outbreak on the Mississippi Queen - October 22, 2006**

State EOC activated in response to:

- The Purchase District Health Department received information from Area 3 that a riverboat with approximately 500 passengers was on its way to Paducah. A large number of passengers on the boat were exhibiting stomach flu-like symptoms, and the virus was spreading rapidly among passengers and crew.
- KYEM Area 3 and the Green River District Health Department were dealing with the situation since the boat had ported in Henderson, Kentucky. Several sick passengers disembarked at Henderson and the boat continued

on to Paducah. The Purchase District Health Department informed Area 1 EM of the situation and convened with the Centers for Disease Control in Paducah in anticipation of the vessel arriving.

- Upon arrival in Paducah several sick passengers once again disembarked. The Health Department worked with area hotels to lodge sick passengers and monitored reported cases of the virus to contain the spread of illness as much as possible. The boat eventually docked in Missouri where it was cleaned. The overall incident spanned several states and jurisdictions.

### **Calloway County Middle School Mercury Spill - November 6, 2006**

State EOC activated in response to:

- The County EM Director, Area 1 Manager, EPA and Purchase District Health Department were notified of the spill and convened in Calloway County to investigate the seriousness of the report. High mercury readings were discovered, prompting all involved to contact involved students to see if mercury existed in other locations.
- As a result of the size of the incident, the Calloway County Emergency Management Agency stood up an incident command post at the school board office. The school was very cooperative and participated in the ICS structure. The incident took over a week to resolve considering the intensive investigation and tracking of the mercury.
- Over 60 homes were monitored, along with multiple school busses and school buildings. A shoe check operation was also put into place to insure mercury was not present on shoes that had been worn throughout the week. The Federal EPA responded and brought in a contractor to assist with clean-up of the school and affected school bus.

### **Estill County rail cars explode near Irvine - January 15, 2007**

State EOC activated in response to:

- Four runaway train cars rolled from near Winchester covering 20 miles before they hit two engines and caused an explosion.
- Authorities evacuated some homes and businesses in Estill County, and tensions were high because one of the cars was carrying a dangerous chemical. But there were no reports of fatalities or injuries.
- CSX started moving, the railroad contacted a station near Irvine and had engineers pull the engines away from the station and into the line of the breakaway cars.
- One of the cars was carrying 30,000 gallons of Butyl acetate, a flammable solvent used in the manufacture of lacquers, photographic films and plastics. The collision near the Kentucky River destroyed the four cars and the engines, and sent up a thick plume of black smoke.
- Police evacuated about 20 nearby homes and two businesses and a factory. About 3,000 people, including most of Irvine, sheltered in-place.

### **Bullitt County Train Derailment - January 16, 2007**

State EOC activated in response to:

- At 08:46 AM an accordion style train derailment occurred near Brooks, Kentucky. The response agencies of Bullitt County responded in an effective and timely manner, with support from surrounding jurisdictions, State, Federal agencies and CSX. This incident occurred with no loss of life or injuries sustained as a result of



- the initial derailment. In total there were 46 different Local, State and Federal Agencies involved bring over 600 individual responders together to respond to; and mitigate this incident.
- A JIC (Joint Information Center) was established within the JIS (Joint Information System) at the state EOC (Emergency Operations Center) to handle the flow of information to the public and the media in support of the incident.
- The derailment of CSX train Q50215 that was traveling northbound from Birmingham to Louisville involved a total of 25 cars, 13 of them containing hazardous chemical. The cars of concern to the emergency response personnel carried various hazardous chemicals that were initially engulfed in flames. Immediate interaction between CSX and the responding personnel occurred and as a result; protective measures to issue a voluntary evacuation of the immediate area was completed.

### **Wolf Creek Dam**

- In February 2007, The US Army Corps of Engineers announced their January decision to lower the Cumberland Lake pool elevation to 680' (above sea level) and its intention to maintain this level to accommodate the necessary repairs to the ongoing leakage problem. The dam was placed in a higher risk category due to a new risk assessment method by the Corps (risk X the consequences) and from a findings report by an independent firm. By using this method the Corps recognized the impact of a catastrophic failure and total population impact was higher than originally perceived.

- This announcement created quite a concern within the impacted areas; both below and above stream of the dam. Communities below the dam were concerned primarily safety issues and electrical generation capacities being affected. Above stream concerns centered on the recreational economical impact and water intake.



- Governor Fletcher established a cabinet level board, to which KYEM was named, to address these and other concerns and town hall meetings were held throughout the area to discuss these issues and corrective and preventative measures.
- On April 23, 2007 Governor Fletcher signed an executive order (see attachment) to assist those counties impacted by the lowering of Lake Cumberland. This order established the framework to expend state funds for urgent needs.
- KYEM participated in community town hall meetings, table top and functional exercises, inundation and evacuation mapping and siren warning locations and issuing NOAA alert radios.
- KYEM assisted impacted counties in updating and rewriting their Emergency Operations Plans.

### **Severe Weather - Storms, Flooding, Mud and Rockslides - April 14-15**

State EOC activated in response to:

- Severe weather caused widespread damage in eastern Kentucky. Prompting local emergency declarations and the Governor requesting a federal declaration.
- Federal funding through FEMA was made available to the commonwealth and eligible local governments and certain private nonprofit organizations on a cost-sharing basis for emergency work and the repair or replacement of facilities damaged by the severe storms, flooding, mudslides and rockslides in Carter, Floyd, Johnson, Knott, Lawrence, Leslie, Martin, Perry and Pike counties.

June 19

### **SONS 07 (Spills of National Significance) - Exercise**

- Kentucky participated in a national exercise involving federal, state and local agencies. Initially designed by the United States Environmental and Protection Agency and United States Coast Guard as a hazardous spill event in the Great Lakes region, it soon became apparent to Kentucky

officials that in order to be more realistic for Kentucky, we would write our portion to be driven by a major earthquake in the New Madrid Fault region.

- Implementation of NIMS and using the earthquake scenario; federal, state and local officials were able to exercise and demonstrate emergency response, communications, HAZMAT, evacuation, sheltering, damage assessment, mutual aid, mitigation and public information.
- Over 12 months of planning and approximately 700 personnel were involved in the Kentucky portion of the exercise.

### **Recovery and Mitigation Branch**

- FEMA 1703-DR, Kentucky
- Disaster was declared on May 25, 2007
- Type of incident: Severe storms, flooding, mudslides, and rockslides  
\*Incident Period: April 14-15, 2007 \*FEMA Public Assistance funding made available for assistance to state and local governments and certain private nonprofit organizations for emergency work and the repair or replacement of disaster-damaged facilities
- Nine (9) counties (and their cities) receiving assistance and included Carter, Floyd, Johnson, Knott, Lawrence, Leslie, Martin, Perry, and Pike counties \*All counties in the Commonwealth were eligible to apply for assistance under the Hazard Mitigation Grant Program for this declared disaster DR 1703.

### **KYEM Hazard Mitigation**

- Hazard Mitigation is any action taken to eliminate or reduce the long-term risk to human life and property from natural and technological hazards. While preparedness and response may focus primarily on reacting to a disaster itself, mitigation is a continuous activity intended to make families and communities more disaster-resistant.
- The Kentucky Division of Emergency Management's State Hazard Mitigation Office for State FY2007 administered four grant programs: Hazard Mitigation Grant Program (HMGP), the Pre-Disaster Mitigation Grant Program (PDM), the Flood Mitigation Assistance Grant Program (FMA) and the Repetitive Flood Claims Grant Program (RFC). The State Hazard Mitigation Office is also responsible for all hazard mitigation planning activities at the local and state level.

### **Hazard Mitigation Projects**

- **HMGP:** Following a Presidential disaster declaration, the Hazard Mitigation Grant Program (HMGP) provides funding to the State for projects to reduce damages, losses and suffering in future disasters. The intent of HMGP is to provide a federal, state and local partnership in developing and funding mitigation projects.

- During state fiscal year 2007, one event received a Presidential disaster declaration in Kentucky, involving 9 counties. The event and the HMGP funding provided to the state from it are summarized below.

Disaster designation:	Declaration date	Type of Event	Estimated Available Funding	
			Federal	Total project
DR-1703	05-25-07	Rainfall, Flooding	\$440,694	\$587,592

- At the end of the state fiscal year 2007 applications for DR-1703 HMGP funding were still in process.
- **PDM:** The Pre-Disaster Mitigation Program (PDM) provides funds to the State for pre-disaster mitigation planning and the implementation of cost-effective mitigation projects prior to a disaster event. The PDM program is a nationally competitive program. There is a \$500,000 state allocation and no national priority for projects. The PDM program is funded on an annual cycle.
- For PDM FY2007 Kentucky had eight projects awarded, including:

Project	Federal Share	Total
City of Elizabethtown Buyout Project	\$112,061.25	\$149,415
Louisville MSD Buyout Project	\$73,593.75	\$98,125
City of Paris Tornado Shelter Project	\$86,580	\$115,710
Lincoln County Tornado Shelter Project	\$253,634.06	\$338,178.75
Lexington Fayette Urban County Government Tornado Shelter Project	\$650,000	\$990,000
City of Shelbyville Sanitary Lift Station Relocation Project	\$433,912.50	\$578,550
Buffalo Trace ADD Hazard Mitigation Plan Update	\$60,000	\$80,000
KYEM Management Costs	\$168,750	\$225,000

**FMA:** The Flood Mitigation Assistance (FMA) grant program provides funding to the State so that cost-effective measures are taken to reduce or eliminate the long-term risk of flood damage to buildings, manufactured homes, and other structures insurable under the NFIP. The FMA program is funded on an annual cycle. Each year the state gets a target allocation of funding for which local communities can apply. For FMA FY2007 Kentucky had two projects awarded, including:

Project	Federal Share	Total
Hopkins County Flood Mitigation Planning Project	\$22,900.36	\$30,553.90
KyEM Technical Assistance	\$25,080	\$33,440



### **Hazard Mitigation Planning**

- The Disaster Mitigation Act of 2000 mandates that, as a condition of being eligible to receive disaster assistance after November 1, 2004 each state must have a statewide Mitigation Plan that meets FEMA standards. In addition, any community seeking to apply for a mitigation grant must have a FEMA approved mitigation plan by the same deadline.
- By the close of the fiscal year, the State Hazard Mitigation Plan plus all 17 Local Hazard Mitigation Plans had been formally approved. In addition, the University of Louisville's Hazard Mitigation Plan had been formally approved.

### **KYEM PLANNING BRANCH**

#### **State and County Emergency Operations Plan Re-write**

- The Planning Branch has initiated the conversion of the Kentucky Emergency Operations Plan from its Annex driven format to the National Response Framework structure of; Basic Plan, Emergency Support Functions, Support Plans and Incident Specific Plans.

#### **State Emergency Operations Plan (SEOP)**

- The Branch has initiated the development of the Basic Plan for the new updated SEOP, while chairing a series of workgroups developing the core Emergency Support Functions for the new SEOP. The development of the new updated SEOP will continue throughout the new year with October of 2008 being the projected date for full signature and implementation.

#### **County Emergency Operations Plan (CEOP)**

- The Branch has chaired the workgroup that has been developing the Basic Plan and baseline fifteen Emergency Support Functions for the new CEOP. The Workgroup, made up of representatives from City, County and Regional Emergency Management personnel have been working throughout the year to finish the Basic Plan and the Emergency Support Functions for draft publication in December 2007.

#### **Wolf Creek Dam Response Planning**

- The Branch has participated in the planning efforts to support the emergency response to a potential breach in the Wolf Creek Dam (Lake Cumberland). Representatives from the Branch have participated in County and Regional planning efforts and been observers at Corps of Engineer tabletops relating to a potential breach in the Wolf Creek Dam.

#### **Special Needs Planning**

- The Branch has participated in the state workgroup chaired by the Cabinet for Health Services on preparing to support citizens with special needs during emergency and disaster situations. Meeting the needs of this special community has been made a planning priority and local and county

review of plans relative to this issue have been recommended throughout the year.

### **New Madrid Seismic Zone Catastrophic Earthquake Planning**

- The Branch has hosted a Federal Emergency Management Agency contract planner that has been assisting both State and Local planners to develop draft response plans in the event of a major earthquake along the New Madrid Seismic Zone. These draft plans are scheduled to be reviewed in a State Earthquake Workshop in March of 2008. The Branch has supported the development of an exercise development/guidance group, developed a County Earthquake Plan Template to be used by the 24 participating Counties in Emergency Management Areas 1, 2 and 3, and started the development of a state level earthquake response plan.

### **Avian Influenza Response Planning**

- The Branch has participated in the State Avian Influenza Planning workgroup as the Division of Emergency Management representatives to the group. Branch planners have provided emergency management guidance to the medical planners and insured integration of the Plan in accordance with the current plan development guidance.

### **SFY 2007 Planning Guidance**

- During SFY 2007 the KyEM Planning Branch provided technical staff assistance and planning guidance to all 120 counties on the review and update of their local Emergency Operations Plan (EOP) based on the review and removal of all "Cold War" planning documents. This interim update of the County Emergency Operations Plans will clear the plans of information and guidance that is no longer valid, and make the Plans more relevant to current Hazards and potential Emergency Response issues.

### **SARA Title III Planning**

- Ninety-nine (99) Superfund Amendments and Reauthorization Act (SARA) Title III plans, covering procedures for local government to respond to extremely hazardous materials, stored, processed, transported or manufactured in Kentucky, were reviewed by the KyEM planning staff and approved by the Kentucky Emergency Response Commission.
- Automated Tier II Reports of hazardous chemicals was started during this SFY. 1890 Automated Tier II Reports were processed through the Extremely Hazardous Substances review process.

### **WMD Legacy Grants**

WMD Grant – FY2003 State Homeland Security Grant Program Part I

- The final funding for these grants has been extended until December of 2007 and will be expended by the Kentucky Office of Homeland Security for Homeland Security exercise costs during calendar year 2007 and in support

of Incident Command training classes across the Commonwealth sponsored by the Kentucky Division of Emergency Management.

- All expenditures must be final as of the end of December 2007 – when the Grant will be closed and no further extensions will be allowed.

### **KYEM Local Programs and Training Branch**

#### **Training Section:**

KYEM's Training Section, working with KYEM's network of 14 area managers, conducted training in all 14 KYEM regions to prepare emergency managers and first responders. The following are major accomplishments:

- for the sixth consecutive year, partnered with KEMA on statewide "Emergency Services Conference"
- led development of annual Eastern Kentucky University Rescue School
- enhanced webpage to promote training provided by KYEM and partner agencies
- Coordinated 22 ICS 300 and 7 ICS 400 classes
- partnered with DOIM and Dept of Health for a series of 3 "Emergency Management Case Study" live telecasts
- Implemented the Awareness and Operations Level Training through KCTCS
- Partnered with Mining to conduct a major mine exercise
- Coordinated over 100 Search and Rescue missions across the state

#### **Local Programs Section:**

The local programs section administers the Emergency Management Assistance Program the Search and Rescue Program, and the SARA Title III Program.

- During the grant year the Emergency Management Assistance Program provided \$1,667,223 in state and federal funds to support the local emergency programs.
- The SARA Title III program collected \$351,392 this year. These funds are used to cover KYEM program costs and Local Emergency Planning Committee grants. A total of \$175,696 was distributed to the LEPCs.
- The SAR grant program provided \$250,000 in funding for local squads.

#### **Chemical Stockpile Emergency Preparedness Program (CSEPP) Section:**

This section implements the CSEPP program which assists the ten (10) counties surrounding the Blue Army Depot with grants and technical assistance to prepare the communities to respond should there be a chemical agent release. The following are the major accomplishments:

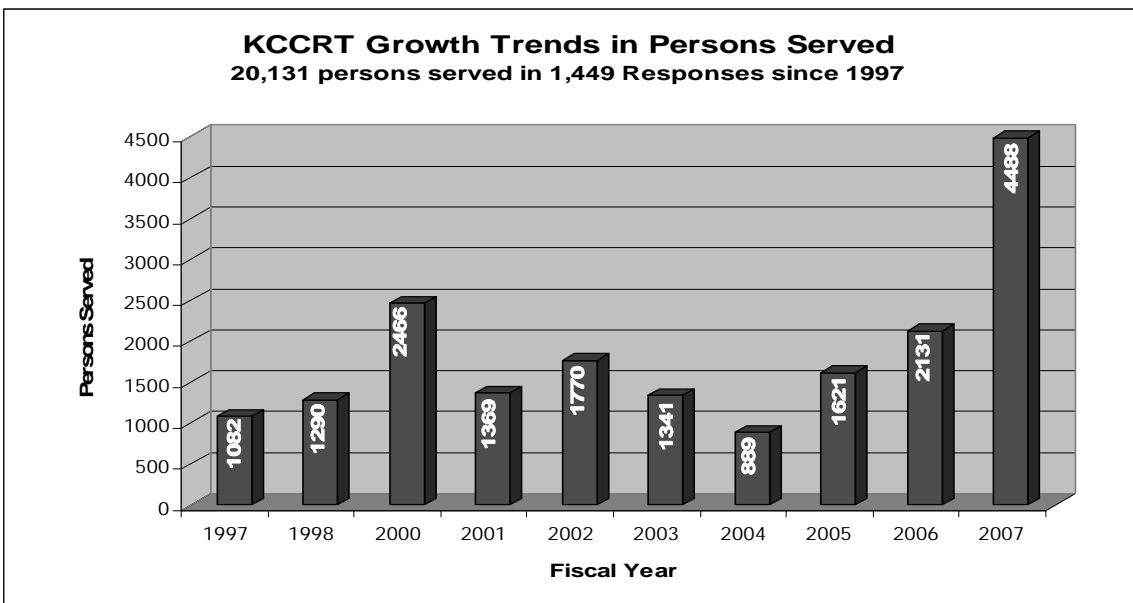
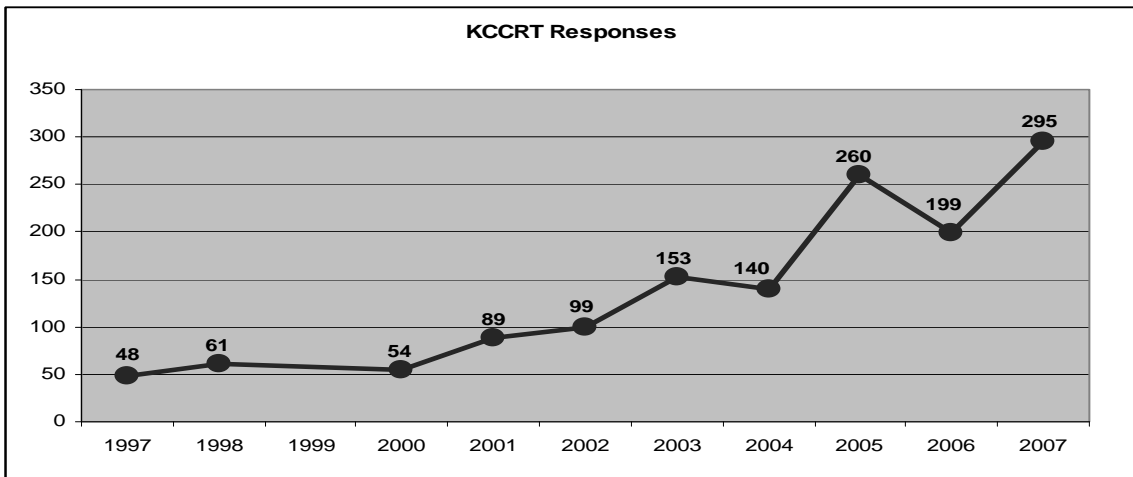
- The total CSEPP budget for fiscal year 2007 was \$ 13,720,002.00.
- CSEPP budget negotiations for fiscal year 2008 were completed in June at Jenny Wiley State Park.
- New CSEPP computers were installed at the state and local levels.
- Estill County will be building a new EOC at the cost of approximately 1.8 million dollars

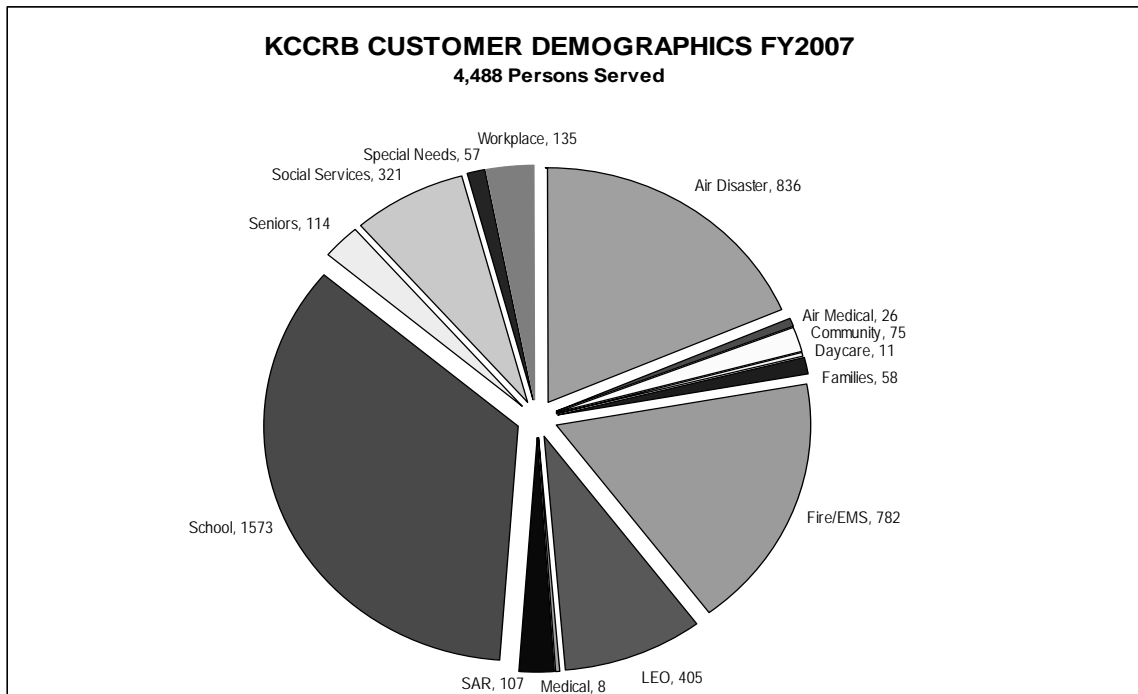
- The new Cooperative Agreement (CA) Tools accounting program is now Web Based. State and local CSEPP employees have been trained on how to use the new software.
- Roughly 1500 personnel have been trained in various CSEPP related courses.

**KCCRB (The Kentucky Community Crisis Response Board)**

The **KCCRB** credentials and maintains a statewide team of trained professional volunteer responders and deploys rapid response teams to crisis and disaster sites. The Kentucky Community Crisis Response Team (KCCRT) provides multi-component crisis intervention services statewide, and is available 24 hours a day, seven days a week.

Critical incident responses include events impacting first responders, schools, businesses, organizations, and communities. In fiscal year 2007, KCCRT provided 295 responses, utilizing 796 Team Members, and serving a total of 4,488 individuals across the Commonwealth.





- **KCCRB Administrative Regulations** were reviewed and approved by the Administrative Regulations Review Subcommittee on May 8, 2007. 106 KAR 5:005 Definitions; 106 KAR 5:010 Application and renewal requirements for response team membership; 106 KAR 5:020 KCCRT educational and training requirements; 106 KAR 5:030 KCCRT member disciplinary actions and 106 KAR 5:040 Initiation of a crisis or disaster response. Link to LRC published documents posted on KCCRB web.
- **KCCRB Training:** KCCRB provides crisis intervention and psychological first aid training through a variety of courses. In fiscal year 2007, KCCRB trained 520 individuals through 190 hours of training.
- **KCCRT Regional Team Coordinators:** 22 KCCRT Regional Team Coordinators enhance team response readiness through use of technology and packaged training modules for ongoing KCCRT Membership Training. NIMS compliance including defining KCCRT assets; field vests; accountability tags; and published in KCCRB Training Matrix FEMA IS-700, ICS-100 and ICS-200 required training for team members working disasters.

### **Behavioral Health Preparedness Response and Recovery for All Hazards and Catastrophic Events**

- KCCRB receives public health funding for the fifth consecutive year. Major deliverables include supporting the local communities through:
  - Online credentialing of KCCRT Members and Disaster Behavioral Health Outreach Personnel
  - Psychosocial Impact of Disasters and Catastrophic Events Course

- **Memorandum of Understanding** - between the KCCRB and the fourteen Mental Health centers and other behavioral health assets across the state. The intent of this effort is to confirm intent to participate in disaster behavioral health outreach during times of disaster and accept FEMA/CMHS reimbursement rates in times of declared disaster. MOUs are complete for the 14 Behavioral Health Center Regions.
- **Memorandum of Understanding** - with representatives from the Kentucky American Red Cross (ARC) is underway.
- **Eastern Kentucky University Cabinet for Health & Family Services Training Contract - KY Foster and Adoptive Parent Training Support Network:** The contract provided Individual Crisis Intervention Training with annual update training for the Kentucky Foster and Adoptive Parent Training Support Network. Training was conducted on March 30-31, 2007 and update training was held on April 28, 2007.

## Federal Entities

Command Administrative Officer Change — effective 10 December 2006, COL Sebastian and COL Sutton executed a transfer of authority as the Command Administrative Officer (CAO) for the Kentucky Army National Guard. COL Sutton became the CAO and continued as the Chief of the Joint Staff, JFHQ Kentucky National Guard.

## Command Historian JFHQKy

Established in 2006, the mission of the Command Historian is to collect, research, interrupt, and preserve the history of the Kentucky National Guard, with emphasis on current operations since 9/11.

Ongoing Activities:

- Work continues on collecting the story of the Kentucky National Guard's involvement in the Global War on Terrorism.
- A draft of KYNG Reg 870-1, Historical Activities, Kentucky National Guard Unit Military History Activities has been written and is currently being reviewed.
- Book on service of MG Storm as KyTAG
- Book on KyTAGs
- Book on KyNG in Desert Storm
- KyNG Katrina and Jump Start.
- Development of a KyNG Monument
- Development of a consolidated Kentucky National Guard historical records archives.

## Significant Events

During the reporting period the follow was achieved:

Continued to serve on or with the following boards/commissions/committees:

- Kentucky Military History Museum Board, KHS.
- Kentucky Women in Military Service Committee, KDVA.
- Kentucky Military Heritage Commission.
- January: Keynote speaker at ceremonies in Monroe, MI honoring Kentucky's War of 1812 soldiers, at the Battle of River Raisin.
- January: Received "Official" Commendation from the Lewis and Clark Bicentennial Commission for Kentucky National Guard's establishing and honoring the military connection with members of the expedition.
- February: Received the following awards from the Historic Confederation of Kentucky (HCK) at their annual Kentucky History Awards banquet:
  - a. Government Award for support of community history: **The Kentucky National Guard.**
  - b. Certificate of Commendation for publication: **Sturgis and Clay: Showdown for Desegregation in Kentucky Education.**

c. Certificate of Commendation for publication: **60<sup>th</sup> Anniversary of Kentucky Army National Guard Fixed-Wing Aviation.**

- February: Developed Kentucky National Guard Oral History Project with the University of Kentucky. Initial oral histories conducted by Jeff Suchanek (UK) and John Trowbridge. Currently working with the university and the Kentucky Oral History Commission to expand the project.
- February: 60<sup>th</sup> Anniversary of the Kentucky Air National Guard Governor's Proclamation Ceremony at the Louisville Air Guard Base.
- March: Participated in program in Defiance, OH honoring Kentucky War of 1812 soldiers buried in the area and reconstruction of part of Ft Winchester.
- April: 60<sup>th</sup> Anniversary of the Kentucky Air National Guard. Ceremony conducted at Air Guard Base. Booklet, "A Brief History of the Kentucky Air National Guard: Fortune Favors the Brave," was published for this program.
- April: Participated in the Kentucky Women Veterans Bazaar conducted at Lexington VA Center.
- 07-11 May attended NGB History Conference at Saratoga, NY.
- June: Official Unveiling of the Raven 42 and SGT Hester paintings with NGB. Programs conducted at the State Capitol Rotunda (25 June) and National Unveiling in Lexington on (26 June).
- June: First Annual Command Historian Awards program. Wrote update to KyARNG 600-8-2, Military Awards, Command Historian Awards. Plaques presented to the 202<sup>nd</sup> Army and the 123<sup>rd</sup> Maintenance Group (KyANG). Certificates of Achievement presented to five individuals.
- July: Sent out the first quarterly edition of the "Historian's Newsletter."
- August: Shiloh Staff Ride conducted for the staff of the Kentucky National Guard. Booklet, "Kentucky at Shiloh," was produced for this program.
- August: OCS History Day program. Conducted annual history day program for graduating Kentucky OCS candidates. Visits to the Kentucky Military History Museum, Kentucky State War Memorial, and the Kentucky Vietnam Memorial were part of the tour.
- August: The Kentucky National Guard History website was re-established.
- 29-31 August: The first Unit Historian/UPAR Workshop conducted in Frankfort. Forty-Nine additional duty, Historians/UPARs attended 2-day workshop, outlining the duties and responsibilities of the position.
- September: Command Historian Sharepoint site established.
- October: Completion of the booklet, "916<sup>th</sup> Medical Ambulance Company, Kentucky National Guard," with Robert E. Roberts, a former member of the unit.



- October: Release of the video, "Harrodsburg Tankers." It tells the story of the men of Harrodsburg's, Company D, 38<sup>th</sup> Tank, Kentucky National Guard, during WWII.

### Upcoming Events / Programs:

- December: 60<sup>th</sup> Anniversary 202<sup>nd</sup> Army Band. Booklet produced for this program.
- June 08: 50<sup>th</sup> Anniversary Kentucky Military Academy.

## Inspector General

The current Primary Inspector General (IG) is Colonel David Alexander. The IG office also includes two Detailed Inspector's General, Captain Jamie Carta and Major Shelly Beasley, and an Assistant IG, a Department of the Army Civilian, Master Sergeant (Ret.) Judy Haggard.



From left to right are: CPT Jamie Carta, MSG (Ret.) Judy Haggard, COL David Alexander and MAJ Shelly Beasley.

The Inspector General serves as a personal staff officer to the Adjutant General (TAG) and is an extension of the eyes, ears, voice, and conscious of TAG. The IG advises TAG on existing conditions relating to the performance of mission and the state of discipline, efficiency, morale, esprit de corps, and economy within the Kentucky National Guard.

The IG has four primary functions:

1. Assistance—provided by the IG when the chain of command is unable to solve a problem. The assistance function is not a replacement for, or method to undermine, the chain of command and normal procedures. However, the IG will assist in instances in which the Soldier needs help and it will enhance combat readiness and warfighting capability by maintaining the Soldier's morale and focus.
2. Inspections—Serves as the proponent for the Kentucky Army National Guard Inspection Policies, which includes the Organizational Inspection Program (OIP). The IG conducts Special Inspections to resolve systemic problems and issues. The IG also monitors the Intelligence Oversight (IO) Program, performs IO inspections, and reports quarterly to National Guard Bureau. The IG is also the proponent for the Enhanced National Guard Inspections System (ENGIS).
3. Investigations—When directed, the IG conducts inquiries and investigations into allegations of impropriety on the part of members or organizations of the Kentucky National Guard.
4. Teaching and Training—explains and teaches to individuals and organizations the applicable processes, procedures and systems associated

with identified problems. This function is an important and integral part of all of the other functions.

## Directorate of Army Aviation

### MISSION:

The Army Aviation Directorate manages the State ARNG Aviation program. This includes direct responsibility for the Army Aviation Support Facility (AASF), Counter-drug Aviation Operations (CDAOPS) and the Operational Support Airlift (OSA) program. The AASF is located at the Boone National Guard Center (BNGC) in Frankfort and is responsible for training and standardization for all aviation personnel, the aviation safety program, and maintenance and modifications on assigned aircraft.

The AASF has 61 full-time employees to support 13 UH-60 "Blackhawk" helicopters and a total of 125 aviators and enlisted crewmembers. In addition, eight full-time personnel support the Operational Support Airlift mission with one C-12U (King Air) airplane and two C-23B (Sherpa) airplanes. Also, seven personnel are assigned to support the six Security and Support OH-58A helicopters.

The AASF also employs the services of 14 civilian maintenance contractors from L3 Integrated Systems, Vertex Aerospace, Inc.

The Kentucky Army National Guard is assigned the following units, personnel, and aircraft/missions:



Headquarters, 63<sup>rd</sup> Theater Aviation Brigade  
121 Aviation Soldiers  
Army Service Component Command Aviation Brigade Headquarters  
U.S. Army Northern Command (ARNORTH)



Headquarters, 1204<sup>th</sup> Aviation Support Battalion  
220 Aviation Soldiers  
Logistics Support Battalion Headquarters  
29<sup>th</sup> Combat Aviation Brigade, 29<sup>th</sup> Infantry Division



A Company, 1204<sup>th</sup> Aviation Support Battalion  
182 Aviation Soldiers  
Logistics Distribution Company  
29<sup>th</sup> Combat Aviation Brigade, 29<sup>th</sup> Infantry Division



B Company, 2-147<sup>th</sup> Avn Regiment  
79 Aviation Soldiers  
Ten UH-60L Blackhawk Helicopters



COL Benjamin F. Adams III,  
Director

## 34<sup>th</sup> Combat Aviation Brigade, 34<sup>th</sup> Infantry Division



C Company, 1-134<sup>th</sup> Aviation Regiment (Security and Support)  
80 Aviation Soldiers  
Six OH-58A+ Kiowa Helicopters  
Headquarters, U.S. Army Northern Command (ARNORTH)



C Company, 1-169<sup>th</sup> Aviation Regiment  
32 Aviation Soldiers  
Three UH-60A Blackhawk Helicopters (Air Ambulance)  
185<sup>th</sup> Theater Aviation Brigade, 66<sup>th</sup> Theater Aviation Command



B Company, 351<sup>st</sup> Aviation Support Battalion  
129 Aviation Soldiers  
Theater Level Aviation Intermediate Maintenance (AVIM) Company  
185<sup>th</sup> Theater Aviation Brigade, 66<sup>th</sup> Theater Aviation Command



Detachment 3, H Company, 171<sup>st</sup> Aviation Regiment  
9 Aviation Soldiers  
Two C-23B Sherpa Utility Cargo Airplanes  
Operational Support Airlift Command (OSACOM)



Detachment 11, Operations Support Airlift (OSA)  
8 Aviation Soldiers  
One C-12U King Air Personnel Transport Airplane  
Operational Support Airlift Command (OSACOM)

### **Functions:**

The functions of the AASF include: Performing maintenance, as well as modifications, of ARNG aircraft and equipment; providing training and standardization for aviation personnel; directing and coordinating AASF operations and training activities; planning and establishing the standard operating procedures required for operation of assigned and transient aircraft; directing crewmember training for all aircrew members; providing flight clearance authority; providing aviation support as required by the Adjutant General; administering the Aviation Life Support Equipment (ALSE) program; implementing the Aviation Safety Program and providing a safe environment for all Army aviation personnel involved in aviation operations.

### **Significant Events:**

Throughout FY07 Kentucky's Army Aviation units conducted Defense Support to Civil Authorities (DSCA) in the Continental United States (CONUS) and combat operations Outside the Continental United States (OCONUS) in support of the Global War on Terror (GWOT). Aviation units from Kentucky, along with individual soldiers, deployed to Iraq and Kuwait in support of Operation Iraqi

Freedom (OIF), to Afghanistan in support of Operation Enduring Freedom (OEF), and to the Sinai Peninsula in support of Operation Bright Star (OBS).

Early in FY06 the President of the United States announced a plan, Operation Jump Start (OJS), to deploy United States National Guard troops along the United States–Mexico border. The deployment entailed enforcement of border security and construction of a fence along the border. Kentucky's aviation soldiers were among the first to deploy operated in the Tucson, AZ sector for nearly six months before returning home to begin the summer long counterdrug campaign in Kentucky.

In addition to supporting deployed soldiers and their families, one of the major objectives for this year was to qualify and train senior aviation command and staff in their new mission with U.S. Army Northern Command (ARNORTH) to support DSCA. As a result, many aviation soldiers and senior staff went to San Antonio, TX to receive formal training in Phase 2 of DSCA, a training program sponsored by ARNORTH, and participated in multiple simulated disaster exercise throughout the year.

While continuing to train and conduct aviation operations around the State and around the world, Kentucky's Army Aviation units continued to reorganize and transform under the Army's Aviation and Transformation Plan. A significant gain for Kentucky was the addition of the 1204<sup>th</sup> Aviation Support Battalion (ASB) to the force structure for the KYARNG. While this occurred in September 2006 the KYARNG aviation community met the challenge of standing up this new aviation support battalion and integrating into the northern Kentucky community of Independence, KY as a full partner in the community and the region. This was a major milestone for the Army aviation program.

During FY07 the following units were mobilized in support of OIF, OEF, and OJS:

- C Company, 1-134<sup>th</sup> Avn (Security and Support) – 14 Aviation Soldiers – Four OH-58A+ Kiowa Helicopters, assigned to Task Force Arizona, Yuma, AZ.
- Det 1, H Company, 1-171<sup>st</sup> Avn – 6 Aviation Soldiers – assigned to Task Force Kuwait, Coalition Forces Land Component Command (CFLCC), Ali Al Salem Air Base, Kuwait.
- F Company, 135<sup>th</sup> Aviation (reorganized into B Company, 351<sup>st</sup> ASB) – 126 Aviation Soldiers – Theater Level Aviation Intermediate Maintenance (AVIM) Company, assigned to ARCENT/CFLCC, Patton Army Heliport, Camp Arifjan, Kuwait.
- Ten additional aviation soldiers volunteered for deployment and were individually mobilized from KYARNG's aviation units for active duty in support of OIF and OEF.

Kentucky's aircrew members flew a total of 5,492 hours (CONUS and OCONUS) in FY07. A breakdown by type aircraft is provided below. As of 31 September 2007, KYARNG crewmembers have flown 184,214 hours (in peacetime and combat) and over 36 years without a Class A or B accident or combat loss. The KYARNG is only one of a handful of states to have such a distinguished aviation safety record.

**FY07 (Total by Aircraft Type)**

OH-58A+	2,612.1	hours
UH-60A/L	1,876.3	hours
C-12U	707.0	hours
C-23B	296.6	hours

**Headquarters, 63<sup>rd</sup> Theater Aviation Brigade**

2007 was a year of transition and one of diverse operations for the Brigade. First, and perhaps most visibly, a new Aviation Brigade was forged from the former Aviation Group. While there are complexities in numbers of personnel, types and amount of equipment, more than anything else, this redesignation means a new mission and organizational alignment, with the new Brigade as the centerpiece of the Aviation mission for the Army Service Component Command (ASCC) that was itself just recently redesignated from 5<sup>th</sup> Army to US Army North (ARNORTH). Building on the lessons of hurricanes Katrina and Rita, and the scores of scenarios that may befall the North American continent in the Global War on Terrorism, it suddenly seems like every waking moment of every member of the new Brigade is spent planning for such contingencies.



The 63<sup>rd</sup> Theater Aviation Brigade Shoulder Sleeve Insignia was approved on 20 July 2007.

Beginning in November 2006 and throughout 2007, at least two dozen members of 63<sup>rd</sup> Aviation Brigade staff attended Phase II of the U.S. Army Northern Command's Defense Support of Civil Authorities Course in San Antonio, TX. Following DSCA qualification most of the brigade staff participated in Ardent Sentry 07 and other exercises simulating events of national importance.

A major milestone for the 63<sup>rd</sup> Theater Aviation Brigade was Department of the Army's approval of the Brigades new Soldier Sleeve Insignia (SSI) and Distinctive Unit Insignia (DUI). The SSI is represented by a shield-shaped embroidered item the top angled and coming to a point, blazoned as follows: Argent, a Pegasus rampant Sable; on a chief enarched Azure mulletty of the first, an arrowhead Tenné charged with a mullet of the first; all within a 1/8 inch (.32 cm) border of the last. Overall dimensions are 2 1/2 inches (6.35 cm) in width and 3 1/4 inches (8.26 cm) in length.

Blue and orange are the colors traditionally associated with the Aviation units. The Pegasus symbolizes the Brigade's mission of flight and alludes to the unit's location, Kentucky, the horse capital of the world. The arched blue chief suggests the horizon and the 63d Aviation's determination to accomplish any mission. The arrowhead with star signifies readiness and constancy, pointing up indicating the direction to a higher standard. The two rows of stars, six and three, indicate the number "63," the Brigade's designation.



The 63<sup>rd</sup> Theater Aviation Brigade Distinctive Unit Insignia was approved on 30 August 2007.

The DUI is a Silver colored metal and enamel device blazoned as follows: Per chevron enarched Azure and Gris, on

an arrowhead throughout counter-changed in chief a demi-Pegasus issuant Sable and in base a mulletty of the second. Attached to the sides and below the device a Red scroll inscribed "UNBRIDLED THUNDER" in Silver. Overall dimensions are 1 3/16 inches (3.02 cm) in height.

Blue is the color traditionally associated with the Aviation units. The shield represents defense. The arrowhead signifies readiness; pointing up, indicates the spirit of the aviation mission. The Pegasus symbolizes the Brigade's mission of flight, alluding to the unit's location, Kentucky, the horse capital of the world. The stars suggest constancy; the two rows of stars, six and three, allude to the number "63," the Brigade's designation

### **1204<sup>th</sup> Aviation Support Battalion**

As part of the Army Aviation Transformation plan, a Headquarters and Headquarters Company (HHC) and a Distribution Company (A Company) of the 1204<sup>th</sup> ASB was assigned to the KYARNG on 1 September 2006. The HHC, with 220 aviation soldiers is located in Northern Kentucky along with A Company, and 182 aviation soldiers. The 1204<sup>th</sup> currently has eight full-time employees. The Battalion is commanded by LTC Terry M. Orange and the Battalion Command Sergeant Major is Russell Kevin Kalbaugh.

The wartime mission of the 1204<sup>th</sup> ASB will be to provide aviation logistics support to the 29<sup>th</sup> Combat Infantry Brigade (CAB), 29<sup>th</sup> Infantry Division. Until mobilized, these two companies will be under the Administrative Control (ADCON) of the 63<sup>rd</sup> TAB based in Frankfort, KY and will provide much needed manpower and logistics capability to the State of Kentucky during State emergencies and natural disasters. The immediate challenge for these two new Kentucky based units and the 63<sup>rd</sup> Aviation Brigade, will be to fill the 402 new positions of these units.

The 1204<sup>th</sup> aviation support battalion was deactivated in 2005 as part of the Maryland National Guard. The Kentucky National Guard received the 1204<sup>th</sup> ASB as "new growth" in the latter part of 2006, and activated portions of the 1204<sup>th</sup>, Aviation Support Battalion in October 2007. Kentucky has the Headquarters Element, the Headquarters Support Company (HSC), and the Alpha Distribution Company. The remaining companies of the Battalion reside in Alabama, Florida, and Texas. The 1204<sup>th</sup> Aviation Support Battalion, HSC, Combat Support, Heavy Brigade was established at its new station located at 11800 Taylor mill Road, Independence, Kentucky 41051. At full strength, the Headquarters Company and Alpha Company in Kentucky will exceed 400 personnel.

The 1204<sup>th</sup> Aviation Support Battalion mission is "On order, the 1204<sup>th</sup> ASB deploys to a theater of operations in order to provide Aviation Intermediate Maintenance (AVIM), Signal, and Logistical support to a Combat aviation brigade. It also Provides Military Support to Civil Authority to the citizens of the commonwealth and aviation support to the Governor's Counter-Drug Task Force."



Shoulder Sleeve  
Insignia of the 29<sup>th</sup>  
Infantry Division.

## B Company, 2-147<sup>th</sup> Aviation Regiment

After nearly 11 months of executing support missions in the Iraqi theater, B Company, 2-147<sup>th</sup> Aviation Regiment concluded its tour by providing orientation flights to its replacement battalion. On 24 October 2006, aircrews flew three of its eight Blackhawks to Udairi AAF, Kuwait. The remaining five aircraft were retained in Iraq for use by follow-on forces. Unit personnel underwent customs inspections on personal items and equipment, and enjoyed the PX, phone, theater, and sporting amenities offered by Camp Virginia.

Finally, on 27 Oct 2006, B Company boarded a bus to Kuwait International Airport. There they loaded onto a Freedom Flight for the trip stateside to Ft. Dix, NJ. Received by senior KY Guard Aviation leadership upon de-boarding the plane at McGuire AFB, they were also greeted by Ft. Dix veterans business groups. Unit members continued four days of out-processing and enjoyed B Company, 2-147<sup>th</sup> Aviation Regiment a post-deployment party prior to the trip back home.

On 1 November, B/2-147<sup>th</sup> Aviation officially concluded its tour in Iraq as the plane from Philadelphia landed in Lexington, KY. A welcome home ceremony commenced as a chartered bus transported all unit members to the Lexington National Guard Armory for the reunion with family and friends.



The banner was displayed outside the Kentucky Army National Guard Black Hawk helicopter unit's operations trailer in Iraq.



Proud symbols flown over Southwest Asia – Old Glory and the Unbridled Spirit.

All personnel were officially de-mobilized on 4 December 2006. After two months of re-integrating into civilian life, B/2-147<sup>th</sup> Aviation held its first drill assembly on 20 January 2007.

Throughout the rest of FY07 the unit focused on transforming from a 35 person company to a 79 person company made up of B/2-147<sup>th</sup> Avn, Det 1 D/2-147<sup>th</sup> Avn, Det 1 E/2-147<sup>th</sup> Avn, and Det 1 HHC/2-147<sup>th</sup> Avn and individual training. Many unit members completed professional education schools and aircraft transition courses. Two UH-60 instructor pilots transitioned to fixed wing aircraft, while 2 other instructor pilots attended Instrument Examiner qualification. Another UH-60 instructor pilot attended the CH-47 IP course, while four pilots attended the CH-47 aircraft qualification course in anticipation of KY Guard's future accession of Chinook helicopters. These demanding schools, along with retirements, new enlistees, prior service gains, and a change-of-command proved to be a year of reconstitution and reconsolidation for B Company.

In July 2007 CPT Adam Kearney, former platoon leader, took command from CPT Mark Brozak while another platoon leader, CPT Todd Veach, was assigned as detachment commander for Kentucky's newest UH-60 Air Ambulance detachment. 1SG Mark Newby was promoted and moved to the 63<sup>rd</sup> Aviation Brigade Command Sergeant Major position, while platoon sergeant Steve Morey was promoted as the units newest First Sergeant.

### **C Company, 1-169<sup>th</sup> Aviation Regiment**

FY07 began with C Company 1-169<sup>th</sup> Aviation Regiment transforming itself from an Air Assault Detachment to an Air Ambulance MEDEVAC unit. The unit and its three UH-60A helicopters abandoned its traditional Air Assault role for an aggressive training program to incorporate the medical treatment and transportation of patients. The new MEDEVAC role also required the recruitment and development of a new component to the KY Aviation program that has not been present for some time, the Flight Medic.

Early in the year members of the MEDEVAC learned new skills in creative and effective means, to include combined unit rehearsals and section battle drills. New equipment requirements were expeditiously procured thru loan and cross leveling from units throughout the state. The training program and successful supply initiatives allowed for a virtually instantaneous operational capability.

The unit was highly motivated by its early successes. Training of the 138<sup>th</sup> Field Artillery in MEDEVAC operations prior to their deployment, participation in Thunder Over Louisville / Governor's Derby Extraction Mission,

development of a Flight Medic training program, and the aforementioned supply/battle drill successes resulted in a borderline boastful persona for this new unit. By mid-year the unit elected to further challenge itself during its very first Annual Training period. First time out of the gate the MEDEVAC committed itself to support a combined Annual Training with the 149<sup>th</sup> Infantry and the 1163D Medical Company at WHFRTC. To add to the difficulties of a last minute excursion to WHFRTC, no facilities were available for their Operations. Confident and undeterred by minor inconveniences, such as a building, the unit kicked itself into overdrive and acquired the necessary equipment to operate out of tents. This tent plan did not accommodate the extensive communication requirements of a MEDEVAC unit, so a last minute player was requested from J6 that would fill the commo gap, the JISCC. Also undeterred and ready to march the JISCC satellite system pulled together the necessary personnel and movement plan to assist the MEDEVAC. The result was a newly organized MEDEVAC unit that proved itself capable of performing their METL tasks with zero infrastructure requirements. More than 500 KY National Guard Soldiers of the 149<sup>th</sup>, 1163D, 138<sup>th</sup>, MP school, and 438<sup>th</sup> (most of which deploying OIF/OEF) received Air



Hoist training was one of the primary objectives for Annual Training at the Wendell H. Ford Training Center.



MEDEVAC training as a result of this units hard work and tenacity. A truly astounding accomplishment for a unit's first Annual Training period.

Their initiative and unyielding efforts paid off. Through support of deploying units within the state the MEDEVAC prepared itself for deployment, and was called upon to do so in support of the citizens of Texas during Hurricane Dean. With little effort they deployed to Texas with an operational capability that would rival many Battalion sized Tactical Operations. Nature spared Texas from disaster by diverting Hurricane Dean to southern Mexico, but in little more than two days the MEDEVAC unit positioned itself in Austin, TX and was ready to provide disaster relief.



Flight crews and field hospital personnel load and unload patients from a UH-60A.

### **Detachment 11, Operational Support Airlift (OSA)**

Detachment 11, Operational Support Airlift Command (OSAC) Table of Distribution Allowance (TDA) is comprised of one C-12U twin engine turboprop airplane, six pilots, two flight operations specialists and two contract mechanics which is based at the Capital City Airport in Frankfort, Kentucky. Due to deployments and reassignment the unit has operated at most of this fiscal year with four pilots and one augmentee from the Joint Force Headquarters (JFQ). The Kentucky State Flight Detachment is commanded by CW5 Delynn H. Gibson and its headquarters element is located at Ft. Belvoir, Virginia.

The unit's primary mission of support is to Joint Operational Support Airlift Command (JOSAC) located at Scott AFB, IL. JOSAC fulfills Department of Defense air transportation requirements with priority airlift assets of which Detachment 11 is an integral component. Detachment 11 flew missions throughout the continental United States as well as missions to the Caribbean and Central America which included the Naval Base at Guantanamo Bay, Cuba, Puerto Rico, St. Croix, and Soto Cano Air Base in Honduras. The majority of Detachment 11's missions involved transportation of high ranking government and military officials



Det 11 OSA conducted many missions in Central America, South America, and the Caribbean.



The C-12U is a critical asset for transporting senior military personnel and critical supplies throughout the CONUS and OCONUS theaters of operations.

from throughout the Department of Defense, airlift support to senior members and organizations of the KYNG, transportation of soldiers who were deploying or returning from deployment in support of OIF and OEF in Afghanistan, and movement of precious cargo such as blood and plasma between military installations. From 1 October 2006 to 30 September 2007, Detachment 11 OSAC flew 672 hours in support of state and federal missions, exceeding its programmed flying hour program by 12%, moving 594 passengers and 5900 lbs of cargo; and while continuing its accident-free safety record dating back to the unit's inception in August 1994.

Detachment 11 flew missions in support of Operation Jump Start, Operation New Horizons, Operation Palmetto Ghost, **Operations Bahamas Turks and Caicos** (OPBAT), and Joint Interagency Task Force (JIATF) South. Detachment 11 also supported numerous missions transporting key personnel to Guantanamo Bay in support of the Global War on Terror. In addition to successfully executing an ambitious flying hour program the unit maintained a high level of training readiness. During the year, unit pilots completed aircrew coordination refresher, instructor pilot qualification training, dunker training, refresher training in simulator, and required pilot readiness training and evaluations. Assistance was provided to other fixed wing units in regards to aviator training and evaluations by the OSACOM designated Standardization Instructor Pilot within this unit. One unit pilot was deployed to Germany for the first six months of the fiscal year to support operations in the European theatre of operations. Due to the high level of readiness that Detachment 11 maintains, it continues its status as available for immediate world wide deployment in support of the Global War on Terrorism.

### **Detachment 3, H Company, 171<sup>st</sup> Aviation Regiment**

During FY07 Detachment 3, H Company, 171<sup>st</sup> Aviation Regiment conducted mission operational support under the Operational Support Airlift Agency (OSAA) scheduling system for the Army and Army National guard under the command of CW4 Dale L. Chrisenberry. Six unit members were deployed in support of OIF and stationed at Ali Al Salem Air Base, Kuwait as part of Aviation Task Force Kuwait starting 1 December 2006. The unit spent considerable time and resources completing Soldier Readiness Processing (SRP) prior to their movement to the mobilization station.



The C-23B Sherpa is Kentucky's workhorse for quickly moving personnel and primary cargo.

In addition to their OCONUS mission, crewmembers returning from deployment remained active providing to various bases throughout the CONUS. One member of the Detachment volunteered to spend several days at the deployment station working maintenance issues on deploying aircraft. During the year the unit was also tasked to move several aircraft to/from San Antonio, TX for a special depot level inspection on the C-23 fuel tanks. Throughout the year,

the Detachment continued to support the movement of Kentucky soldiers to/from their mobilization stations.

### **B Company, 351<sup>st</sup> Aviation Support Battalion (Formerly known as F Company, 135<sup>th</sup> Avn Regiment)**

On 11 July 2006, F Company was mobilized in support of the Global War on Terrorism while at the same time preparing to re-organize into B Company, 351<sup>st</sup> ASB. For mobilization purposes F Company retained it's designation during the mobilization and deployment. B Company, 351<sup>st</sup> ASB stood-up on 1 September 2006 as the rear detachment and continued to support the forward deployed company.

After the report date, the company conducted Soldier Readiness Processing then settled into the routine of training for mobilization at Fort Dix, New Jersey. During the mobilization process, the unit was assigned to the Task Force (TF) Aviation Classification and Repair Activity Depot (AVCRAD) 06-08. The units time at Fort Dix gave F Company's soldiers substantial refresher training in basic soldier tasks, in addition to learning how these skills were to be adapted to the environment in Southwest Asia – entailing scenarios that involved convoys coming under attack, searching of villages, and defending bases. The next stop prior to deployment was Camp Rell, Connecticut, where the Company conducted training for their mission specific tasks specifically involving aviation maintenance. The general and specific training culminated in a week-long Staff Exercise (STAFEX), which was put together by six members of the 1107th AVCRAD during their tour Kuwait.

On 1 June 2006 CPT Phillip D. Robinson took command of F Company, 135<sup>th</sup> Aviation Regiment from MAJ Dale A. Demoss, and 1SG Richard A. Hackett continues to serve as the Company First Sergeant. The Company was deployed to Southwest Asia, staging from Patton Army Heliport located at Camp Arifjan, Kuwait, with members being dispatched to many of the 27-country Area of Operations including Iraq and Afghanistan. The AVCRAD Task Force, of which F Company is a key element, is engaged in nearly every facet of aviation operations one can imagine – from routine maintenance, to specialized depot-level repairs; and from refueling operations, to ferrying aircraft in and out of the combat zones. Their mission makes the company a welcomed commodity wherever they go throughout the theater – knowing that help has arrived in restoring aircraft to airworthiness, damaging crashed or battle-damage



The forward deployed element of B/351<sup>st</sup> ASB (F Company, 135<sup>th</sup> AVN) shows a little Kentucky spirit in Balad, Iraq.



Tears and smiles from family and friends as they welcome home their heroes.

helicopters, replacing components that have simply worn out due to the harsh head and sand, or simply an extra wrench and set of hands to assist with the never-ending routine maintenance. The unit was welcomed home in early October 2007 at a ceremony conducted at the Heritage Hall in Lexington, KY after a police escort from the airport.

While the main element was deployed, the Rear Detachment of F Company (B Company, 351<sup>st</sup> Aviation Support Battalion) – commanded by 1LT Marcus D. Cammuse – continued to train and prepare soldiers for future and follow-on deployments, in addition to tending to the needs of the families of those deployed and deploying. The tempo of operations for the Rear Detachment remained robust, with many soldiers taking on several additional duties and roles while the main element of the Company was deployed – including conducting individual- and crew-served weapons qualification, convoy operations, drivers training, participating in Staff Exercises, and attending the scores of briefings and classes required of every soldier.

### **Company C, 1<sup>st</sup> Battalion, 134<sup>th</sup> Aviation Regiment**

Known formally as the Reconnaissance and Interdiction Detachment (RAID) for Kentucky, this unit was reorganized into Company C, 1-134th Aviation (Security and Surveillance) as part of the overall U.S. Army Aviation Transformation Plan. The company headquarters, along with six specially-equipped OH-58A+ helicopters and 80 aviation soldiers is located in Kentucky, and is commanded by MAJ Gary Dwayne Lewis. The company has a small detachment consisting of two OH-58A+ helicopters located in Indiana, while the Security and Surveillance Battalion headquarters is located in Nebraska.



Showing the Kentucky colors in Yuma, AZ.

These specially-equipped OH-58 helicopters are used Homeland Defense missions such as border patrol operations, in addition to Defense Support missions such as Search and Rescue, law enforcement support and counter-drug eradication. In addition to supporting Kentucky law enforcement agencies and the Commonwealth during floods and fires, Company C (-) has a regional response mission to provide Defense Support to Civil Authorities (DSCA) during natural disasters along the gulf coast, in addition to having supported Operation Winter Freeze along the northern border with Canada.

During FY07 Company C (-), 1-134th Aviation flew 2,612.1 hours and conducted 1800 hours in support of reconnaissance and surveillance missions assisting federal, state and local law enforcement agencies with criminal arrests, and seizing property, currency and illegal drugs in addition to being an integral asset in the war on drugs and to the internal security of the United States. In addition, from 15 October 2006 to 15 March 2007, the unit flew 580 hours in support of Operations Jump Start in Yuma AZ, leading to the capture of 920

illegal aliens, 5900lbs of processed Marijuana, and 19 SUVs. In addition to the multiple deployments experienced this year, 9 pilots within the unit completed the High Altitude Training Site in Gypsum CO. Each aircrew member worked with power management during all modes of flight. Within the OH-58 community KY is known for high standards and assists other states with training and evaluations.

### **Joint Support Operations (JSO) Aviation Section**

As in each of the last several years, the aviation program played a big role supporting the Governor's Marijuana Strike Force by flying 3,106.0 total hours in support of counter-drug operations, resulting in 3,966 marijuana plots and 429,139 marijuana plants being eradicated. Kentucky's Counterdrug Support Program is recognized by National Guard Bureau as one of the finest in the nation.



Army Guard soldiers and Kentucky State Police along with many other agencies work side-by-side to protect Kentucky's youth from the harmful effects of drugs.

Since 1990 the Counterdrug aviation program has flown over 50,000 hours and performed over 17,000 Rappels and Special Patrol Insertion/Extraction System (SPIES) iterations without a Class A or B aviation - or aviation related - human error accident. Kentucky is one of the few states in the nation approved by NGB to conduct tactical egress operations in support of marijuana eradication. Although Kentucky does not have a formal Counterdrug Training mandate from NGB, its personnel are considered the subject matter experts and travel around the country providing assistance to other State Counterdrug programs.

### **State and Federal Support**

Each year the Kentucky Army National Guard provides aircraft and crews for hurricane relief to the Gulf States and to help fight forest fires in Kentucky during the October and November fire season. Both have become annual events for KYARNG aircrew members. Each September and October, Kentucky's aviation units "Gear Up" for fire season by conducting aircrew qualification and refresher training in Water Bucket Operations, Water Survival Training, and Helicopter Emergency Egress training. This year was no different. With one of the dries years on record, KYARNG flight crews geared up for a potentially fierce fire season. As part of this effort Kentucky's aircrew members conducted Underwater Egress Training (UET) with Helicopter Emergency Egress Device (HEEDS) emergency air systems.

Kentucky's Army Aviation Program is nationally recognized as one of the best in the nation. Many of its aviation soldiers assist with National programs and committees that have an impact on Army Aviation around the country and the globe. As evidence of this fact, two Aviation Warrant Officers from the 63<sup>rd</sup> Theater Aviation Brigade received national honors for distinctive service and

achievements obtained while deployed in support of Operation Iraqi Freedom (OIF) and Operation Enduring Freedom (OEF).

In May 2007, CW5 Dean E. Stoops, 63<sup>rd</sup> Aviation Brigade Standardization Officer, was selected as one of two recipients of the 2006 EAGLE RISING AWARD sponsored by the Military Officers Association of America (MOAA) and the U.S. Army Warrant Officer Career Center (WOCC) in Ft. Rucker, AL. Established in 2004, the Order of the Eagle Rising Society recognizes individuals who have contributed significantly to the promotion of the Warrant Officer Corps in ways that stand out in the eyes of the recipient's seniors, subordinates, and peers. These individuals must also demonstrate the highest standards of integrity and moral character, display an outstanding degree of professional competence, and serve the United States Army community with distinction.



CW5 Dean Stoops accepts in inducted into the Honorable Order of the Eagle Rising Society on June 15<sup>th</sup> 2007 at Ft. Rucker, AL.

While the Eagle Rising Society is a relatively new order, it's current members reflect the "who's-who" of the Army Warrant Officer Corps and includes such distinguished Warrant Officers as CW4 (Ret) William L. Ruf – an Army aviator who was appointed to the Army Executive Flight Detachment (Presidential Flight), serving as the helicopter pilot for Presidents Eisenhower and Kennedy; CW4 (Ret) Donald E. Hess – the first President of the United States Army Warrant Officers Association from 1972-1973 and later Historian Emeritus and Advisor to the Warrant Officer Heritage Foundation; and CW4 (Ret) Michael J. Novosel – an Army aviator who was awarded the Medal of Honor for his heroism on October 2, 1969.

As the first National Guardsman to ever receive the honor, The Eagle Rising Award was presented to CW5 Stoops on June 15<sup>th</sup>, 2007 during the Army Birthday Ball at Ft. Rucker, AL. The award was presented by Vice Admiral Norb Ryan Jr, MOAA President and Chief Executive Officer, and Major General Virgil L. Packett II, Commanding General, U.S. Army Aviation Warfighting Center and Fort Rucker.

In addition, another 63<sup>rd</sup> Aviation Brigade Warrant Officer, CW5 Mark W. Grapin was named winner of the JAMES H. MCCLELLAN AVIATION SAFETY AWARD for 2006. Sponsored by General Electric Aircraft Engines in memory of James H. McClellan, a former Army aviator who was killed in a civil aviation accident in 1958, this award is presented annually to an individual who has made an outstanding individual contribution to Army aviation safety in the previous calendar year.



CW5 Mark Grapin receives the McClellan Aviation Safety Award during the Army Aviation Association of America annual convention in Atlanta, GO in May 2007.

In 2006, CW5 Grapin distinguished himself while serving as the Aviation Safety Officer (ASO) for Udairi Army Airfield Kuwait, the 63<sup>rd</sup> Aviation Group, and ARCENT/CFLCC in support of OIF and

OEF. In this capacity he served as the ASO for all three commands and was responsible for all aspects of a broad and proactive aviation safety program at the airfield, group, and theater level. He developed new and innovative aviation and ground safety programs, accident prevention programs, safety promotion and education programs, and accident reporting tools. Mr. Grapin developed or assisted in developing airfield, country and theater policies, regulations, and procedures pertaining to all areas of safety management. He was the principle or co-author of five separate theater-level interservice safety and standardization publications for the Third United States Army, USARCENT, and CFLCC; all of which were first-of-their-kind publications for this command. Without a doubt, Chief Warrant Officer Grapin enhanced not only the safety posture of Army Aviation in the Central Command AOR, but also that of other service flight safety programs in theater. Being a master of his trade, CW5 Grapin demonstrated the vision, leadership and technical skills required to shape safety doctrine at various complex levels, spanning two continents with influence reaching around the globe. As a result of these accomplishments CW5 Mark Grapin was awarded the honor and title of *"Army Aviation Safety Officer of the year for 2006"*. The Vice Chief of Staff of the Army, General Richard A. Cody, presented the award during the Army Aviation Association of America (AAAA) annual convention held in Atlanta, GA from 9-12 May 2007.

### **Summary**

FY07 closed with a collective plate full of planned exercises, deployments, training, and preparedness for response in the event of a natural disaster or other Homeland Defense missions. These individual, collective, and organizational experiences also gave these Aviation units a significant infusion of development, proficiency and growth – that will certainly pay dividends in the future missions and needs of the Commonwealth and our Nation. The Kentucky Army Aviation Program enjoys its success having built upon the sound performance of past and present aviation leaders, crewmembers, and support personnel. As the Director of Aviation for the KYARNG, I intend to continue to build upon these underpinning successes to further improve the readiness and capabilities of the KYARNG aviation program.

### **Human Resources Office**

The Human Resources Office is responsible for directing and administering the personnel programs for all full-time federal employees of the Kentucky Army and Air National Guard. This includes three separate and distinct programs for each service - Excepted Military Technicians, Competitive Technicians and Active Guard/Reserve personnel. The Human Resources Officer (HRO), COL Donald R. Conover, serves as the primary staff advisor to The Adjutant General on matters of federal manpower and full-time personnel management. LTC Paula Johnson is the Deputy Human Resources Officer. Annual salaries for full-time technicians and AGR members bring into Kentucky over \$70 million dollars annually. In

addition, another three-quarter of a million dollars are generated annually through travel and educational opportunities for the full-time workforce.

During fiscal year 2006 and 2007, the Human Resource Office supported the war efforts in addition to providing the professional everyday support that our full-time and retired customers have grown accustomed to receiving. Over the course of fiscal year 2006 and 2007, the HRO office processed over 200 technician and active guard personnel for mobilization/demobilization. Although some of our training services have been scaled back because of deployments, the HRO office has continued to provide exceptional support to all of our customers in addition to supporting the personnel deploying overseas and across the country.

At the end of fiscal year 2007, the Kentucky Army National Guard had on board 497 technicians, and another 72 are still in a Leave Without Pay (LWOP)/deployed status. The Kentucky Air National Guard had on board 212 technicians. The state's AGR program reflects a total of 564 personnel in the program. Of the 564 AGR's, the Army Guard has 446 and the Air Guard has 118, Over 63 AGR's are deployed. Total combined Army and Air personnel equate to 1,273 full-time employees.

The HRO office is divided into five specialty branches. The functions and accomplishments of the different areas are discussed below.

## **Operations and Training Branch**

### **Mission:**

The Operations and Training Branch is responsible for, but not limited to, overall management of the AGR program, planning and implementing special events, and budget and fiscal management, strategic development of marketing initiatives, coordinates with other staff directorates and sections on matters relating to the AGR program. Responsible for preparing correspondence, reports and statistics for use in HRO briefings and communications with NGB, the Adjutant General, and commands; develops and implements recruitment-placement and career management programs/policies; supervises administrative procedures and policies on AGR disciplinary actions and/or involuntary separations. Manages and monitor the Army AGR and Technician travel budget. The AGR Section plans, develops, directs and operate AGR position management and classification program within the state, and serves as the technical expert on personnel classification matters to advise the Manpower Branch, the HRO, and the adjutant general on program requirements and practices; to include managing the Mobilization Augmentee, Fulltime Equivalent, and Outreach Programs. Works with Manpower Branch to insure full time manning does not exceed authorized numbers. The Employee Development and Training plans and administers employee career development programs by determining training needs and implementing training plans. Labor Relations manages the labor management relations program and advises both management and subordinates on matters pertaining to conduct and discipline.



## **Human Resources Development Branch**

The Human Resources Development Branch assists the HRO in administering The Adjutant General's goals of increasing and maintaining the skill and efficiency of all full-time employees. The Human Resources Development Specialist, Mrs. Karen Cornwell, coordinates funding and quota management for all formal and professional development courses for the full-time workforce.

The Kentucky National Guard's full-time workforce contains a wide variety of military and civilian personnel serving in many different specialties and career programs. AGR personnel and technicians often share the same training needs and attend the same courses, such as those offered by the National Guard Professional Education Center (PEC) at North Little Rock, Arkansas.

In FY 2007 HRO offered a wide variety of supervisory development courses, retirement planning and technical courses to meet the special needs of the workforce. As has been done in the past, the HRO will continue to involve our managers and higher level supervisors directly in the process of planning for the training and development of the workforce.

## **Labor Relations Branch**

Capt Bob Geary is the branch chief in charge of the Labor Relations program for the full-time members of the Kentucky National Guard.

The Kentucky National Guard has two labor organizations within its workforce - the Longrifle Chapter # 83 Army National Guard and the Bluegrass Chapter #69 Air National Guard. Both unions are affiliated with The Association of Civilian Technicians, Inc. Both management and the labor organizations continue to utilize and develop their perspective Labor Management Partnership Councils. The council partnerships work to establish positive approaches to resolve conflict at the lowest possible level through open and honest communication. The organizational goal is to encourage both management and union officials to maintain a cooperative and professional spirit to accomplish the myriad of missions required in the Army and Air National Guard.

The Longrifle Chapter's Labor Management Agreement is at the end of a one year contract extension and will re-engage in collective bargaining within in the first quarter of FY 2008. The Air National Guard Bluegrass Chapter and Air Guard Leadership are currently in an existing contract and will renegotiate their collective bargaining agreement in the summer of 2008.

Capt Geary advises management on all aspects of Labor Relations and provides guidance and recommendations for discipline and adverse actions to ensure the efficiency of the Kentucky National Guard is maintained at the highest levels.

### **Functions:**

A full range of services and programs are administered and managed by the Operations and Training Branch. These services and functions include: Position Management; Budget Execution; Performance Management; Career Management; Travel/PCS Administration; and Training.

**Significant Events And Accomplishments:**

The Operations and Training Branch, in conjunction with the Services and Manpower Branch sponsored several significant training events in FY06 and FY07 in the following areas: Employee/Orientation Training; Labor Relations Management; Interview Training; Supervisors Training; Strategic Planning; and AGR Management.

<b><u>Army Active Guard &amp; Reserve</u></b>	<b><u>ANNUAL SALARY</u></b>
FY 05 – 406 Personnel	\$29,435,675
FY 06 – 443 Personnel	\$32,527,870
FY 07 – 446 Personnel	\$33,000,000
<b><u>Air Active Guard &amp; Reserve</u></b>	
FY 05 – 111 Personnel	\$6,036,291
FY 06 – 120 Personnel	\$7,341,134
FY 07 – 119 Personnel	\$7,075,383
<b><u>Active Guard &amp; Reserve Travel / PCS Funds</u></b>	
FY 05 - \$ 432,300	
FY 06 - \$ 503,000	
FY 07 - \$ 571, 100	

The Operations and Training Section employees, LTC Allen Boone, MAJ Shontelle Adams, CPT Robert Geary, SGM Kip Halvorson, Mrs. Karen Cornwell, and SGT Jeremy Lynton are motivated and dedicated in assisting our Guardsman be it anywhere in the Commonwealth or small village in Iraq or Afghanistan. Our support is the end result of all of our combined efforts to provide the best support and service to our full-time workforce.

**Manpower Branch**

Capt Bob Geary has been temporarily reassigned to Supervisory Human Resource Specialist manager position while CPT David Thomas is mobilized. This Branch contains three specialty areas: Technician/AGR Manpower/Classification Staffing. The staff assists supervisors, managers, and employees in ongoing, positive recruitment and placement programs, manpower and end-strength and is responsible for providing continuing services to our Army and Air National Guard Excepted and Competitive Technicians.

**Position Classification/Management**

Position Classification is the process the National Guard uses to determine a title, occupational series, pay plan and grade for a position within the agency. Skillful position classification management assures that our resources are used economically. Position Classification, Position Descriptions and Desk Audits are professionally conducted and managed by the section chief, Mrs. Kelly Bingham, who ensures requirements, authorizations and Ky's Technician Workforce strength are maintained with declining resources. The assistant Classification Specialist is SGT Stephanie Allen. MSgt Stephanie Blackwell is our remote designee for the ANG Base.

A Position Description (PD) describes the certified duties, authorities and responsibilities assigned and performed by each incumbent in a position. Supervisors use PDs to determine training needs, career development plans, evaluate performance, direct the flow of work and execute various programs. Position Descriptions also assist management with decisions concerning recruitment, placement and promotion actions.

The Desk Audit is one of the most critical steps in the position classification process. The Audit produces up-to-date facts about a position. Audits are needed because of changes in positions; when new programs are developed; as different procedures are established; when new tools are developed; with organizational changes and as employees' skills and knowledge increases. The Audit assures equal pay for equal work.

<b><u>ARMY TECHNICIAN</u></b>	<b><u>ANNUAL SALARY</u></b>
FY 05 – 405 Personnel	\$28,289,045
FY 06 – 474 Personnel	\$29,987,780
FY 07 - 497 Personnel	\$32,408,553
<b><u>AIR TECHNICIAN</u></b>	
FY 05 – 215 Personnel	\$15,102,200
FY 06 – 216 Personnel	\$15,409,769
FY 07 - 214 Personnel	\$15,877,100
<b><u>TECHNICIAN TRAVEL/TNG/PCS FUNDS</u></b>	
FY 05 - \$ 604,809	
FY 06 - \$ 584,151	
FY 07 - \$ 371,232	

### **Technician Staffing**

The Staffing Section is working to recruit potential employees, manage job advertisements and qualify potential employees for all technician positions. Other primary responsibilities include: Providing managers/supervisors advice and proposed solutions to problems; guidance on recruitment and internal placement; counseling and assistance to potential employees; developing qualification standards by conducting occupational analyses and conducting job analyses to identify the knowledge, skills and abilities needed to evaluate an applicant; monitors military technician compatibility; processes permanent change of station moves; sets pay; and monitors recruitment and retention allowances.

FY07 was a very busy and challenging year for the folks in staffing. The section processed 775 application packages and announced 174 positions for hire, along with the continuous backfilling of deployed members with more than 93 temporary technicians. An automated staffing system, USA Staffing, was introduced to the staffing section, along with an updated compatibility regulation.

The staffing section ensures the organization follows all guidelines, policies, regulations and statutory requirements placed on Federal organizations, adheres to Affirmative Employment regulatory guidelines and that the organization observes and practices the merit principles of the Merit Promotion Plan. Only statutory and regulatory basis are used for all personnel administration. The Section Lead, MSgt Kevin Robison is assisted by SSG Shawn Howell.

## **AGR Staffing**

The AGR Staffing Section is working to recruit potential employees, manage job advertisements and qualify potential employees for all AGR positions. Other primary responsibilities include: Providing managers/supervisors advice and proposed solutions to problems; guidance on recruitment and internal placement; counseling and assistance to potential employees; conducting job analyses to identify the criteria needed to evaluate an applicant; monitors compatibility; Quality checks all AGR job packets. Processes Accession and Permanent Change of Station (PCS) orders.

FY07 was a very busy and challenging year for the folks in staffing. The section processed 775 application packages and announced 174 positions for hire.

The staffing section ensures the organization follows all guidelines, policies, regulations and statutory requirements placed on Federal organizations, adheres to Affirmative Employment regulatory guidelines. Only statutory and regulatory basis are used for all personnel administration. The Section Leader, SFC Smith is assisted by SSG Wes Gilven.

## **Personnel Services Branch**

The Services Branch is charged with the responsibility of administering benefits and services for all full-time federal employees of the Kentucky Army and Air National Guard. These benefits include such items as the Civil Service Retirement System (CSRS), Federal Employees Retirement System (FERS), Active Guard Reserve (AGR) Retirement, Thrift Savings Plan (TSP), Federal Employees Health Benefits (FEHB), Tricare, Federal Employees Group Life Insurance (FEGLI), Federal Employees Compensation Act (FECA), Performance Management, Incentive Awards, New Employee Orientations, Leave Administration, Long Term Care (LTC), Flexible Spending Accounts (FSA), Uniformed Services Employment and Reemployment Act (USERRA) and military or civilian deposits for CSRS/FERS employees.

This section is one of the key links to our full-time employees to ensure their needs and questions are answered. The section chief is Mrs. Ruth Drake. She is assisted by Mrs. Jean Coulter, Mrs. Pam Cox, SFC Tammy Long, SSG Shannon Critchley, TSgt Kathy Romito, SGT Paul Hunt and SPC Sidney Hoffmann. MSgt Stephanie Blackwell is the remote designee for the ANG Base. All are dedicated to ensuring technicians and AGR soldiers receive courteous, timely and professional service. Excellence serves as our standard of performance and we strive to provide quality services to internal and external customers.

Our customers are the focus of everything we do. Our work is done with our customers in mind, always striving to provide better support and service to the full-time workforce. Kentucky National Guard employees are our partners as well as our customers.

Kentucky is recognized as one of the best in the country as evidenced by Mrs. Coulter's support to National Guard Bureau (NGB) a minimum of 25% of the average work year. She continues to serve as a NGB State-Level expert in

administering the operation of the DoD Enterprise wide automated Human Resources System. She currently serves as alternate chair on the PSM Advisory Council and conducts briefings at various conferences.

The Defense Civilian Personnel Data System (DCPDS) is the HRO management tool for the full time federal workforce. Information within this system generates reports containing useful information for commanders, supervisors and employees. This same data is routed to the National Guard Bureau (NGB) and the Office of Personnel Management (OPM) where personnel actions, authority codes, compatibility and strength are monitored. Data is fed to the Army for stationing and installation plans, for the Defense Manpower Data Center, and the Army Knowledge On-line systems. Data is also fed to two Air Guard systems for budget and training purposes.

DCPDS is connected to the Defense Finance & Accounting System (DFAS) in Pensacola, Florida and Denver, Colorado to provide information necessary for payroll. All Air and Army technicians are currently paid through this system. After each payroll is processed, payroll data is routed back to DCPDS to update several data elements for budgetary purposes.

#### **Equal Employment Opportunity Branch:**

Ms. Sheila Lawson is the branch chief and is in charge of the Equal Employment Opportunity (EEO) programs for the Kentucky National Guard.

The Equal Employment Office provides guidance and advice to senior management on the administration of laws, policies and regulations designed to provide equal opportunity and diversity management for the workforce in the Kentucky National Guard. This program covers several employment programs that include Federal Technicians, Civilians, Active Guard Reserve and Traditional Guard members. This office also coordinates with the State Human Relations/Equal Opportunity (HR/EO) Office and the Military Equal Opportunity (MEO) Office and Army and Air personnel to ensure training requirements are met. This office serves as the principal point of contact with the National Guard Bureau's Equal Opportunity Office and the local District Office of the Equal Employment Opportunity Commission.

Some of the programs covered under this branch include the following: Affirmative Employment Program; Affirmative Action Program; EEO/EO Complaints Processing; Special Emphasis Programs; Equal Employment Opportunity Counselors; Alternate Dispute Resolution; Sexual Harassment Prevention Training; Employee Assistance Program; and Community Relations.

Our latest statistics reveal a slight increase in minority representation in our full-time workforce. Some of the significant accomplishments in Equal Opportunity include the selection of a minority female warrant officer. There has also been an increase in females promoted to higher grades in our full-time workforce. The Kentucky National Guard continues to strive towards creating a more diverse state workforce.

## **Human Resources (Military) Directorate J1**

Colonel Rondal Turner is the Director of Human Resources (Military) or J1. Located at Boone National Guard Center in Frankfort, Kentucky, the J1 is responsible for program management, staff supervision and administrative support to all units and personnel of the Kentucky National Guard. The J1 directorate consists of the following branches: Personnel Services, Officer Personnel, Enlisted Personnel, Selective Reserve Incentive Program, Health Services, Casualty Assistance, Safety and Occupational Health, Education Services, Standard Installation Division Personnel (SIDPERS), Information Technology, Department of Veterans Affairs Health and Benefits Support Specialist, Employer Support of the Guard and Reserve, the State Family Programs and the Family Assistance Center.



*Colonel Rondal Turner*

### **The Personnel Services Branch (PSB)**

**Mission/Responsibilities:** Master Sergeant Jay Mattingly is Chief of The Personnel Services Branch (PSB). The PSB is tasked with maintaining current and accurate Military Personnel Records (in both paper and electronic formats) for over 7100 Kentucky Army National Guard (KYARNG) Soldiers.

The PSB supports and interacts with all units of the KYARNG to receive and file all official personnel documents and continually update personnel data.

To ensure Soldier and unit readiness the PSB conducts regular, cyclic unit visits to review /inspect/update personnel records (known as Soldier Readiness Processing or SRP visits). These exercises are also conducted prior to the mobilization of any unit or Soldier. During an SRP each Soldier's personnel records are reviewed for their accuracy and completeness, including: personal data on file, ID card, ID (dog) tags, dependent, emergency, and beneficiary information, previous deployments, addition to the MPDV (Mobilization Planning Data Viewer), and training status. In addition each Soldier is briefed and provided information on Family Support Care Plans. In addition, the PSB issues Department of Defense identification cards to active or retired members of the armed forces (regardless of branch) and their dependents. This service is offered on a walk-in basis at 8 different locations across the Commonwealth, made possible with the "Real Time Automated Personnel Identification System" (RAPIDS), which provides immediate verification of an individual's identity and military status.

### **Significant Events from 1 OCT 06 to 30 SEP 07**

During FY 07 the PSB screened over 1000 KYARNG Soldiers prior to their deployment in support of the Global War on Terrorism. This was accomplished through Soldier Readiness Processing visits to each of the numerous deploying units.

The PSB has conducted over 12 Personnel Quick Reaction Team visits to assist units with their personnel readiness levels.

### **Officer Personnel Branch**

**Mission/Responsibilities:** Chief Warrant Officer Nancy Christiano is the Chief of the Officer Personnel Branch. This branch is responsible for executing appointments, separations, promotions, branch transfers, transfers between units, reassignment of duty positions, and all other personnel actions for every commissioned officer and warrant officer in the Kentucky Army National Guard. They coordinate all officer personnel actions with the National Guard Bureau in Washington, D.C., the United States Army Personnel Center at St Louis, Missouri and other military branches as applicable.

The Officer Personnel section is responsible for convening Federal Recognition Boards on a monthly (or as needed) basis to determine the eligibility for appointment, promotion or branch transfer of officers. In addition, they process the retention packets for those officers who are selected for review by the bi-annual officer retention boards.

The Officer Personnel Branch has the recurring responsibility of compiling and submitting detailed personnel files of KYARNG Officers for review by the Reserve Officer Promotion Management Act (ROPMA) Boards. The Department of the Army convenes approximately twelve ROPMA Boards annually to select the best qualified officers, by rank and branch, for promotion. They are also tasked with putting together promotion packets for those officers who are selected by their KYARNG commands, for promotion into a vacant unit position of higher responsibility and rank.

Significant Events from 1 OCT 06 to 30 SEP 07: During FY 07 the Officer Personnel Branch completed the following administrative actions:

Total Officer Separations – 26

Officer Accessions:

- Warrant Officer Appointment – 16
- Direct Appointment - 11
- ROTC – 25
- OCS (NG, AD, USAR) – 12
- Other – 25

Total Officer Accessions = 101

Officer Promotions by Rank (both unit level and DA):

- Chief Warrant Officer 2 – 9
- Chief Warrant Officer 3 – 2
- Chief Warrant Officer 4 – 6
- Chief Warrant Officer 5 – 6
- First Lieutenant – 35
- Captain – 33
- Major – 31
- Lieutenant Colonel – 13
- O-6 – 1

- O-7 – 0
- O-8 – 0

### **Enlisted Personnel Branch**

**Mission/Responsibilities:** Master Sergeant David Owens is the Chief of the Enlisted Personnel Branch which is responsible for reviewing personnel actions concerning enlisted Soldiers of the Kentucky Army National Guard. Areas of special interest include promotions, transfers, NCOER's, MOS changes, enlistments and the Qualitative Retention Board.

The Enlisted Personnel Branch is also tasked with managing the KYARNG Enlisted Promotion System (EPS). Since 1997 the EPS has evolved into a successful program that looks after the needs of both the Soldier and the organization. This system is designed to fill vacancies with the best-qualified enlisted Soldiers who have demonstrated potential to serve at the next higher grade, relative to each Soldier's potential. The program also prescribes the Non-Commissioned Officer Education System (NCOES) requirements for promotion and for Soldiers who desire consideration for promotion to the next grade.

Significant Events/Accomplishments from 1 OCT 06 to 30 SEP 07:

- During Fiscal Year 2007 this branch handled over 3500 transfers between units within the state of Kentucky.
- The KYARNG had several reorganizations in September 2007 requiring numerous personnel to be reassigned to other positions and/or reclassified into new career fields. Also during this FY the Enlisted Branch assisted in the mobilization of numerous units and their assigned soldiers in support of the Global War on Terrorism.
- Through the Enlisted Promotion System over 800 enlisted personnel were selected and/or promoted during FY 07. Some transferred to other units to receive their promotion while most were promoted into positions within their current unit of assignment.

### **The Selective Reserve Incentive Program (SRIP) Branch**

**Mission/Responsibilities:** SFC Charlie Meador is the KYARNG Incentives Program Manager. His section is responsible for administering the Enlistment Bonus, Reenlistment Bonus, Affiliation Bonus, Civilian Acquired Skills Program Bonus, Prior-Service Enlistment Bonus, Officer's Affiliation or Accession Bonus and Student Loan Repayment Program (SLRP).

SFC Meador's Staff is made up of SSG Tim Thompson, Incentives Manager, SPC Matt Boone and SPC Samara Newton, Incentives Specialists.

They provide KYARNG Units with the most current information and education concerning these programs, basic eligibility, and how to ensure maximum participation.

This branch is co-located with the Recruiting and Retention Headquarters to ensure that all policy changes and procedures affecting soldiers are acted upon quickly, and that new recruits and retention eligible soldiers are fully aware of the incentives available to them.



The Incentives Section maintains open lines of communication with Recruiting and Retention Personnel, Unit Administrative Personnel, the Military Pay Branch, SIDPERS and the Defense Finance and Accounting Services (DFAS). This coordinated effort ensures that soldiers who are eligible or program participants receive their incentives payments in a timely manner.

Significant Events from 1 OCT 06 to 30 SEP 07: The combined command effort resulted in FY-07 bonus contracts as follows: 847 Non-Prior Service; 190 Prior-Service; 541 Reenlistments/Extensions; 41 Affiliations; 3 CASP Enlistment; 42 Officer Bonuses and

56 SLRP's. Additionally, \$10.5 Million in Bonus Payments were issued and \$59,539 in Student Loan Payments was issued.

### **The Health Services Branch**

**Mission/Responsibilities:** The Chief of the Health Services Branch is tasked with keeping all levels of command informed about, and facilitating compliance with, regulatory requirements on medical and dental issues that affect the readiness of KYARNG Soldiers.

This section's manages the following programs: Fit for Duty Review Boards; Medical Review Boards, Incapacitation Pay Boards, Reviewing periodic physical examination reports and Annual Medical Certificates, reviewing Line of Duty injuries or illness, Human Immunodeficiency Virus (HIV) monitoring, Deoxyribonucleic Acid (DNA) sampling, the Medical Protection System (MEDPROS), the Automated Voucher System (AVS), and managing the medical records review portion of Soldier Readiness Processing exercises.

Significant Events from 1 OCT 06 to 30 SEP 07:

- Periodic Health Assessments were implemented 17 April 07 per NGB regulations
- Medical Records became centralized as well as electronic record availability as of Aug 07 allowing for better accountability.
- Health services representatives began going to De-mobilization sites to educate soldiers on MRP
- Process and answer questions about how to receive medical care for injuries occurred during OEF/OIF.
- By the end of FY 07 two new civilian employees were added to the Health Services Branch to include a physician and medical records clerk. As well as a full time GS07 technician
- Medical readiness of the KY Guard increased by 17%
- PDHRA (Post Deployment Health Reassessment) program ended the FY 3<sup>rd</sup> in nation at 96% compliance
- Health Services also began in Sept working with the Bluegrass Guard to utilize space in the magazine to educate the KY Guard service members on various programs and medical issues affecting Guardsmen and/or their families.

## **Casualty Assistance Branch**

**Mission/Responsibilities:** Chief Warrant Officer Nancy Christiano is the KYARNG Casualty and Mortuary Affairs Officer. The mission of this section is to render emotional and technical support to the families of deceased and/or injured Soldiers in a caring and compassionate manner during their time of need and/or loss.

This section manages all personnel actions and processes associated with casualty affairs, always considering the thoughts, feelings, and concerns of the Soldier's next of kin and family.

Significant Events/Accomplishments 1 Oct 06 to 30 Sep 07

During this Fiscal Year, we have notified and provided assistance to the families of 26 deployed soldiers wounded in action. Sadly, we have also arranged funeral honors and provided assistance for the families of 4 KYARNG Soldiers killed in action, 1 KYARNG Soldier on active duty killed by MVA and 9 Active duty Soldiers killed in action. In the past year we have also provided assistance processing the Serviceman's Group Life insurance to 13 Soldier's and families.

## **KYARNG Safety and Occupational Health Program**

**Mission/Responsibilities:** The Safety and Occupational Health Office (SOHO) has the mission to provide a continuing and comprehensive accident prevention effort that is compatible with the mission of the Guard in every operation and activity. They provide the oversight and technical support necessary for directors and commanders to ensure that all Soldiers and employees are provided with a safe and healthy work environment. They also promote safety awareness and healthy behavior, not only while Soldiers and employees are working, but also in their personal lives.

Some specific responsibilities of the SOHO are: safety training; accident reporting, respiratory protection, hearing conservation, vision conservation, industrial hygiene, hazard communication, medical surveillance, pregnancy surveillance, radiation protection, ammunition and explosive safety; firing ranges, safety awards program and medical record maintenance.

**Significant Events** from 1 OCT 06 to 30 SEP 07:

- Conducted one AGR Supervisor Course and Unit Safety Officer Courses; two Front Line Supervisor OSHA courses and one Tactical Risk Management courses
- Continued to expand and execute a motorcycle operator safety program for the KYARNG

## **The Education Branch**

**Mission/Responsibilities:** LTC Sharon Tyson is Chief of the Education Branch for the Kentucky Army National Guard. Her office manages a variety of educational programs available to KYARNG Soldiers, to include:

- Montgomery GI Bill-Reserve Component and Montgomery GI Bill-Active Duty
- Kentucky National Guard Tuition Award Program (Air and Army Guard)
- Army National Guard Federal Tuition Assistance Program

- Defense Activity for Non-Traditional Education Support (DANTES) Testing Programs
- Army Personnel Testing Programs

The education branch also has the additional responsibilities of processing federal and state awards for KYARNG Soldiers and managing the Diversity Training Program.

**Significant events** from 1 Oct 06 to 30 Sep 07:

From 1 Oct 06 to 30 Sep 07, approximately 667 DD Forms 2384 (Notice of Basic Eligibility) were issued to Kentucky Army National Guard soldiers, along with approximately 585 kicker contracts. The DD Form 2384 is the initial document provided to the soldier to verify eligibility for the Montgomery GI Bill Selected Reserve (MGIB-SR) benefit. The kicker contract is an incentive and provides additional benefits to the basic MGIB. These benefits are paid by the Department of Veterans Affairs when a soldier is enrolled in a Veterans Affairs approved program and submits an application to the VA for benefits.

Approximately 1989 applicants used the Kentucky National Guard Tuition Award Program over the last state fiscal year. These funds are paid to the school by the Kentucky Higher Education Assistance Authority. To be eligible, soldiers must be attending a state-supported college/vocational school and meet established eligibility criteria to participate in the program.

From 1 Oct 06 thru 30 Sep 07, approximately 723 soldiers applied for the Army National Guard Federal Tuition Assistance Program. These funds are provided by National Guard Bureau for the purpose of providing tuition assistance for soldiers attending schools accredited by the U.S. Department of Education.

Approximately 40 DANTES exams were administered over the last FY which included the following type exams:

- ACT Assessment (college entrance exam)
- Scholastic Aptitude Test (SAT), (college entrance exam)
- College Level Exams (CLEP)
- Defense Activity for Non-Traditional Education Support Exams (DANTES)
- Excelsior Exams
- Automotive Service Excellence exams (ASE)
- PRAXIS (teacher exam)
- Approximately 50 Army Personnel exams were administered this fiscal year. These exams include:
  - Defense Language Proficiency Exams (DLPT)
  - Defense Language Aptitude Battery (DLAB)
  - Alternate Flight Aptitude Selection Test (AFAST)
  - Armed Services Vocational Aptitude Battery (ASVAB)
  - Auditory Perception Test (APT)

### **The SIDPERS Branch**

**Mission/Responsibilities:** First Lieutenant Kelly Smith supervises the SIDPERS Interface Branch (Standard Installation Division Personnel) which maintains automated records and information on approximately 7100 personnel

in the Kentucky Army National Guard. The Department of Defense, National Guard Bureau, and Congress all use this information to determine the allocation of units, equipment and personnel. SIDPERS has the responsibility of inputting and updating the electronic record of all Kentucky Army National Guard Soldiers. They process new enlistment packets, discharge actions, and enlisted and officer promotion actions. These and numerous other electronic transactions are the primary function of this Branch. Additionally, SIDPERS has the responsibility to maintain the forces structure data for each unit of the KYARNG. Throughout the year this branch performs transactions that create, modify and delete units from the SIDPERS database based on documents received from The Department of the Army.

Significant Events/Accomplishments from 1 OCT 06 to 30 SEP 07:

During Fiscal Year 07 the SIDPERS branch processed over 1500 new enlistment packets and thousands of enlisted and officer personnel transactions.

Retirement Points Accounting Management (RPAM) is another element of automation within the SIDPERS section. This program is managed and maintained by Staff Sergeant Jason Petitt, he maintains automated retirement records on all KYARNG soldiers. In addition, automated records have been maintained on former members of the Kentucky Army Guard since March 1987. These former members' automated records are maintained for 47 years or until the soldier reaches age 64, whichever comes first.

## **J1 - Information Technology Branch**

The J1 Information Technology Branch chief is CW3 Travis Mason. This branch has the mission and responsibility for implementation, fielding and sustainment of personnel automation systems. The branch was instrumental in the recent fielding of the Reserve Component Automation Systems applications (RCAS) used in personnel data management and the Permanent Electronic Records Management Systems (PERMS) which eventually will lead to a paperless personnel record.

The branch also plays a vital role in personnel transformation at the national level. They have been officially recognized as being "at the tip of the spear" in development, implementation and fielding of several new personnel automated programs.

## **Transition Assistance Advisor (TAA)**

**Mission/Responsibilities:** Mr. Richard Gooch assumed the position on 5 September 2005. This contract position serves as a statewide point of contact and coordinator for benefits and entitlements available through the State and Federal Department of Veterans Affairs and provides technical assistance in resolving entitlements to TRICARE.

He participates in mobilization and the demobilization processing of Soldiers and their families. Mr. Gooch has coordinated with appropriate Veterans Affairs, TRICARE, Veteran Service Organization, and other resources to provide required information and assistance. He participates on councils and teams representing organizations and agencies involved in obtaining, and resolving entitlements and

benefits issues for National Guard members or their families. He has worked aggressively with Soldiers and families during the TRICARE Reserve Select special open enrollment season. His research and assistance has been invaluable in resolving issues associated with entitlements when Guard members/and or their family members encounter problems.

### **Employer Support of the Guard and Reserve**

**Mission/Responsibilities:** To gain and maintain support from all public and private employers which employ men and women of the National Guard and Reserve. Two full-time positions and sixty volunteers make up Kentucky's Committee for ESGR. Thirteen members serve as Ombudsmen and provide mediation service between Service Members and their employers.

Mr. David Orange Ms. Lee McSpadden serve as full-time staff for all Reserve Component Service Members and their employers, especially during periods of Active Duty. This support is provided in partnership with the local ESGR Committee to build a supportive employer environment for all reserve components within the state, the achievement of which is in the best interest of the National Guard. This office provides service to the Kentucky National Guard and Employers throughout the state in numerous areas: Military Outreach, Employer Outreach, Employer Awards Program, Employer training, Ombudsman's Services, Family Support and Community Services.

### **The State Family Support Program and the Family Assistance Center**

**Mission/Responsibilities:** The mission of the Family Program is to facilitate ongoing communications, involvement, support and recognition between Army and Air National Guard families, National Guard Leadership, and National Guard Soldiers and Airmen in a partnership that promotes the best in both.

Major Marion Peterson serves as the program director. He serves as an active member of the Kentucky Inter-Service Family Assistance Committee.

The Family Assistance Center is designed to provide assistance, support and referral to families of the Kentucky National Guard and family members from all branches of service residing in Kentucky, especially during periods of mobilization and deployments and in emergency and non-emergency situations. The program provides the infrastructure that supports the process of identifying, defining, addressing and resolving issues that impact the balance between National Guard service and family stability.

Another component of the program is the Youth Development program.

#### **Significant events from 1 OCT 06 to 30 SEP 07:**

- 63 Family Readiness Groups chartered and functional in Army and Air Guard units.
- Provided mobilization briefings to mobilized Kentucky Army and Air National Guard members and their families.
- Provided support and assistance to Guard members and their families throughout the Commonwealth experiencing personal and/or financial difficulties.

- Conducted consolidated Family Readiness Group Leader Training Workshops for Family Readiness Group Volunteers, and Unit Commanders/First Sergeant's.
- Conducted Family Program briefings at Senior NCO conferences, retention seminars,
- Pre-Command Course, REMOBES/MOBEX's and many unit Family Readiness Group meetings/activities.
- Conducted the third annual Kentucky National Guard Family Program Youth Development Week at the Wendell H. Ford Regional Training Center for children and grandchildren of Kentucky National Guard members. National Guard youth between the ages of 9 and 17 participated in this week long event. This event had over 175 children and 80 adult volunteers.
- The Adjutant General, State Command Sergeants Major State Family Program Director, and eight (12) Family Program Volunteers attended the National Guard Bureau Family Programs National Workshops in Chicago IL
- Two Kentucky National Guard Family Program teenagers participated in the National Guard Bureau Family Program Youth Symposium conducted in conjunction with the National Guard Bureau Family Program Workshop in Chicago, IL
- Conducted three Marriage Enrichment Seminars, over 150 couples participated.
- Expanded program to include Coaching Young Families counseling.
- Community Out Reach Specialist
- Family Readiness Assistant to cover Central and Eastern KY

### **Recruiting and Retention:**

The mission of Recruiting and Retention is one of total sales and service, committed to improving personnel readiness. This philosophy consists of three major tenets:

(1) Recruiting. Recruiting quality non-prior service and prior service Soldiers.

(2) Attrition Management. Reducing losses while still under contractual military service obligation.

(3) Retention. Retaining Soldiers who reach their Expiration Term of Service (ETS).

b. This "Oath to Re-enlistment" philosophy focuses on building teamwork and establishing a partnership between the Recruiting and Retention Command (RRC) and the unit chain of command by balancing recruiting, attrition management and retention activities with the needs of the unit.

c. When implemented effectively, the SM philosophy increases personnel readiness by focusing recruiting efforts on filling unit vacancies and focusing attrition management/retention efforts on reducing turnover and maintaining more qualified Soldiers in the unit and the ARNG.

### **Significant Accomplishments 1OCT 06 to 30 SEP 07:**

Achieved 7175 / 7050 NGB End Strength Goal - 101.77% mission 3.3% increase in Enlisted End Strength over 2006 6.6% increase in Officer End Strength over 2006 98.75% Active Drilling Status versus 98% NGB Goal Expired ETS reduced from .87% to .48% Ship Rate exceeded NGB goal of 75% with 85.85%; also an increase over 2006 Exceeded NGB Target Goal for CAT I-III A Production with 56.58% CAT I-III A Success Rate was the highest at 50.92% over the Army and USAR; MEPS average is only 47.17% Met NGB Goal of less than 18% Attrition and Retention Losses Exceeded NGB Goal of <12% First Term Losses with only 10.8% FTL

## **Operations Directorate (J-3)**

The Operations Directorate (J3) consists of three Branches: Mobilization and Readiness Branch, Military Support Branch, and Training Branch. COL Hunter Mathews served as the J3 for Joint Forces Headquarters Kentucky (JFHQ KY) with COL Wayne L. Burd slated to serve as the J3 beginning December 01, 2007.

### **Mobilization and Readiness Branch**

LTC Robert P. Watson served as the Mobilization and Readiness Branch Chief for FY07. The Mobilization and Readiness Branch coordinated and executed ongoing mobilizations in support of operations worldwide. Soldiers from the Kentucky Army National Guard have supported Operation Joint Forge (Bosnia-Herzegovina), Operation Joint Guardian (Kosovo), Operation Noble Eagle, Operation Enduring Freedom (Afghanistan), and Operation Iraqi Freedom (Iraq).

### **Demobilizations**

Over the past twelve months the Kentucky Army National Guard welcomed home approximately 1322 Soldiers representing 43 different units, derivative units or individual mobilizations.

Units returning to Kentucky during FY07 that supported Operation Iraqi Freedom included the "Mountain Warriors" of the 1<sup>st</sup> Battalion 149<sup>th</sup> Infantry with units from Somerset, Barbourville, Harlan, London, Ravenna, Williamsburg, and Middlesboro, the 410<sup>th</sup> Quartermaster Combat Supply Company (Danville), the Headquarters and Headquarters Company, the 2-123 Armor Battalion (Bowling Green), Company B, 2-123<sup>rd</sup> Armor Battalion (Marion), Company C, 2-123<sup>rd</sup> Armor Battalion (Benton), the 149<sup>th</sup> Brigade Combat Team (-) (Louisville), Company B, 2-147 Aviation (Frankfort), the 2123<sup>rd</sup> Transportation Company (Richmond, Louisville and Owensboro), the 130<sup>th</sup> Engineer Company (Madisonville and Springfield), the 133<sup>rd</sup> Public Affairs Detachment (Frankfort), and Soldiers from Detachment 1, 3/20<sup>th</sup> Special Forces Group (Louisville).

From Operation Enduring Freedom, Afghanistan, we saw the return of 198<sup>th</sup> Military Police Battalion (Louisville).

### **Mobilizations**

In all, twenty-two different units or derivative units mobilized and deployed with more already programmed for Training Year 08.

Units deploying to support Operation Iraqi Freedom during FY07 included B and C Batteries of the 2<sup>nd</sup> Battalion, 138<sup>th</sup> Field Artillery (Carlisle and Bardstown), Soldiers from the Headquarters and Headquarters Battery, 138<sup>th</sup> Field Artillery Fires Brigade (Lexington), and Detachment 3, Company H, 171<sup>st</sup> Aviation Company (Frankfort).

Units deploying to support Operation Enduring Freedom in Afghanistan were Soldiers from A Battery, 2<sup>nd</sup> Battalion, 138<sup>th</sup> Field Artillery (Carrollton), Joint Force Headquarters Embedded Training Team (Frankfort), and Soldiers from the 20<sup>th</sup> Special Forces Group (Louisville).

In all the Kentucky Army National Guard deployed 544 Soldiers during the past year with additional Soldiers programmed for the next year. Since September 11, 2001, we have mobilized 8,284 Soldiers of which 6,637 have deployed overseas. All of our Soldiers and units were mobilized for an initial period of from 400 days to as high as 545 days. Most will have "boots on the ground" for 10-12 month periods.

### Force Integration

The Kentucky Army National Guard continues to undergo significant changes in force structure. We are now in the final stages of the planning process for transformation and continue to develop the future force structure within the Kentucky National Guard. Continuous developments ensure that the Kentucky Army National Guard will be one of the most modular forces in the United States. The KYARNG started the transition in fiscal year 2006 and will finish with units standing up as far out as 2015.

### Force Structure:

Action	Unit
Activation	149 <sup>th</sup> EN Co (Vertical)
Activation	Det 1, 149 <sup>th</sup> EN Co
Activation	207 <sup>th</sup> EN Co (Horizontal)
Activation	130 <sup>th</sup> EN Co
Activation	Det 1, 130 <sup>th</sup> EN Co
Activation	577 <sup>th</sup> EN Co (Sapper)
Activation	118 <sup>th</sup> EN Co (Haul)
Activation	613 <sup>th</sup> Facilities Detachment
Activation	103 <sup>rd</sup> BSB
Activation	HHC 103 <sup>rd</sup> BSB
Activation	Co A 103 <sup>rd</sup> BSB
Activation	Co B 103 <sup>rd</sup> BSB
Activation	203 <sup>rd</sup> FSC
Activation	Det 1, 203 <sup>rd</sup> FSC
Activation	Det 2, 203 <sup>rd</sup> FSC
Activation	HHC 1204 <sup>th</sup> AVN
Activation	Co A, 1204 <sup>th</sup> AVN



Activation	HHC 149 <sup>th</sup> MEB
Activation	HHC 149 <sup>th</sup> IN (TCF)
Activation	Det 1, HHC 149 <sup>th</sup> IN
Activation	Det 2, HHC 149 <sup>th</sup> IN
Activation	Co A, 149 <sup>th</sup> IN
Activation	Co B, 149 <sup>th</sup> IN
Activation	Co C, 149 <sup>th</sup> IN
Activation	Co D, 149 <sup>th</sup> IN
Activation	1149 <sup>th</sup> FSC
Activation	Det 2, MEDCOM
Reorganization	1/623 <sup>rd</sup> (HIMARS)

**New Equipment Fielding:**

Type Equipment	Unit	Quantity
M915A3 , Truck	2113 <sup>th</sup> TC	30
Mobile Tracking System	Various Units	32
Chevrolet, 4 x 4, Pickup	WHFRTC	1

**New Equipment Training:**

Type Training	Unit	Personnel
M915A3, Truck	2113 <sup>th</sup> TC	20
Mobile Tracking System	Various Units	24
Joint Incident Site Communication Capability (JISCC)	Various Units	30
AFATDS	1 <sup>st</sup> BN 623d FA	15
SINCGARS	Various Units	12
Total NET Budget:	\$73,300.00	
Budget executed 99.2%		

**Military Support Branch**

During FY2007 LTC Wayne Burd, Director of Military Support (DOMS) served as the Military Support Branch Chief. The Military Support Branch is responsible for planning, preparation, detection, deterrence and response to threats to the Commonwealth from both natural disasters and acts of terrorism and is the focal point of the Homeland Security mission within the Kentucky National Guard. The Guard’s portion of the National Strategy for Homeland Security revolves around two distinct but interrelated missions; **Homeland Defense** and **Military Support to Civil Authorities**. Our goal is to remain constantly vigilant in our efforts to respond whenever and wherever needed throughout Kentucky.

**Military Support to Civil Authorities**

The Military Support Branch provides support to the Commonwealth in the form of Military Assistance to Civil Authorities. We provide military support to the Kentucky Emergency Management Division during state emergencies, whether

the disaster is manmade or natural. We also coordinate with local police departments and other state and federal agencies to prevent or mitigate the effects of civil disturbance or terrorist act.

The Military Support Branch also plans and coordinates military support to local, state and federal authorities during high profile events such as the Kentucky Derby, Thunder over Louisville, Newport Riverfest and races at the Kentucky Motor Speedway. For example, this year the Kentucky National Guard provided 385 soldiers to assist city, state and federal authorities in providing security for the Kentucky Oaks and Derby. This included support from our 41<sup>st</sup> Civil Support Team (WMD), 198th MP Battalion, UH-60 and OH-58 helicopters and the KYNG Mobile Command Post. In addition to the larger events, we coordinated and tasked support for 328 smaller events, utilizing 8,114 man days of State Active duty to provide security and assistance to ceremonies and festivals within the State.

In March 2007 The Military Support Branch planned and executed a major exercise of the KYNG and KYEM using a New Madrid Earthquake scenario, which provided realistic training to prepare KYNG and KYEM personnel to better respond to a major disaster within the Commonwealth. Participants are using the lessons learned from this exercise to refine our response plans, which will be tested again during a more robust exercise in 2008.

The KYNG 41st CST was one of the first responding elements to the Bullitt County train derailment which occurred on 16 January 2007. The 41st CST provided air and water sampling and advised the Incident Commander to potential hazards. The KYNG J-6 and JOC deployed the KYNG mobile command vehicle to the site which provided a full array of communication capability to the Incident Commander as well as local, state and federal agencies. The 63rd AVN BDE provided the Governor, TAG and Director of KYEM with support throughout the emergency.

The city of Hindman, KY suffered a loss of potable water on March 2 07 causing the high school to close and residents to be without drinking water and fire protection. The KYNG 217th QM Water Purification Detachment was placed on State Active Duty to provide potable water to the county residents and allow the Knott County High School to open. The 217th QM Detachment remained on duty in Hindman, KY from 3 March to 8 May 2007 providing water to Knott County. During this span the 217th QM provided 14,490,100 gallon of drinking water to the residents of Knott County.

### **Homeland Security and Antiterrorism**

In 2007 the Military Support Branch spent in excess of \$2.1 million in federal funds to ensure both military and state security guards were available and trained providing security at various locations throughout the Commonwealth. These measures have been in place since September 11, 2001 and when coupled with our new initiatives provide increased security to the citizens of Kentucky. We remain an integral partner with Kentucky Emergency Management (KYEM) and the Kentucky Office for Homeland Security (KOHS). The office of the Director of Military Support works closely with the KYEM in preparation, planning

and response to both natural disasters and acts of terrorism. The Military Support Branch provides personnel to assist KOHS to enhance their ability to coordinate the actions of various State agencies providing security to the citizens of the Commonwealth. The Military Support Branch Security Section personnel coordinate daily with the Kentucky Office of Homeland Security on security issues to protect the citizens of the Commonwealth. The security section personnel are members of numerous anti-terrorism workgroups comprised of federal, state and local agencies.

The Branch continues to refine our military support contingency plans. These plans will assist us in the ability to provide more prompt and efficient support to the citizens of the Commonwealth. With the KOHS we are working with private and public entities to protect the state's critical infrastructure to make these key state resources harder targets for terrorists and criminals. The Guard continued to participate in multiple terrorism exercises across the state, including one sponsored by the Federal Bureau of Investigation, validating the Guard's State Antiterrorism Plan. Military Support Branch held its second, annual antiterrorism exercise at Boone Center, most likely the number one target in the state for criminals and extremists. The Boone Center exercise was conducted with the Kentucky State Police and other agencies and was a complete success. We will use the lessons learned during the Hurricane Katrina relief mission to make further modifications to our homeland security plans. Our mission to preserve life and provide public protection to our citizens remains the focus of our plans.

The Military Support Branch plays a crucial role in providing protection and support to the citizens of the Commonwealth of Kentucky, ensuring that the Kentucky National Guard maintains the capability to support the communities throughout the Commonwealth while simultaneously supporting our federal mission both home and abroad.

### **International Cooperation**

The Military Support Branch is responsible for managing the State Partnership Plan with Ecuador, This program is part of the Southern Command (SOUTHCOM) Theater Security Cooperation Plan, which assists foreign allies by providing training and expertise in military and civilian emergency management areas. During FY2007 the Kentucky National Guard conducted several exchanges with key leaders and subject matter experts in the areas of counter-terrorism, counter-narcotics, police training, disaster response and maintenance training. In October 2006 The Ecuadorian Defensa Civil sent a contingent to Kentucky to observe how the Military Support Branch and KYEM provide military and state assistance during emergencies. KYNG senior leaders have visited Ecuador to meet that nation's senior political and military leadership along with US Embassy staff in an effort to foster closer working relationships and better support the Theater Security Cooperation Plan.

### **Joint Operations Center**

The Military Support Branch mans the Joint Operation Center (JOC) at our Joint Force Headquarters (JFHQs). The Kentucky JOC coordinates military support to civil authorities, crisis response, and dissemination of security information to local authorities. JOC personnel are highly qualified members of the Kentucky Army and Air National Guard who are specially trained and equipped to coordinate Homeland Security operations at the request of the Governor or Adjutant General. The JOC has responded to numerous natural emergencies during the past year in response to floods, tornadoes, forest fires and snow storms, and has also coordinated numerous Search and Rescue missions for citizens missing and at risk. The JOC conducts frequent exercises with federal, state and local officials to exercise and refine Homeland Security plans.

### **Mobile Command Post**

The Mobile Command Post, which became operational in late FY2006, greatly enhances the KYNG's ability to respond to the needs of the citizens of the Commonwealth during a natural disaster or other emergency. The Command Post is our primary means of reporting critical information concerning the status of an incident while ensuring operational awareness and visibility of any emergency situation. The Command Post also provides interoperable communications with local emergency responders, military units, state and local law enforcement, and military and civilian aircraft. A broadband satellite system provides reach back capability to the JOC and State Emergency Operations Center, and an air to ground video system provides the capability to view and transmit real-time video directly from the scene of the emergency.

### **Funeral Honors**

The Military Support Branch is the coordinating agency for all requests for KYNG participation in Military Funeral Honors. We coordinate and task KYNG units to provide military honors in support of not only deceased Kentucky National Guard but for all members of the military, to include retired veterans. During the past year we participated in 63 military funerals and expended in excess of \$51,000 dollars.

### **Security**

The Military Support Branch is constantly striving to upgrade and enhance our security posture, as well as the security of the Commonwealth. We are in the process of upgrading our Intrusion Detection Systems throughout the 52 armories and 3 installations across the state. We have installed electronic access control points at Boone National Guard Center Emergency Operations Center, the facility that manages the state's responses to disasters and acts of terrorism, to control access to the facility's critical areas such as secure places where classified information can be shared. We have continuously provided security personnel at Boone National Guard Center and Wendell H. Ford Regional Training Center since the terrorist attacks of September 11, 2001, maintaining Force Protection Level ALPHA at those installations and armories. All units and armories continue to

receive regular inspections to ensure that appropriate security protocols are followed. We also continue to staff the State's Emergency Operations Center (EOC) 24 hours a day to facilitate response to issues both in the Commonwealth and OCONUS. The EOC personnel remain the state's military liaison to the public after normal duty hours, providing informational support and public assistance when required.

### **Training Branch**

LTC Michael Ferguson served as the Training Branch Chief for FY07 with LTC Wendell Calhoun slated to serve as Branch Chief for next year. The Training Branch (J3-T) provides training oversight, guidance and support to units and Soldiers of the Kentucky National Guard in training for their federal and state missions by:

- Assisting Commanders in Planning, resourcing, executing and assessing mission focused training programs
- Research, development, and dissemination of training guidance and doctrine
- Assisting Commanders in the procurement and scheduling of training facilities, ammunition, training aids, devices and simulators, and external evaluators and assistance
- Managing budgets for Drill Pay, Annual Training, Special Projects and other training-related funds
- Forecasting and scheduling of Soldiers for Army Schools
- Coordinating the Adjutant General's Command Readiness Evaluation Program

The Kentucky Army National Guard continues to play a key role in executing the Global War on Terror while maintaining its ability to support the citizens of the Commonwealth in the event of a disaster or emergency. We continually refine and seek ways to improve our training programs by capturing and incorporating lessons learned, and by seeking ways to more effectively and efficiently train our units, Soldiers, and leaders to perform their State and Federal missions. Over the past twelve months we have continued to utilize training programs that are tailored to prepare today's soldiers to adapt to the threat we face in the ever-evolving Contemporary Operating Environment.

### **Close Quarters Marksmanship**

Close Quarters Marksmanship (CQM) encompasses a variety of skills that a soldier needs in order to enhance the odds of surviving and winning a close range lethal encounter. Not only does it include learning to shoot rapidly and accurately from practical positions encountered on today's urban battlefield, it also focuses on crucial weapon handling skills, ammunition management, rapid deployment of the weapon, malfunction reduction, and critical safety habits which allow the soldier to instantly respond to a threat without endangering his teammates in close proximity.

Our current program is based on the Special Forces Advanced Urban combat program. The primary goal of CQM training is to make each soldier

reflexive with his weapon. He should not have to think about how to operate his weapon: he can do those things automatically because he has practiced them. We are continually refining the program and are currently developing courses which will involve more shooting from cover, shooting on the move, and instilling the Combat Mindset.

### **Weaponcraft Instructor Course**

In order to more effectively and efficiently manage the CQM program, the Kentucky Army National Guard developed the Weaponcraft Instructor Course, which was previously known as the Small Arms Master Gunner Course (SAM-G). Weaponcraft Instructors are unit-level subject matter experts trained to assist unit commanders in planning and conducting marksmanship training. The course is conducted in two phases. Phase I consists of the Total Army Individual Training Course (TAITC) which trains Soldiers to teach and lead training to the Army Standard in a classroom or field environment, regardless of subject matter. Phase II consists of a series of rigorous courses on various small arms weapons, marksmanship techniques and instruction, employment of small arms in urban combat, and range planning and operations. To graduate from the Weaponcraft Instructor Course student is required to successfully complete each phase of the course, give two presentations, and pass a comprehensive final exam.

### **Combatives**

Proficiency in hand-to-hand combat is one of the fundamental building blocks for training the modern Soldier. Many of today's military operations, such as peacekeeping missions or noncombatant evacuation, may restrict the use of deadly weapons. Additionally Soldiers must be prepared to use different levels of force in an environment where conflict may change from low intensity to high intensity over a matter of hours. Courses were planned for FY 06 however they were cancelled due to funding issues.

### **Pre-Deployment Training**

All Reserve Component units and Soldiers mobilized for the Global War on Terror receive post-mobilization training while in Federal status prior to their deployment overseas. During FY-2007 the Kentucky Army National Guard continued its practice of providing an additional program of intense, mission-tailored pre-deployment training for Kentucky Army National Guard units and Soldiers prior to their mobilization into Federal service. Throughout the past four years this training program has evolved in response to changes in the Contemporary Operating Environment (COE) and by incorporating lessons learned from theater. The Pre-Deployment training program, usually conducted over a fifteen-day period ending just prior to the Mobilization Day, consists of the following elements:

- Marksmanship Instruction
- Individual Weapons Qualification
- Close quarters marksmanship
- Foreign Weapons Familiarization Training

- Theater-specific Training
- First Aid Training
- Country Briefings and cultural training
- Anti-terrorism Training
- Urban Operations
- Convoy Operations

Many Soldiers and Leaders deployed in Iraq and Afghanistan have commented that the KYARNG's Pre-Deployment Training increased their proficiency and has saved lives.

### **eXportable Combat Training Capability (XCTC)**

Currently the Army National Guard Force Generation Model requires ARNG battalions to conduct a Field Training Exercise (FTX) prior to deployment at one of two Combat Training Centers (CTC), located at Ft Irwin, CA and Ft Polk, LA. This creates significant throughput challenges, particularly during peak periods of mobilizations. National Guard Bureau is working to develop an alternative to the CTC experience so that a doctrinally correct and rigorous FTX can be executed at or near home station. Wendell H. Ford Regional Training Center (WHFRTC) is working to maintain and expand its capability to conduct XCTC exercises using existing digitized training devices.

### **Joint Force Headquarters**

In FY-2004 the separate Kentucky Army and Air Guard Headquarters re-organized as a Joint Forces Headquarters in accordance with current Department of Defense policy. During TY-2007 Joint Forces Headquarters, Kentucky (JFHQ-KY) continued to develop and enhance its capability to conduct operations in support of Homeland Security, Homeland Defense, Civil Support and Emergency Preparedness.

Kentucky was one of the first states in its region to develop an approved Joint Training Plan (JTP) for its state Joint Forces Headquarters. The JTP identifies the conditions, and performance standards of critical tasks that enable JFHQ-KY to conduct Homeland Defense, Homeland Security, Emergency Preparedness and Civil Support. Training requirements are derived from the National Military Strategy and provides JFHQ-KY a means to plan and execute training to increase and sustain its proficiency. The JTP also assists JFHQ-KY in planning and tailoring exercises and events to meet its training objectives.

### **Wendell H. Ford Regional Training Center**

The Wendell H. Ford Regional Training Center (WHFRTC) is an 11,000-plus acre facility capable of housing over 800 soldiers. WHFRTC training facilities consist of: a battalion-size maneuver box; live-fire small arms ranges; and extensive simulation facilities to include a Firearms Training System (FATS), Conduct of Fire Trainer (COFT), Guardfist II Call for Fire Trainer (CFFT), Simulation Network (SIMNET) suite, a Deployable Force-on-force Instrumented Range System (DFIRST), HMMWV Egress Assistance Trainer (HEAT) and Virtual

Convoy Trainer (VCOT). The construction contract for Phase VI of the WHFRTC master plan was awarded in August 2006. This new construction will increase housing capacity by 425 soldiers and includes a state of the art Class Room Facility that will include an Auditorium capable of seating 160 soldiers. WHFRTC is fully staffed to host National Guard, other military, and in most cases civilian agencies. The WHFRTC Staff includes experts in construction of new training facilities, CQM training and personnel dedicated to provide support 365 days a year to using agencies regardless of size.

## **Schools**

Training Branch also manages the state's military schools and professional education program. During FY 2007 Kentucky Army National Guard Soldiers completed 3139 formal training courses as follows: 636 Initial Active Duty Entry Training (BT and AIT), and 724 Military Occupational Specialty Qualification (MOSQ) courses, 162 OES courses, 53 WOES courses, 490 NCOES courses, and 1074 functional area courses.

## **Transformation**

The Army is currently conducting an extensive set of diverse and demanding operations, and it is likely that such operational challenges will continue. As part of its response to these challenges, the Army is undertaking a process it calls Transformation, which involves reforming its organizations and operational concepts to improve responsiveness and lethality. Changes are also underway in roles and missions for the Reserve Component, including modernization and conversions to modular Brigade Combat Team (BCT) organizations. These changes will require Soldiers to acquire new skill sets and units to prepare to perform new missions. Training Branch is working to identify and resource requirements to successfully maintain the relevancy, responsiveness and capabilities of the Kentucky National Guard to ensure our enduring capability to respond to the needs of the Nation and the citizens of the Commonwealth of Kentucky.

## **Kentucky National Guard Counter Drug Program**

The Kentucky National Guard Counter Drug Program (KY-CD) is a vital member of the Governor's Marijuana Strike Force. The Strike Force was formed in 1990 and brings together nineteen different Federal, State and Local agencies in a unified effort to combat Kentucky's drug problem. The Kentucky National Guard is a supporting element to the Law Enforcement Agencies (LEAs) sworn to uphold the laws of our state and nation as well as community based organizations that work to reduce the demand for drugs. KY-CD is a valued force multiplier providing highly trained and motivated Soldiers and Airmen as well as an array of vital aircraft and equipment.

The KY-CD currently consists of 77 Army National Guard Soldiers and 2 Air National Guard airmen on Full Time National Guard Counter Drug (FTNGCD) orders in accordance with Title 32, United States Code, Section 112. These soldiers and airmen are from National Guard units throughout the State and



perform Counter Drug duties in a support role. During the summer months, 52 additional soldiers and airmen are placed on Counter Drug orders to support the marijuana eradication initiative. Geographically, Kentucky has a total area of just over 40,400 square miles, making it 37<sup>th</sup> largest state in the Union. It has 1.35 million acres of public land, which is conducive to marijuana growing. Kentucky is bordered by two major river systems and has five major interstate systems, two of which are major North South drug corridors.

The bulk of KY-CD support goes to the Governor's Marijuana Strike Force, Appalachia High Intensity Drug Trafficking Area (AHIDTA), Kentucky State Police, U.S. Forest Service, U.S. Drug Enforcement Administration, federal and state drug programs, county sheriff offices, and local police departments throughout the state. The activities of KY-CD can be broken down into three major functional categories: Demand Reduction, Supply Reduction, and oversight of the National Guard, Substance Abuse testing program. Specific program mission categories include support to community based organizations and educational institutions, youth leadership development, coalition development and support, information dissemination, investigative case support, intelligence analyst, linguist support, aviation support, ground reconnaissance and marijuana eradication. These programs were funded by a fiscal year 2007 budget of approximately \$3.1 million from National Guard Bureau Counter Drug plus an additional \$2.2 in congressional line item.

### **Drug Demand Reduction**

The mission of the Kentucky National Guard Demand Reduction Program (DDR) is to support existing drug prevention organizations, coalitions, schools, LEAs and community based organizations in their drug prevention efforts to expand the community efforts and assist in forming coordinated and complementary systems that reduce substance abuse in our state. The primary focus is on coalition development, which enhances community mobilization and assistance neighborhood groups. Developing community coalitions brings together community dignitaries, clergy, education, LEAs, and concerned citizens for a common effort and allows these groups to set goals and objectives that best suit that communities' particular drug issues and create resiliency to provide alternatives to drug abuse and drug related crime. DDR sponsors a number of programs with schools, LEAs, youth groups and communities providing resources as a force multiplier to current federal, state, and local drug education and prevention programs. In fiscal year 2007, DDR distributed 225,000 Red Ribbons and reached over 50,000 people in Kentucky with other drug prevention programs.



DDR works closely with the Office of Drug Control Policy, State Division for Substance Abuse, Kentucky Awareness for Substance Abuse Policy (KY-ASAP), 14 Regional Prevention Centers, Kentucky Justice Cabinet, Kentucky State Police,

Kentucky Crime Prevention Coalition, schools across the state and other Community Based Organizations.

Community Based Organizations (CBO) are supported by DDR with drug prevention education material and training, ROPES Challenge Course (team building), anti-drug booths, red ribbons, fatal vision goggles and other items related to drug education.

Youth leadership development efforts such as the Junior Guard Program, DARE, and other Kentucky youth programs increase a youths ability to recognize and avoid the dangers of drugs and drug related crimes. Currently DDR supports the Junior Guard program in 8 different counties and has over 500 at-risk middle and high school students participating. Many members of the Drug Demand Reduction office are trained to make presentations in schools from K-12 grades. These anti-drug presentations, such as the Stay on Track pilot program are a major element of the Drug Demand Reduction program. Stay on Track was introduced into 12 states this year with Kentucky being among them. It was taught to approximately 8,000 middle school students.

DDR also helps fund and participate in the Kentucky National Guard Youth Development program. This program promotes team building, drug education & awareness, leadership and personal development for children of National Guard soldiers ages 9-17.

### **Substance Abuse**

The substance abuse Program provides oversight for National Guard substance abuse testing as part of the Internal Substance Abuse Prevention Program in Kentucky. The counter drug coordinator manages the substance abuse program for the Kentucky Army and Air National Guard. The substance abuse staff assigned to the program provides administrative and logistical support to units while overseeing the execution of individual drug testing programs. Counter drug personnel also provide qualification training expertise to drug testing personnel at the unit level.

### **Supply Reduction**

Supply reduction activities stem the flow of illegal drugs into and within the United States. This program performs a variety of counter drug missions in support of federal state and local law enforcement through out Kentucky. Supply reduction is a force multiplier for LEAs, providing unique military orientated skills. The types of support provided are diverse, focusing on eradication, interdiction and investigation efforts.



Kentucky was the number two state in the nation for marijuana plants eradicated for fiscal year 2006 per the DEA. During fiscal year 2007, KY-CD assisted LEAs in locating and destroying 429,139 outdoor marijuana plants for a total street value of \$858,278,000.00. Marijuana eradication is Kentucky's priority counter drug mission. Eradication

support is provided to the Appalachia HIDTA, Governors Marijuana Strike Force, Kentucky State Police, and numerous federal, state, and local agencies. During FY 2007, KY-CD provided 8,900 man days, as well as 2,611 OH-58 helicopter hours and 495 UH-60 flying hours to support the eradication effort.

KY-CD has assisted in the eradication of 9.7 million high grade marijuana plants since 1990 representing a street value of \$19.1 billion. Kentucky marijuana is desired by drug traffickers and is considered to be of high quality, often traded for other drugs or mixed with inferior strains of marijuana from other states and Mexico. Outdoor cultivation remains the predominate problem; however seizures of indoor cannabis growing operations have increased.

Investigative support is provided in several different categories. Some program members perform translation of recorded interrogations and/or wire investigations. This support is cost effective and contributes to on going counter drug efforts. Personnel are also assigned to provide operational case support and intelligence support, which significantly enhances the effectiveness of counter drug investigations. Case support primarily focuses on case file documentation and management, while intelligence analysts utilize advanced analytical skills to provide law enforcement with tactical interdiction and investigative options.

As part of our supply reduction efforts, perhaps the most critical support the program provides LEAs is in the area of reconnaissance and observation. Ground and air reconnaissance draw upon unique military oriented skills and equipment that law enforcement do not possess. Specially trained reconnaissance personnel and aviators monitor activities in remote drug corridors. Aerial and ground sensor systems utilize thermal imaging devices, night vision devices, and high tech communications equipment are utilized to provide invaluable information and support to LEAs.

The Ground Reconnaissance and Observation teams utilize high-tech equipment such as Satellite communications (SATCOM) to provide communications support to LEAs in the mountainous terrain of the Appalachia Mountains. These teams also employ long range video equipment as well as unmanned camera systems capable of providing increased security and efficiency.

The Kentucky CD Program operates six OH-58 helicopters that provide support for both counter drug and Homeland Security. These aircraft are equipped with infrared thermal imaging systems, a law enforcement compatible Wolfsburg radio, Global Positioning System (GPS), video down link and moving map display. During night operations they are flown by crew using night vision goggles or can employ a 30 million candle power Night Sun. these aircraft are used primarily for aerial reconnaissance and marijuana eradication. During times of national or state emergency, these aircraft, crews and systems can provide invaluable command, control and communications to law enforcement and rescue/recovery operations.

The Kentucky counter drug federal budget for fiscal year 2008 is \$3.17 million KY-CD is also anticipating \$4 million dollars in Congressional Line Item for marijuana eradication. This budget is disbursed from the federal government and funds all the Programs supply and demand reduction activities. In addition,

Kentucky receives \$150,000.00 for internal prevention and drug testing. The KY-CD receives \$150,000 in additional funding from the state budget and \$200,000 from the Appalachia HIDTA.

## 238<sup>th</sup> Regiment (Combat Arms)

The 238<sup>th</sup> Regiment and its subordinate units, 1<sup>st</sup> General Studies Battalion and 2<sup>nd</sup> Field Artillery Battalion, are located at the Wendell H. Ford Regional Training Center in Greenville, Kentucky. The Wendell H. Ford Regional Training Center provides 11,000 acres of maneuver space and state of the art simulation training facilities as well as modern classrooms, barracks and unit administration facilities.

The 238<sup>th</sup> Regiment is Kentucky's flagship for all combat arms individual Military Occupational Specialty Training (MOST), Common Leader Training (CLT) for the Advanced Non-Commissioned Officers Course (ANCOC), the Basic Non-Commissioned Officers Course (BNCOC) and Officer Candidate School (OCS). As part of The Army School System (TASS), the 238<sup>th</sup> Regiment conducts institutional training in coordination and in conjunction with active component and USAR Schools. The 238<sup>th</sup> Regiment is responsible for preparing officers for their initial assignment as a Second Lieutenant and Noncommissioned Officers for the leadership challenges of squad leader and platoon sergeant positions. In addition to leadership training, the 238<sup>th</sup> Regiment also conducts MOST training for a variety of infantry, military police, and artillery Soldiers. National Guard, United States Army Reserve, and active component Soldiers from the four states in Region D travel to Wendell H. Ford Regional Training Center to be trained as Infantrymen, MLRS Crew Members, Fire Support Specialists, MLRS Operations/Fire Direction Specialists, Cannon Fire Direction Specialists, and Military Police Specialists.

### 238<sup>th</sup> Regiment (Combat Arms) TY 06 and TY 07 Student Training Results

	TY 06	TY 07
Course	Grads	Grads
TAITC	15	25
SGI	9	11
OCS	15	7
NCOES	11	75
CLPCC	65	82
MOST	62	93
FIRST RESPONDER	475	540
TOTAL	652	833

The 238<sup>th</sup> Regiment utilizes the state of the art educational facilities of the Wendell H. Ford Regional Training Center to enhance the student's learning opportunities. These superior facilities and our highly professional staff support both TASS and Non-TASS courses for the KYARNG.

Additionally, the 238<sup>th</sup> Regiment leadership is working to maintain the high quality of training by resourcing only the best equipment and staff. The Regimental Commander, Command Sergeant Major, and Operations Officer represent's Kentucky in TASS Regional Coordinating Element (RCE), and Training Doctrine Command to execute world-class training.

The 238<sup>th</sup> is working hard to ensure that TASS is prepared to meet the training requirements of the Kentucky National Guard now and in the future!



238<sup>th</sup> Regiment's first Military Police class to graduate in Kentucky.

## **Logistics (J4)**

### **MISSION:**

The J4 serves as the Directorate of Logistics (DOL) for the KYARNG, which is the principal staff office for the management and direction of command logistics functions within the KYARNG.

The Logistics Directorate is responsible for the equipment readiness of all units and Soldiers of the KYARNG. It develops logistics policies, budgets, and prioritizes requirements to meet mission goals and objectives as directed by The Adjutant General. This includes all areas of command supply, services, maintenance, transportation, and support of all Standard Army Management Information Systems (STAMIS) computers. DOL ensures that resource requirements are identified, documented and defended both within the state and at the national level.

### **FY 2007 SIGNIFICANT EVENTS**

FY 07 continued at the same pace as previous years with mobilizations of more KYARNG units in support of Operation Iraqi Freedom (OIF), and Operation Enduring Freedom (OEF). During each of these mobilizations the Logistics Directorate provided quality and timely logistics support to Soldiers of the KYARNG. We were able to provide mobilizing KYARNG units with the latest state of the art equipment and the most current Organizational Clothing and Individual Equipment (OCIE), including Rapid Fielding Initiative (RFI) items, for five units totaling approximately 630 Soldiers. DOL ensured that mobilizing KYARNG units were provided all required equipment including, when necessary cross-leveling

equipment from other states. The KYARNG also provided Unit Provided Training Equipment (UPE) to several mobilization stations for National Guard and Army Reserve units from throughout the nation to conduct critical training prior to their movement to their assigned Theater of Operations. The DOL also assisted units with required inventories of unit and soldier equipment upon demobilization.

During FY 2007 the KYARNG continued its effort to provide state-of-the-art equipment to its Soldiers and units. We continued to purchase and provide Soldiers the new Army Combat Uniform (ACU), so that every Soldier can be issued 4 sets of the new uniform. The KYARNG completed the sizing procedures for the Rapid Fielding Initiative (RFI), which includes the Advance Combat Helmet (ACH), Polar Fleece Pullover, Bib Coveralls, new combat boots and many other soldier comfort items.

One of DOL's priorities is to ensure the availability and serviceability of the KYARNG's dual-support equipment, or items that have both a military and civilian use. Although equipment such as High-Mobility Multi-Wheeled Vehicles (HMMWV) are in high demand, the KYARNG is still capable of providing support for the Commonwealth during times of emergency as well as support other states if necessary. Other dual-supporting equipment includes items such as bulldozers and front end loaders, forklifts, dump trucks, cargo and troop movement vehicles, mobile kitchen trailers, water trailers and purification units, communication systems, medical evacuation vehicles, and medical aid stations.

### **Combat Service Support Automation Management Office (CSSAMO)**

The CSSAMO section manages and maintains automation equipment fielded to the Kentucky National Guard for logistics applications. Over the past year CSSAMO applied significant upgrades to Integrated Material Automation Program (IMAP) and Standard Army Retail Supply System (SARSS1) in conjunction with the final implementation of Funds Control Module. They have also worked with the National Guard Forward Repair Activity (NGFRA) for hardware repair and replacement, ensuring that out-of-warranty STAMIS systems are receiving much needed life cycle replacements, and that previously deployed systems are being refurbished.

During FY 2007 CSSAMO fielded an additional Very Small Aperture Terminal (VSAT), a satellite based network connection, the fielding of a set of Voice over IP Phones (VOIP) for a previously fielded VSAT system, the fielding of additional CSS Automated Information System Interfaces (CAISIs) which provides secure wireless network connection to forward-deployed Logistics and Personnel Soldiers, as well as the Standard Army Maintenance System, Enhanced (SAMS2E) at the SMM office.

CSSAMO participated in two exercises with National Guard Bureau that focused on how the interoperability of VSAT and CAISI with other systems such as the Portable Deployment Kit (PDK), Movement Tracking System (MTS), (Transportation Coordinator's Automated Information for Movements System II (TCAIMS II), Battle Command Sustainment Support System (BCS3), and the 3eTI secure wireless network device. These systems will enhance the

communications capabilities and reach of our STAMIS, and enable repair parts and supplies to be ordered and tracked from anywhere in the world.

### **Defense Movement Coordinator (DMC)**

The DMC is a critical link in the military transportation system. The State Movement Control Center (SMCC)/Joint Movement Center (JMC), a subset of this office, controls all military convoy traffic in the Commonwealth, supporting the SMCC/JMC supports the Kentucky Army National Guard (KYARNG), Fort Knox, Fort Campbell, and the Army Reserve. The SMCC/JMC scheduled and de-conflicted over 300 convoy movements during this period, obtaining oversize permits for 84 of these movements. The DMC coordinated the movement of personnel and equipment of five KYARNG units to mobilization stations, and functioned as a Departure Airfield Group at various airports for movement of over 1283 personnel. The DMC used the Global Transportation Network to provide in-transit visibility to units deploying to and from the theater of operations, which improved the KYARNG's ability to track and account for equipment. The DMC manages all Unit Movement Data for the KYARNG, data that is used to manifest troops and equipment into theater. During FY 2007 the DMC maintained a 100% update rate for all units in the KYARNG. Despite their high Operational Tempo, the DMC continued to train soldiers, conducting 4 Unit Movement Officer Courses and 7 Transportation of Hazardous Materials Driver Courses during the year. The DMC is the only section in the KYARNG that provides this required training.

### **The Surface Maintenance Management Office**

The Surface Maintenance Management Office (SMMO) manages all aspects of maintenance activities (other than aircraft) for the Kentucky Army National Guard (KYARNG). Critical functions include long and short range planning, maintenance training and proficiency, and budgeting. The SMMO also manages and controls the allocation and utilization of full time manpower resources for KYARNG maintenance facilities. Through these facilities the SMMO provides maintenance support to KYARNG units conducting training and operations in support of both State and Federal missions. These facilities include the following:



- Field Maintenance Shops (FMS), located in Ashland, London, Lexington, Bluegrass Station, Jackson, Louisville, Glasgow, Bowling Green and Paducah
- Combined Support Maintenance Shop (CSMS), Frankfort
- Maneuver Area Training Equipment Site (MATES), Fort Knox
- Unit Training Equipment Site (UTES), Greenville

SMMO personnel work for the KYARNG full-time but still belong to local units and perform duty with them during Drill Weekends and Annual Training, and deploy with them when mobilized. These are trained technicians with the skill and knowledge to service, repair and inspect military equipment, and are a key resource that unit commanders rely on to ensure their equipment is ready for any state or federal mission. Many are officers, warrant officers and senior Non-Commissioned Officers (NCOs) who provide critical continuity between the unit and the full-time force.

### **Field Maintenance Shops (FMS)**

Under the Army's new Two-level Maintenance System, Field Level Maintenance consists of maintenance functions formerly known as Operator/Crew, Organizational and Direct Support. Field Maintenance Shops provide this support, which is critical to sustaining the day-to-day operability of unit vehicles, weapons, and other equipment required for training and mobilization. These 8 to 12 person shops are located throughout the state. Field Maintenance Shops are instrumental in preparing units for mobilization by providing additional support to ensure that the equipment is fully mission capable prior to leaving Home Station. They support demobilization through inspections, transport and repair of equipment as it arrives back in the state. They also provide maintenance assistance and recovery operations for all military convoys traveling through Kentucky. FMSs support state active duty missions by storing and maintaining equipment such as HMMWVs, cargo trucks, engineer equipment, and generators. This equipment is pre-positioned throughout the state and ready for use in the event of a national disaster or other emergency.

Construction continues on a new FMS at Paducah, while another is planned for the Richmond area for FY 2008. Both of the new FMS shops will be equipped with a 15 ton overhead work bay crane and the latest shop safety equipment. Proposed upgrades to shops in Ashland and Louisville, as well as a new shop in Hazard, are also being considered.

### **Combined Support Maintenance Shop**

The Combined Support Maintenance Shop (CSMS) is located at the Boone National Guard Center in Frankfort, KY. The CSMS provides Sustainment Level Maintenance to all units, Field Maintenance Shops (FMS), the United States Property and Fiscal Office (USPFO), Recruiting Command and all other entities for the Kentucky Department of Military Affairs. On average the CSMS performs approximately 2,500 annually in support of Kentucky Army National Guard equipment. The CSMS performs maintenance on a wide variety of materiel, including heavy and light wheeled vehicles, fueling equipment, small arms, electronics and communications equipment. The Allied Trades section provides welding, woodworking, canvas, radiator repair, machining, metal/body repair and vehicle painting support. The CSMS also operates a calibration lab performing test and calibration on Test and Measuring Device Equipment (TMDE). The Inspection Section performs initial and final checks of all items serviced and repaired for quality assurance.



During FY 2007 the CSMS provided inspectors and technical area experts to perform inspections and maintenance support missions for deploying and re-deploying units in support of Operation Iraqi Freedom and Operation Enduring Freedom. They also provided the technical expertise and manpower to conduct Command Maintenance Evaluation Team (COMET) inspections. The CSMS provided continuous maintenance support to the recruiting command on a wide variety of military and civilian type equipment, including preparing and painting eight combat vehicles, representative of the Kentucky Army National Guard's force structure, for static displays at Thunder over Louisville and the Kentucky State Fair. They also supported the 201<sup>st</sup> Engineer Battalion as it performed repairs and upgrades to the Boone Center Running Track. The CSMS played a key role during the KYARNG's vault Intrusion Detection System (IDS) upgrade, providing storage of mobile vaults that were utilized to temporarily store unit weapons while the permanent system was being serviced.

The CSMS supports the Kentucky USPFO by providing inspection, classification, repair, demilitarization, loading, unloading, hauling and/or towing all types of equipment that is redistributed through the USPFO. The CSMS also operates a Cannibalization Point of approximately twenty unserviceable vehicles for all maintenance activities to utilize, providing and an additional source to obtain hard to get parts on our older fleet vehicles. The CSMS processes and hauls all scrap metal and vehicles to the Defense Reutilization and Marketing Office (DRMO) at FT. Knox, and maintains a special waste and wood dumpster for all of Boone Center to use.

### **Maneuver Area Training Equipment Site**

Maneuver Area Training Equipment Site (MATES) - Located at Fort Knox, Kentucky, the MATES provides materiel and maintenance support to support of multiple units and organizations of Active Army, Army Reserve, and the National Guard. The MATES provided weekend and Annual Training (AT) support for both in-state and out-of-state National Guard units. The MATES supported the Active Component Non-commissioned Officer Academy at Fort Knox during their monthly weapons familiarization exercises. MATES personnel traveled to Greenville, Kentucky and to Fort Stewart, Georgia to support Kentucky's 1-623d Field Artillery Battalion, which conducted an aggressive training program covering multiple weekends and an Annual Training period, which culminated with a Live Fire Exercise with their Multiple Launch Rocket Systems.

In addition to supporting unit training, Kentucky MATES provided other critical support that improved the materiel readiness of the Kentucky National Guard. The MATES supported a team from Anniston Army Depot rebuilding our fleet of Armored Vehicle Launched Bridges (AVLBs). They supported the fielding of M915A3 Over-the-road Tractors, to include unloading and assembly of trucks. Kentucky MATES also performed technical inspections and maintenance on 58 HMMWVs returning to the Kentucky National Guard from Ft Dix and Camp Shelby. These vehicles had been used to train National Guard and Army Reserve units from across the nation preparing to deploy in support of Operation Enduring Freedom and Operation Iraqi Freedom. These trucks have been returned to the

Kentucky National Guard inventory and are now available for both training and for support to the Commonwealth in the event of a natural disaster or other emergency.

### **Unit Training Equipment Site**

UNIT Training Equipment Site (UTES) – The UTES is located at the Wendell H. Ford Regional Training Center, in Greenville, KY. This year the fifty-four full-time technicians at UTES supported 33 Drill Weekends (many with multiple units conducting training) as well as 15 Annual Training rotations. Additionally the UTES provided critical assistance to the 201st Engineer Battalion’s pre-mobilization training exercise as they prepared for an upcoming deployment to Afghanistan, providing maintenance support, fuel, packaged petroleum and repair parts.

The UTES provided critical technical assistance and support to the RESET program at both the state and national level. During the past year UTES inspected Kentucky Army National Guard equipment for the Kentucky RESET program and was also instrumental in the movement and coordination of Heavy Equipment Transporter (HET) systems returning from the National RESET program. UTES personnel unloaded eighty-one HET Systems, using a 25-ton crane to download each trailer from the commercial transports.

UTES personnel also made significant contributions to improving the technical proficiency of Kentucky Army National Guard Soldiers throughout the state through their support of the 238th Regiment, Kentucky’s Regional Training Institution (RTI). This included Driver’s Training Classes, to “train the trainers” who in turn would return to their units to train their Soldiers, as well as Radio Vehicle Installation courses for the 130<sup>th</sup> Engineer Company and the 238<sup>th</sup> Regiment.

### **Kentucky RESET Program**

In December 2006 Kentucky received the mission from National Guard Bureau to inspect and repair Kentucky equipment returning from Operation Enduring Freedom (OEF) and Operation Iraqi Freedom (OIF). In the past this work was performed by civilian contractors. The purpose of the program is to restore a redeployed unit’s equipment to like new condition in order to allow the unit to train to its maximum



capability and to be fully effective if called upon to support the citizens of the Commonwealth in the event of a disaster or other civil emergency.

The RESET program is based at the MATES at Fort Knox and is manned with traditional Guardsmen on Active Duty for Operational Support (ADOS). There are currently 39 ADOS personnel working in five locations. In FY2008 we anticipate expanding the program to nine locations with a total of about 70 personnel.

## **National RESET/Rebuild Program**

The National Reset program is for specific equipment identified to be restored to like new condition by defense contractors. The equipment is shipped directly to one of National RESET sites and the unit receives a replacement. In FY2007 Kentucky received 96 like new Heavy Equipment Transporter (HET) systems, along with generators, Mobile Kitchen Trailers (MKTs), and various communication and electronic devices.

## **Information Management (J-6)**

### **Mission:**

The Chief Information Officer (CIO) and the Joint Force Headquarters - J6 (Information Management Office) are one integrated office that provides the vision, direction and current operational management of all information resources in support of the Department of Military Affairs and the Kentucky National Guard. Major responsibilities include the development of information management goals, policies and procedures for each of the five Information Management (IM) disciplines: automation, communications, visual information, records management, printing and publications. Currently the CIO/J6 staff provides direct support for over 2,500 users, 79 servers, over 1,687 computing devices, thousands of peripheral devices and 42 information systems applications.

### **Significant Activities**

J6 deployed the Joint Interoperability Site Communications Capability (JISCC) team and assets in support of multiple emergency communications training missions and to Austin Texas in support of Hurricane Dean. The JISCC set gives the Department the capability to provide communications via, radio, telephone, video teleconferencing and Internet from a disaster location back to the Headquarters in Frankfort or other Command locations. The JISCC team(s) is also on call to assist other states and territories should their communications requirements overwhelm their ability to respond with internal resources. In addition to real world requirements, the JISCC team also supported both federal exercises such as Ardent Sentry, and local or state exercises such as the Pikeville Mine Disaster Exercise.

In addition to the communications reach back capability mentioned above, the JISCC team also provides local first responders communications interoperability with other responding agencies or command authorities.

J6 completed the final phase of the Department of Military Affairs Radio Communications System (DMARCS) radio network upgrade. This included change out of radio repeaters, antennas, and antennae feed lines at numerous repeater sites throughout the Commonwealth, as well as National Guard Armories. Phase 1 included fixing coverage gaps across the Commonwealth and converting to Narrow Band Secure Digital communications centered on the Louisville Metro Area. Phase 2, converted the remaining areas of the Commonwealth to Narrow Band Secure Digital; providing a truly robust statewide digital radio system.

Mobilization support continued throughout the year. The J6 processed nearly a million dollars in information technology equipment requests in direct support of KYNG units mobilizing for the Global War on Terror in Iraq and Afghanistan. Additionally, with the cooperation of other state and federal agencies, for the third year, we provided a video teleconference between deployed Kentucky soldiers in Iraq, Afghanistan and Kuwait and their families at the UK vs. U of L basketball game.

The Departmental Military Affairs continues to be an official data Continued Operations (COOP) site for the Department of Geographic Information. More than 54 Gigabytes of information that comprise the states geographic databases is housed and used by DMA in the emergency planning and operations support for the Commonwealth.

**Video Operations** - coordinated approval for the DL classroom in Independence to be connected to the Distributed Technology Training Program (DTTP) network at NGB. This allows all content and training previously limited to our DTTP sites in Frankfort, Greenville, London and Ashland to be accessed at the Independence Armory. It is the first locally established DL classroom to be included as part of the DTTP program

Kentucky was chosen as one of 9 states to participate in an NGB pilot program to test the functionality and stability of the Microsoft Vista Operating System in the Guardnet environment. To date we have assisted NGB in identifying application incompatibilities and internal bugs that will assist in the successful fielding of this new Operating System.

**Learning Management Server (LMS)** - We now have a fully-functional LMS that can provide computer based training to all network users. This has proved to be significant in our ability to provide our customers with mandatory training as an on-demand service. We have also produced several training packages using new presentation software that makes the computer based training more intuitive and user friendly.

**Cryptographic Card Login (CCL)** - CCL is most often associated with our Common Access Card (CAC) initiatives and proves to make our network and its resources more secure. Some of the areas that have been expanded in our CCL program are digitally signing and encrypting e-mail. Both of these enhancements further protect our transmissions of Personally Identifiable Information (PII), which has been at the forefront of our data protection strategy during this year. Current testing on User Based Enforcement (UBE) is preparing us for the next phase of CCL. When implemented, UBE will require a user to log-in with a CAC card regardless of whether or not the machine has been CAC enforced. Additionally, this will eliminate the need for remembering, storing or changing network passwords.

**Unit Modernization** - At the end of the FY, we purchased more than 200 replacement laptops to upgrade the legacy systems that are being used by the FTM. Other purchases include color scanners for each location and multi-use systems for M-day access. We are also receiving "Kiosk" systems from NGB that will allow users to access Internet resources such as MyPay and AKO without

needing a network account. These systems should arrive and be fielded during the 2nd Quarter of FY08.

**Customer Support** - The Operations Desk has fielded and resolved over 10,000 work tickets during this FY. From maintenance repairs to unlocked accounts, the impact of handling this many requests could have been catastrophic to our organization if it wasn't for the diligence and dedication of our 24 x 7 contractor support working together with our FTM force. Future improvements to Customer Support will be measured by satisfaction surveys and quality assurance follow-up calls.

**KYEM ILOG** - We assisted KYEM by developing an Incident Log application that will replace the L3 application that they were currently using and no longer had funds to support. The new application reduces the overhead of the previous system and gives KYEM the flexibility it needed to effectively manage incident tracking.

**Application Development** - We revised our application development process to better meet our customers' needs. The KYEM ILOG application was the first to go through our revised application development process. The process is structured to more accurately identify the requirements of the customer and reduce the number of in-stride modifications to the application as it is being developed. Using this process enabled us to reduce the projected development time by almost half while delivering a very intuitive program that was well received by KYEM.

**SAD Equipment Tracker** - We created a web-based application that allows the Command Staff to locate and assign mission resources needed during support operations. This application provides current vehicle location and status as reported by the maintenance community. Additionally this application can forecast costs and prepare reimbursement documents for resource usage during State Active Duty missions. One of the features that makes this application unique is that it ties these resources into the Global Information System (GIS) and accurately displays the geospatial location of the equipment on a map. This enables the Command Staff to get a better "picture" of where all the required assets are located when planning a response to a support operation.

J6 expanded our networks services offering to our tenants at Bluegrass Station. J6 brought elements of FORSCOM and SOFSA onto the Department of Military Affairs network, expanding their capabilities and allowing them to complete some essential missions which could bring more revenue to the Commonwealth or more jobs.

J6 executed the initial upgrade of all Electronic Security Systems for the National Guard. This multi-year statewide project is an initiative from National Guard Bureau to enhance the electronic security systems (alarms, closed circuit television, access control, security lights & motion detection) of the National Guard to a more robust and integrated network security system. 54 out of 92 alarms systems were updated this year as well as three CCTV systems at Boone National Guard Center, Wendell H. Ford Regional Training Center, and Artemus Training Center.

Expanded our Voice Over IP capabilities through a number of new initiatives. We expanded our Headquarters, COOP site, and large strategic sites to Voice Over IP by upgrading or expanding our large Avaya PBX systems. Concurrently we stood up a Cisco Call Manager to handle all of our smaller sites and enhance their Voice Over IP capabilities. These expanded VOIP services provide enhanced capabilities for call routing, call features, and remote call services; while averting a lot of the costs associated with traditional circuit switched voice services. We were also able to extend these services to our Mobile Command Vehicles, and JISCC systems.

J6 supported the IT requirements for standing up new National Guard armories at: Pikeville College, and Independence. We also supported the IT requirements at the new Morehead armory allowing them the flexibility to use the facility as both a National Guard Armory, and an elementary school while a new school was being constructed.

## **United States Property and Fiscal Office**

The United States Property and Fiscal Office (USPFO) is a federal activity that provides logistical, financial, purchasing and contracting, data processing and internal review support for both the Kentucky Army and Air National Guard. The United States Property and Fiscal Officer serves on the staffs of both the Chief, National Guard Bureau and the Adjutant General.

### **Responsibilities**

- Acts as an agent for the Chief, National Guard Bureau representing Department of the Army and Department of the Air Force.
- Receives and accounts for federal funds and property.
- Establishes procedures to ensure federal supplies and equipment issued are within allowances and such equipment is adequately maintained and stored.
- Performs the duties of a federal contractor for local procurement and construction projects.
- Provides commercial transportation services for personnel, supplies and equipment.
- Conducts Internal Reviews, Audit Compliance services and other management consulting services in accordance with Comptroller General standards.
- Provides internal and external data processing support.
- Advises and assists commanders, staffs, units and activities concerning federal resources.
- Provides support necessary for transition of mobilized units into active duty status.
- Acts on the potential for fraud, waste, abuse or mismanagement.

### **Significant Accomplishments**

1. During fiscal year 2007, the USPFO successfully accounted for and distributed federal funds exceeding \$236.8 million dollars to Kentucky

National Guard program managers. In addition to pay and allowances, federal funds were used to purchase uniforms, equipment and supplies, fuel, repair parts, commercial transportation, advertising and training.

2. In FY 2007, the USPFO Comptroller Division processed 939,254 transactions which represents a 21% increase over FY 06. Transactions processed included 763,274 accounting transactions, 138,594 military pay transactions to National Guard members, 16,214 time and attendance documents for National Guard Technicians, 3,157 payments to commercial vendors, and 18,015 travel payments.
3.
  - a. The USPFO Logistics Division maintained accountability and asset visibility for Department of the Army federal equipment issued to Kentucky Army National Guard units valued at 633 million dollars. Additionally, units requested 55,289 items as initial or replacement issues.
  - b. The USPFO was responsible for logistical planning and coordination for Kentucky Army National Guard Annual Training periods at three Continental United States training sites. Arrangements were made for equipment, food, construction materials, housing, transportation, and other general supplies. The USPFO Transportation branch commercially shipped 4,507 tons of freight and arranged either commercial air or commercial bus transportation for a total of 44,712 passengers.
  - c. The Logistics Division processed over 7,994 requests for individual clothing through the National Guard Central Clothing Distribution Facility (CCDF) and assisted in mobilizing units for Operation Noble Eagle/Enduring Freedom. The Central Issue Facility (CIF) processed over 20,731 organizational clothing requests. Many of those requests were for mobilizing soldiers and the Rapid Fielding Initiative.
  - d. The USPFO Data Processing Division provided quality support to the USPFO staff, JFHQ staff, and the KYARNG. During this year the division's automated Help Desk request system received 2,181 requests for assistance, in addition to dozens of telephonic requests for assistance that weren't logged in the Help Desk tracking database. Data Processing Division personnel actively monitored USPFO computer systems for compliance with Army Information Assurance Vulnerability Alert (IAVA) directives. Division personnel also spent a good deal of time in support of mobilization activities that took place this year that were not logged in the Help Desk database due to the nature of the work being performed. Division personnel assisted with the conversion of the Clothing Issue Facility (CIF) database and web application to the Army Direct Order Data Expansion (ADO-E) web application. The USPFO's Intranet web site was maintained to include many helpful documents, publications and links to automated computer applications. The office maintained and upgraded the Advanced Information Technology System (AITS).

AIMS contains several different computer applications on a shared enterprise database that is maintained by Data Processing Division personnel. Some of those applications are Mobilization Planning Data Viewer version II (MPDV II), Unit Personnel System / Command Management System (UPS/CMS), Retirement Points Accounting Module (RPAM), MILPO Orders, Integrated Data Viewer-Personnel (IDVPER), Safety & Occupational Health Module (SOH), and Integrated Data Viewer-Safety (IDVSOH). On nearly a daily basis division personnel supported FTM personnel with AIMS application access issues and resolution of problems that occur with AIMS. During this year the AIMS was upgraded to version 5.1 service pack 2. A web-based SARSS-1 Reconciliation computer application was maintained to aid unit personnel. The computer application allows supply personnel from within the state to verify their open supply requisitions via the USPFO's Intranet web site. The Enterprise Storage Area Network (eSAN) device was upgraded to provide an extensive amount of additional hard disk storage space that will be used by the entire state. This additional space has allowed us to store all our electronic computer backups and allowed the USPFO to provide needed storage space to the J6 Office so they could continue using the LiveState Recovery software to backup crucial computer systems used by key personnel and directors. There also is ample hard disk space now for us to provide the USPFO for Tennessee's Data Processing Division with an alternate storage location for backup data should they need to exercise their Continuity of Operations Plan (COOP). We continued to refine our COOP during this year. We've spent many hours working with Tennessee Data Processing personnel and the hardware vendors to develop a COOP that will allow us to replicate our most important data to the eSAN in Tennessee should our storage device or the Computer Room become unusable. Because of the efforts put into upgrading the COOP plan and the purchase of hardware assets, we could potentially provide data services to our customer base within hours versus days using the old COOP method. This is a model plan for the Army National Guard that is being looked at by other states as a way to improve upon their existing COOP plans. The USPFO for West Virginia's Data Processing Division has also joined this effort so that we can provide them with an alternate data storage location.

- e. The USPFO Internal Review (IR) Division completed eight formal reviews, thirteen management consultations, three follow-ups for fiscal year 2007. Major processes and procedures reviewed were Recruiting and Retention Presentation Items and Advertising, Youth Challenge Program, Additional Flight Training Periods, Student Loan Repayment Program and Family Support Program. Monetary Benefits identified totaled \$30,053. Review results were provided to managers and clients immediately following completion and included



positive findings as well as areas requiring improvement. Review recommendations provided to managers are designed to promote the internal Management Control Process. IR retains a score of 94.3% on the National Guard Bureau Quality Control Review, the fourth highest score in the nation. The office also received the National Guard Bureau One Star Award in June 2007 and submitted an article to the IR Journal which was published.

- f. The Purchasing and Contracting Division purchased supplies and services totaling \$58.5 million dollars of which \$20.4 million was purchased within the Commonwealth of Kentucky. Additionally, the Federal Government Purchase Card VISA program was utilized for micro-purchases (under \$2,500) for subsistence, lodging and office supplies which amounted to \$6.1 million dollars.

## Kentucky Air National Guard



### **Mission and Resources:**

The 123d Airlift Wing (123d AW) is a Kentucky based militia organization whose mission is to:

- Provide highly combat ready airlift, civil engineering, security, medical, special operations, and other support forces to Combatant Commanders when called in support of United States national security objectives;
- Protect life and property, preserve peace, order, and public safety when called for during state and national crises; and
- Participate in local, community-based programs that add value to community, state and nation.

The 123d AW continued to epitomize the quality of the Total Force by its extraordinary performance in regional contingencies throughout the world. From Southwest Asia to service at home in the Commonwealth, the 123d AW's national reputation as "first to volunteer" remained untarnished.

The 123d AW has produced a sustained record of superior performance. No other airlift unit has experienced the range and scope of missions tasked to the 123d AW. In every case the results have been mission accomplished -- in superb fashion.

The wing has been, and will remain, *READY, RELIABLE* and *RELEVANT*.

The Kentucky Air National Guard began the 1 October 2006 through 30 September 2007 fiscal year with personnel continuing to support Global War on

Terrorism (GWOT) operations on a daily basis and continuing support to Operation JUMP START task forces along the U.S. – Mexican border. Air Guard personnel also deployed to support ongoing operations and exercises in Europe, North Africa, Southwest Asia, Antarctica, Central and South America, the Caribbean Islands and Diego Garcia.

At the National Guard Association Conference in San Juan, Puerto Rico in August 2007, the 123rd AW was named the top airlift unit in the Air National Guard for CY 2006, winning its third Curtis N. "Rusty" Metcalf Trophy for operational excellence.

The award, bestowed annually by the National Guard Bureau (NGB), recognizes the airlift or air refueling unit with the highest standards of accomplishment. The wing previously won Metcalf trophies in 1994 and 2002.

Meanwhile, the U.S. Air Force also recognized the wing's record of achievement by awarding it an Air Force Outstanding Unit Award — its 12th such honor, this one with the coveted "Valor" device – for the wing's accomplishments from March 6, 2003 to March 15, 2004. During this period, six of the wing's C-130s, 12 associated aircrews and dozens of support personnel deployed with just four days' notice to a forward operating base and two follow-on locations in support of Operation Iraqi Freedom.

From these austere locations, the wing's members completed more than 1,500 accident-free combat and combat-support missions, delivering more than 3,100 tons of material and 7,900 passengers to 37 airfields and 12 countries in Southwest Asia and Northeast Africa.

Another six aircrews, four C-130 aircraft and support personnel deployed on 10 days' notice to Ramstein Air Base, Germany, where they led operations that carried more than 19,100 passengers and 6,100 tons of cargo to 59 locations and 38 countries in Europe, Southwest Asia and Africa in support of ongoing combat operations.

In December 2006, the Headquarters Kentucky Air National Guard received its sixth Air Force Organizational Excellence Award, covering the time period 1 Oct 2003 through 30 Sep 2005.

### **Organization:**

Command and control of the KyANG is directed by the Adjutant General through Joint Force Headquarters-Kentucky based at Boone Center in Frankfort. The 123d Airlift Wing, based at the Louisville International Airport, is organized into four groups (Operations, Maintenance, Support and Medical) and 16 separate units. These units carry out the wing's operational mission and provide logistical and administrative support to include aerial port, combat control, maintenance, supply, transportation, contracting, communications, civil engineering, personnel, services, security police, and medical functions. The wing provides tenant support for the 41st Civil Support Team and the 20th Special Forces units of the Kentucky Army National Guard.

Joint Force Headquarters-Kentucky (JFHQ-KY) leadership in Frankfort led the way in gaining U.S. Air Force/National Guard Bureau (NGB) approval for a new group structure. The 123d AW will add a Contingency Response Group (CRG)

that will stand up operations in the spring of 2008. The 123d CRG is a rapidly deployable "Air Base in a Box" designated primarily for homeland emergency response operations within a 400-mile radius of home station. Personnel will also be used to augment Air Force missions worldwide. The new mission, a product of visionary thinking by JFHQ-KY, saved \$33 million in initial start-up costs due to existing resources, brings 140 CRG positions to the 123d AW, and makes the unit a key first responder for homeland defense missions.

The 123d Airlift Wing is part of the 18th Air Force, with headquarters at Scott Air Force Base, Illinois. The unit is assigned to Air Mobility Command (AMC).

### **Manning/Personnel:**

On September 30, 2007 the manning strength of the Kentucky Air National Guard stood at 1,186 men and women. The figure represents 100.00 percent of the current authorized strength of 1,186. During this reporting period the Kentucky Air National Guard recruiting office was responsible for 120 enlistments/appointments during the past year. Of the 120 enlistments/appointments, 43 percent were non-prior service, 56 percent were prior service, and one percent were officers. As of 30 September 2007, female membership stands at 15 percent and all minority males were five percent. Total minority participation for this reporting period stands at 19 percent.

### **Aircraft:**

The Kentucky Air National Guard is equipped with a fleet of eight C-130H aircraft, which were delivered from the assembly line in 1992. All of the unit's C-130H2 aircraft are equipped with the latest Self-Contained Navigational Systems (SCNS) and Aircraft Defensive Systems (ADS). In March 2005, one aircraft was delivered to Boeing contractors at Kelly Air Force Base in San Antonio, Texas to undergo a two-year conversion and act as a test bed aircraft for the C-130H Avionics Modernization Program (AMP). Through the AMP modification, the Department of Defense has contracted to upgrade systems in all Kentucky C-130H2.5 aircraft with the systems currently incorporated into newly manufactured Hercules aircraft. This upgrade, set to be complete by 2009, will ensure our aircraft remain state-of-the-art well beyond their 1992 delivery. The aircraft currently at Kelly AFB will eventually return to the Kentucky Air National Guard as an unfunded ninth aircraft. It is currently in the final stages of the upgrade and will soon be transferred to Edwards Air Force Base to begin flight testing.

The SCNS system is a computer-based navigational system, which gives the Kentucky aircraft distinct technological advantages in helping ensure accurate airdrops. The Kentucky aircraft were the first to be delivered to the Air Force with factory-equipped SCNS systems. Other Air Force, Air National Guard and Air Force Reserve C-130s have been retrofitted with the systems as well. Once location parameters have been programmed into the system, the system's computers are capable of tracking exact locations, calculating precise timing to target, signaling drop points and measuring ground speed and direction and speed of the wind. The system can even provide aircraft steering in preparation for airdrops.

Aircrew from the 123d AW instituted a new airdrop system, the Joint Precision Airdrop System (JPADS), which utilizes Global Positioning System (GPS) signals to guide high-altitude airdrops of equipment and supplies very accurately to ground troops in combat. Our aircrews used the JPADS effectively during the 123d AW's July-September 2007 deployment to Bagram Air Field, Afghanistan, flying dozens of airdrop missions to NATO International Security Assistance Force (ISAF) troops fighting radical Islamic insurgents in the mountains of Afghanistan.

The aircraft are also equipped with defensive systems that can detect the launch of Surface-To-Air Missiles (SAM) and take defensive action through the dispensing of flares and chaff. This Missile Launch Warning System (MLWS) capability has been invaluable in the high-threat environments the 123d AW has flown into.

The C-130 Hercules aircraft, first rolled out in 1956, remains in service today in 63 countries around the world. A C-130 delivered today does not differ much in appearance to the first aircraft that rolled off the assembly line. The total cargo volume of 4,500 cubic feet, capacity of 92 troops (64 paratroopers) and 74 litters, with two attendants has remained standard. The present production version is a vastly improved, significantly more capable airplane.

Each step along the way in its development evolution, the C-130 has been improved. The manufacturer retained the basic shape and size and concentrated on new and important improvements to internal systems, power and performance. The C-130H Hercules aircraft that make up the Kentucky Air National Guard fleet represent the culmination of nearly 50 years of refinement to the best tactical airlift airframe the world has known.

### **Facilities:**

The Kentucky Air National Guard base at Louisville International Airport is now 13 years old and remains one of our nation's showplaces for ANG units located on metropolitan airports. It has wonderful visibility to the public and to its recruiting base, with excellent sight lines to I-65 in both directions. One of the newest bases in the country, it was completed in May 1995.

The Department of Defense has entered into a 50-year lease (which expires in 2046) with the Louisville Regional Airport Authority for the property. The state-of-the-art facility was designed and built specifically for the unit's airlift mission. The 81.5-acre site consolidates operational and administrative functions within twelve buildings with almost 369,125 square feet of working area. The facility also features 80,000 square yards of aircraft-related pavements and 59,100 square yards of vehicle-related pavements.

The base is truly a showplace with the completion of the front gate facility, decorative fencing, base landscaping, a Minuteman statute, lighting and building signs. A new base fitness center was opened in a room that once housed the Base Exchange. The Fuel Cell/Corrosion Control was completed in 1997 and adds much needed aircraft hangar space. The base annex has also undergone extensive exterior and interior renovation. The facility originally housed a church and school and ongoing renovations are now complete. Construction is complete on a hazardous materials (HAZMAT) "pharmacy" in the hangar, which allows the

unit to track the location and use of all hazardous materials on base. The Vehicle Maintenance/POL Operations Composite facility is 100 percent complete and has been in use since 1998. The construction of the Aerial Port Squadron/Airlift Control Element Facility, a 4.6 million-dollar facility, adds an additional 40,000 square feet of usable space on base. A new 4000 SF Sensitive Compartmented Information Facility (SCIF) is now operational, with specialized communications equipment, providing federal and military organizations a site for information classified above TOP SECRET to be collected, analyzed and disseminated. A 6,000 SF renovation of the Headquarters Building, including the addition of 13,000 additional SF to provide Security Forces and Services additional working space, is underway.

The Special Tactics Squadron received a 15,000 SF warehouse with environmental controls. The structure is slated to be funded in 2009.

The base boasts several impressive environmental features. In addition to being tested and found to be environmentally clean, the base has a state-of-the-art drainage system in the hangars and on the aircraft ramp designed to capture any fuel spills for proper disposal.

### **Inspections:**

The 123d AW successfully completed its Operational Readiness Inspection (ORI) in April 2007 during a deployment to the Combat Readiness Center in Savannah, Georgia. Nearly 400 members participated in the six-day event, in which Kentucky airmen were tasked with deploying everything necessary to establish airlift and support operations at a fictional forward operating base. Once in theater, they were required to launch operations in less than two days, survive 48 hours of attacks by hostile forces and then redeploy everything back home. The U.S. Air Force uses the ORI concept to test a wing's readiness for combat operations, normally on a 4-year cycle. The overall grade was Satisfactory. This means that performance and operation met mission requirements. Procedures and activities were carried out in an effective and competent manner with resources and programs efficiently managed. Minor deficiencies may have existed, but did not impede or limit mission accomplishment. The 123d Security Forces Squadron and the 165<sup>th</sup> Airlift Squadron's Life Support Section were cited by the Inspector General for excellence during the inspection.

### **Flying Operations and Deployments:**

Kentucky Air National Guard aircrews flew 2,677.0 hours during the reporting period. The unit continues to emphasize flying safety and has built a solid safety record. The KYANG has flown 65,885.2 hours without a Class A accident.

Personnel were deployed all over the globe, many of them in harm's way, to locations including Southwest Asia, Europe, North Africa, Central and South America, Antarctica, the Caribbean Islands and Diego Garcia. During the 5 July-9 September 2007 time frame, the Kentucky Air Guard deployed aircraft, crews and maintenance/support personnel to Bagram Air Field, Afghanistan to fly airdrop in the mountains of Afghanistan and airland missions throughout

Southwest Asia in support of combat and combat support operations in the Central Command area of operations. Over 210 Kentucky Air Guardsmen delivered thousands of tons of equipment and supplies to forward-deployed troops across Afghanistan.

Additionally, the 123d AW deployed aircraft, crews and maintenance/support personnel to Ramstein Air Base, Germany, for three two-week periods to fly airlift missions throughout Europe and North Africa in support of United States Air Forces in Europe (USAFE) operations and Operation JOINT FORGE in Bosnia/Serbia Jan-Feb 07.

Thirty members of the 123d Civil Engineering Squadron deployed to Arizona for Operation JUMP START 21 July-4 Aug 2007 to grade access roads and erect tactical infrastructure along a 5-mile stretch of border in support of the Naco Border Patrol Station. The operation is designed to frustrate illegal entry into the US by giving Border Patrol agents enough time to respond to suspicious activities.

Brig. Gen. Howard Hunt III, Assistant Adjutant General-Air, renewed the Kentucky National Guard's State Partnership Program with the Ecuadorian Air Force and Military Group in Quito, Ecuador. Gen. Hunt hosted aircraft maintenance exchanges/senior leadership visits and facilitated airfield surveys and search and rescue training.

Brig. Gen. Mike Dornbush, HQ KyANG Chief of Staff, served on the Air National Guard Director's Strategic Planning Process Team, where he coordinated the efforts of three Objective Champion Teams and co-chaired regional/national meetings for the Air National Guard's FY08 SPP Strategic Plan update.

Col. Steve Bullard, HQ KyANG Director of Operations (DO), served as Commander of the U.S. Central Command Air Force (CENTAF) 451st Air Expeditionary Group and the NATO International Security Assistance Force (ISAF) Senior Airfield Authority at Kandahar Air Field, Afghanistan, from Sep 06-Mar 07, with an additional month in Kabul as the Deputy Commander Air Coordination Component Element for Combined Forces Command Afghanistan. While at Kandahar, Col. Bullard managed airfield and aircraft assets from 14 ISAF nations, supporting combat operations with zero class A or B mishaps and 2,000 enemy KIA. Additionally, his command flawlessly supported sensitive Muslim Hajj flights and opened the airfield to civil passenger air travel after a 20-year hiatus.

Col. Greg Nelson, Executive Staff Support Officer to the Adjutant General and Director of Air Staff, was selected by the 18AF Commander/1AF Commander to establish the NORTHCOM/AFNORTH /1AF Director of Mobility Forces, Air (DM4-A) team, a true joint-interagency group now working with FEMA, FAA, NGB, USNORTHCOM, USTRANSCOM and AMC coordinating crisis response air mobility in the US. Additionally, Col. Nelson commanded an Air Expeditionary Group for Pacific Air Force Command's (PACAF) first Red Flag Alaska exercise, directing aircraft, crews, maintenance and support from the United States, NATO, Japan and Korea; and served as lead DIRMOBFOR for Vigilant Shield 08 and DIRMOBFOR-Air for the summer 2007 Southern California Fire Support Operations. He pioneered and introduced the Joint Task Force Port Opening, KY (JTF-PO KY) concept to US Transportation Command, a new mission initiative

providing base opening and surface distribution to homeland defense operations in the Continental US.

Col. Jon Bowersox, State Air Surgeon (SAS), served as Special Assistant to the Commander, 1AF/AFNORTH, from Aug-Oct 2007. He acted as Command Surgeon during AFNORTH Hurricane Dean operations and the Vigilant Shield 08 national exercise; identified deficiencies/alternative approaches in regulating and maintaining in-transit visibility of civilian patients entered into the U.S. Air Evacuation system for movement during Defense Support to Civil Authorities; and was appointed to the Defense Science Board Task Force on Medical Aspects of Improvised Explosive Devices.

### **Awards and Recognition:**

The Kentucky Air National Guard continued its long-standing tradition of excellence. The Kentucky Air National Guard's exemplary record of achievements is reflected in numerous group and individual awards.

On 1 Nov 2006, Maj. Gen. Henry Morrow, former Kentucky Assistant Adjutant General-Air, assumed command/air sovereignty defense control of 1st Air Force, Air Forces Northern and the Continental U.S. North American Air Defense Region.

The 123d Security Forces Squadron received the 2006 Air Reserve Component and 2006 ANG Security Forces 2006 Unit of the Year Award. The unit commander, Capt. Mary Decker, received the Air National Guard's 2006 Lance P. Sijan Company Grade Officer Award.

The 123d Mission Support Flight received the 2006 NGB Gerrit D. Foster Jr. Outstanding Military Personnel Flight Award.

The 123d Services Flight received the NGB 2007 Services Flight of the Year, with TSgt. Wendy Haight named the 2007 ANG Services NCO of the Year and the 2007 Base Honor Guard Program Manager of the Year and Sr. Airman Brittany Ingram named the 2007 Services Airman of the Year for both the ANG and the Air Reserve Component.

The 123d AW Public Affairs office earned its third consecutive Best ANG Newspaper award for *The Cargo Courier* newspaper. With this latest win, *The Cargo Courier* has now taken first place honors in six of the past 12 years and second place honors in four of the past 12 years. Capt. Dale Greer won two individual awards, first place for sportswriting and third place in the NGB David J. Super Print Journalist of the Year competition.

Senior Airman Garrett Gerard, a traditional Guardsman and turboprop engine mechanic in the 123d Maintenance Squadron, earned the KyANG's 2007 Outstanding Airman of the Year Award.

Staff Sergeant John Posten, a traditional Guardsman and C-130 aircraft crew chief in the 123d Maintenance Squadron, earned the KyANG's 2007 Outstanding Non-Commissioned Officer (NCO) of the Year Award.

Chief Master Sergeant Ray Dawson, a traditional Guardsman in the 123d Aerial Port Squadron who serves as a police officer and city councilman in Scottsburg, Indiana, earned the KyANG's 2007 Outstanding Senior NCO of the Year Award.



Master Sgt. Annette Marshall-Robinson, the first sergeant for the 123d Mission Support Group, was selected as the KyANG's 2007 Outstanding First Sergeant of the Year.

First Lt. Michael Templeman earned the prestigious Orville Wright Achievement Award as the Outstanding Pilot Graduate of his Naval Air Training Program undergraduate pilot training class. The award is presented by the Order of the Daedalians, a private organization composed of current and former military pilots.

Members of the KyANG base marksmanship team took top honors during the State Combat Matches held 14-15 April 2007 at Fort Knox. Master Sgt. John Martin won "Top Gun" as overall winner of the pistol competition and SMSgt. John Siebert won the same title in the rifle competition. Staff Sgt. Jim Berger took third in both the pistol and rifle competitions, and SMSgt. Siebert placed fourth in the pistol competition.

Capt. Patricia Ward Adams, an optometrist in the 123d Medical Group, was named Young Optometrist of the Year by the Kentucky Optometric Association. She has traveled overseas numerous times in her civilian capacity to provide eye care for poor patients in Central and South America.

For their service in war and peace the men and women of the 123d were awarded the following individual awards and decorations during the reporting period:

- Meritorious Service Medal – 35
- The Aerial Achievement Medal – 0
- Air Force Commendation Medal – 81
- Air Force Achievement Medal – 57
- Kentucky Distinguished Service Medal – 2
- Kentucky Merit Ribbon – 19
- Kentucky Commendation Ribbon – 2

### **Economic Impact:**

The Kentucky Air National Guard means much more to the Commonwealth than its vital roles in responding to disasters and defending our nation's interests. The KyANG is a major employer and an important consumer within Kentucky. The total KyANG Budget, federal and state combined, for fiscal year 2007 was \$51,464,000. Our 381 full-time Civilian Technicians, State employees, and Active Guard Reserve (AGR) personnel were paid \$23,632,795 in wages during FY07. Military pay for the traditional "part-time" Guard members was \$9,621,636.00. The total economic impact on the community, based on the Standard Economic Resource Impact Summary formula, exceeds \$128 million."

### **Civic/Community Involvement:**

Individuals and units of the Kentucky Air National Guard continue to be active and concerned members of their communities. The community's awareness and appreciation of the work of the Kentucky Air National Guard is very high.

In September 2007, the 123d Airlift Wing participated in the Annual Plane Pull for Special Olympics once again. The event is sponsored by United Parcel Service (UPS), and was held at the Atlantic Aviation aircraft pad here in Louisville. The event has become well known around the community and has drawn more competition from various community organizations. Sixty-two teams, including a 20-person team from the Kentucky Air National Guard,

competed to pull a UPS 750-ton Boeing 727 a distance of 12 feet. The total amount raised from community teams was over \$185,000.

In October 2006, the Kentucky National Guard recognized distinguished Kentuckians Lt. Gen. (Ret) John Conaway, NGB Chief from 1990-93, and Maj. Gen. (Ret) Richard Frymire, the only Air Guard Adjutant General of Kentucky (1971-77), with ceremonies dedicating the 123d AW Headquarters Building in Louisville and the JFHQ-KY Emergency Operations Center in Frankfort in their honor, respectively.

Headquarters KyANG leadership coordinated with Gov. Ernie Fletcher to paint the Commonwealth of Kentucky's "Unbridled Spirit" logo as the "tail flash" on 123d AW C-130 aircraft, showcasing our state heritage across the nation and the world.

This year the unit collected over \$28,000 for our annual Combined Federal Campaign charity fund-raiser – an average donation of \$280 per participating employee.

The KyANG celebrated its 60<sup>th</sup> Anniversary on 3 February 07 with the first of two ceremonies paying tribute to the unit's storied past. The first event was a "birthday party" in the base maintenance hangar in which the "founding fathers" of the KyANG, Maj. Gen. (Ret.) Phil Ardery (first commanding officer) and Col. (Ret.) Henry Meigs (first State Air Officer) were the guests of honor. In the second even, held in the base annex on 16 Feb, was the declaration of the day as "Kentucky Air National Guard Day" in a proclamation from Gov. Ernie Fletcher read by 123d AW commander Col. Mark Kraus.

The Wing once again hosted all of the aircraft and crews that flew in the Thunder Over Louisville air show, which is the opening event of the annual Kentucky Derby Festival. Unit members ensured that the event continues to be one of the finest air shows in the nation. This year the KyANG featured its 60<sup>th</sup> Anniversary Celebration as the air show and aircraft display theme.

The KyANG honor guard continues to increase their presence in the community by performing in ceremonies, flag raisings, funeral presentations and parades. They coordinate with Honor Guard instructors from Wright Patterson AFB to train additional honor guard members due to the increase of statewide requests to perform ceremonies.

The 123d Medical Group hosted quarterly blood drives for the American Red Cross. Air Guard members also donated time and talent to the March of Dimes, the Salvation Army, Crusade for Children, Toys for Tots, the Ronald McDonald House, the Air Force Assistance Fund, the Black Expo, the Military Order of World Wars "Massing of the Colors" Veterans and Memorial Day Celebrations, and traffic and crowd control at the Kentucky Derby. Air Guard volunteers from the 123d Aerial Port Squadron assisted with shelters and crowd control at the Special Olympics "Polar Bear Plunge" in the Ohio River in February. Ten Medical Group members provide medical screening for several hundred potential Kentucky National Guard Youth ChalleNGe cadets, ages 15-19, at Fort Knox as they register for the program in January and July of each year.

The KYANG Family Support Group continues to provide outstanding support to the families of the unit and also to military families in the Greater Louisville

Area for all branches of service. During this period they hosted several events. Their annual Christmas Party for children was complete with a visit from Santa. They also held their annual Easter egg hunt for the KYANG children. They continue to support the unit by being a part of deployment processing and helping unit member's families who were away during the year. The Family Support Group works with local schools on learning about the military, particularly the National Guard. They have established a full pantry which has food, cleaning and household supplies that are available to all military families. They established a card committee that gathers donated cards and sends them out to deployed members families for birthdays, anniversaries and/or any other family event noted before deploying. They also promote and assist with the State Youth Development Week at Wendell Ford Training Facility. Finally, this fiscal year they had an Air National Guard Youth Council and hosted a picnic at the Tom Sawyer State Park assisted by the Family Readiness Group.

Lt Col Tim Moore and Lt Col Mitchell Perry were elected to the positions of State Representative and Jefferson Circuit Court (Louisville) Judge, respectively, in November 2006 by voters in the Commonwealth of Kentucky

Colonel Greg Nelson, Staff Support Officer, Headquarters Air National Guard, and Lieutenant Colonel Matt Stone, Deputy Commander, 123d Support Group, served as elected president and vice president for Air, respectively, of the National Guard Association of Kentucky, and co-hosted the association's annual conference in February 2007 at the Marriott Griffin Gate Hotel in Lexington, Kentucky. At the state conference, NGB Director Lt. Gen. Steven Blum unveiled the newest NGB Heritage Print, "The Battle of Takur Ghar," featuring MSG Keary Miller of the 123d Special Tactics Squadron, who received the Silver Star for combat actions in Afghanistan in March 2002.

Brigadier General Michael Dornbush of State Headquarters continues to serve as Commander of the Maj. Gen. Benjamin J. Butler Chapter of the Military Order of World Wars. The Junior Vice President is Major Dallas Kratzer, the Adjutant is Captain Latonia Trowell, and the Treasurer is Captain Chris Bishop.

Colonel Steve Bullard, Director of Operations, Headquarters Kentucky Air National Guard, served for his 13<sup>th</sup> consecutive year as program and dinner chairman for the Louisville Armed Forces Committee and its annual Louisville Armed Forces Dinner, the nation's longest running Armed Forces Dinner (since 1919).

### **Principal Commanders and Staff:**

Brigadier General Howard P. Hunt III was appointed as Assistant Adjutant General for Air in November 2006, succeeding Brigadier General Robert Yapple, who retired with 27 dedicated years of service. Brigadier General Michael J. Dornbush succeeded General Hunt as Chief of Staff of the KyANG. Colonel Jon Bowersox continues as State Air Surgeon, Colonel Gregory Nelson continues as Executive Staff Support Officer (ESSO) to the Adjutant General, and Colonel Steven Bullard continues as Director of Operations. In addition, General Dornbush assumed the position of Joint Forces Air Component Commander

(JFACC), Colonel Nelson is the Director of Plans (J5), and Colonel Bullard is the Director of Joint Doctrine and Training (J7) for Joint Force Headquarters Kentucky.

Colonel Mark Kraus continues to serve as commanding officer of the 123d Airlift Wing. The vice wing commander is Lieutenant Colonel George Scherzer. Colonel Ketterer continues as the 123d Support Group Commander, Colonel Neil Mullaney was appointed as the 123d Maintenance Group Commander in July, Colonel John Moore continues to serve as the 123d Medical Group Commander, and Colonel Kenneth Dale is the 123d Operations Group Commander. In February, Senior Master Sergeant Tommy Downs was selected to replace Chief Master Sergeant Mike Mitro as the Wing's Command Chief Master Sergeant. Mitro retired with over 35 years of dedicated service to the wing. Sergeant Downs was promoted to Chief at the end of February.

**KENTUCKY AIR NATIONAL GUARD HEADQUARTERS**

Brigadier General Howard P. Hunt III .....	Assistant Adjutant General for Air
Brigadier General Michael J. Dornbush .....	Chief of Staff
Colonel Jon Bowersox .....	State Air Surgeon
Colonel Gregory Nelson .....	Staff Support Officer
Colonel Steven Bullard.....	Director of Operations
Major George H. Imorde III .....	Human Resources Officer
Lieutenant Colonel Mary McCallie .....	C-4 Staff Officer
Lieutenant Colonel Kirk Hilbrecht.....	Chief, Public Affairs
Lieutenant Colonel Dawn Muller .....	Director of Personnel
Command Chief Master Sergeant Mark Grant .....	State Senior Enlisted Advisor

**123d AIRLIFT WING**

Colonel Mark Kraus .....	Commander
Colonel George Scherzer .....	Vice Commander
Major Dallas Kratzer .....	Wing Executive Officer
Lieutenant Colonel Mitch Perry.....	Chief of Staff
Lieutenant Colonel Thomas Curry .....	Chief Chaplain
Major Shawn Dawley .....	Chief of Safety
Lieutenant Colonel Kathryn Pfeifer.....	Inspector General
Captain Latonia Trowell.....	Chief - Military Equal Opportunity
Major Patrick Pritchard.....	Comptroller
Captain Allen D. Greer .....	Wing Public Affairs Officer
Command Chief Master Sergeant Tom Downs .....	Wing Senior Enlisted Advisor

**OPERATIONS**

Colonel Kenneth Dale .....	Operations Group Commander
Lieutenant Colonel Mark Heiniger .....	Commander - 165th Airlift Squadron
Lieutenant Colonel Jeremy Shoop.....	Commander - 123d Special Tactics Squadron
Lieutenant Colonel Robert Macke.....	Commander - 123d Operations Support Flight
Lieutenant Colonel Byron Morris.....	Commander - 123d Airlift Control Flight

**LOGISTICS**

Colonel Neil Mullaney .....	Maintenance Group Commander
Major Barry Gorter .....	Aircraft Maintenance Sq Commander
Captain Chris Bishop .....	OIC - 123d Maintenance Support
CMSgt Ken Coogle .....	Chief, Quality Assurance
Captain Katrina Johnson .....	Chief of Supply

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SUPPORT

Colonel William Ketterer..... Support Group Commander  
 Lieutenant Colonel Matt Stone ..... Deputy Mission Support Group Commander  
 Lieutenant Colonel Doug Rose ..... Commander - 123d Logistics Readiness Sq  
 Lieutenant Colonel Connie Allen ..... Commander - 123d Civil Engineering Sq  
 Captain Shawn Keller ..... Commander - 123d Mission Support Flt  
 Lieutenant Colonel Jeff Peters ..... Commander - 123d Aerial Port Squadron  
 Captain Mary Decker ..... Commander - 123d Security Forces Sq  
 Captain Bob Geary ..... Commander - 123d Services Flight  
 Captain David J. Clements..... Commander - 123d Communications Flt  
 Captain Shawn Keller ..... Director of Personnel

MEDICAL

Colonel John D. Moore ..... Commander - 123d Medical Squadron  
 CMSgt Johnnie Cherry ..... Chief, Professional Services  
 Lieutenant Colonel Diana Shoop..... Medical Administrator  
 Lieutenant Colonel Carney Jackson..... Chief, Public Health  
 Lieutenant Colonel Connie Campbell ..... Chief, Nursing Service  
 Captain Patricia Adams ..... Chief, Optometry Services  
 Lieutenant Colonel Ralph Matacale ..... Chief, Dental Services

**Kentucky Air Guard FY 07 Activations/Deployments**

UNIT	OPERATION	DATES	LOCATION / REMARKS
123 LRS	AEF 1-2	9 Jun - 7 Oct 06	Patch Barracks Germany (1 pax) Supply
123 MDG	OJS	23 Jul - 31 Dec 06	ANG CAT (1 pax)
123 STS	OJS	27 Jul - 8 Oct 06	Tucson, AZ (1 pax)
123 CF	OJS	1 Aug - Feb 07	AZ (1 pax)
HQ KyANG	OIF	8 Aug 06 - Feb 07	SWA (1 Pax)
123 SFS	OIF	9 Aug 06 - 18 Feb 07	SWA (2 pax)
123 AW	OJS	11 Aug - 4 Feb 07	ANG CAT (1 pax)
123 OSF	OEF	12 Aug - 30 Sep 07	Scott AFB, IL TACC Support (1 pax)
123 SFS	OIF	14 Aug 06 - 18 Feb 07	SWA (13 pax)
123 LRS	OJS	19 Aug - 6 Oct 06	Phoenix, AZ (Log Planner)
123 ALCF	OEF	20 Aug - 1 Feb 07	Shaw AFB, MO (1 pax) TALCF WX
123 STS	OIF	23 Aug - 3 Nov 06	SWA (1pax)
123 LRS	OIF	31 Aug - 1 Oct 06	SWA (1 pax) Fuels
123 LRS	AEF 3-4	3 Sep 06 -12 Jan 07	Al Udeid AB, Qatar (1 pax) Supply
123 LRS	OIF	8 Sep 06 - 6 Mar 07	SWA ( 4 pax) Trans
123 MXS	OIF	15 Sep - 15 Jan 07	SWA (1 pax)
165 AS	OJF	15 Sep - Jan 07	Ramstein AB, Germany (1 pax)
123 AW	ODF	25 Sep -15 Nov 06	Operation Deep Freeze (1 pax)
123 OSF	Intel Spt	1 Oct 06 - 3 Jan 07	Nellis AFB, NV (1 pax)
123 OSF	Intel Spt	1 Oct 06 - 28 May 07	Nellis AFB, NV (1 pax)
123 MXG	OJS	1 - 30 Oct 06	OJS Support AZ (12 pax)
123 MGD	OJS	1-30 Oct 06	OJS Support AZ (4 pax)
123 SFS	OJS	1-30 Oct 06	OJS Support AZ (3 pax)
123 APS	OJS	1- 30 Oct 06	OJS Support AZ (1 pax)
165 AS	TACC	1 Oct 06 - Sep 07	TACC Support, Scott AFB (2 pax)
123 SFS	OJS	1 Oct - 31 Dec 06	OJS Support AZ (1 pax)

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UNIT	OPERATION	DATES	LOCATION / REMARKS
123 SFS	OJS	1 Oct - 30 Nov 06	OJS Suport AZ (1 pax)
123 MSG	OJS	10 - 17 Oct 06	Phoenix, AZ (Log Planner)
123 CE	Silver Flag	14 - 21 Oct 2006	CE Silver Flag Exercise (49 pax)
123 SFS	ARCv Program	15 Oct - 31 Dec 2006	Aviano AB, Italy (1 pax)
123 SFS	ARCv Program	15 Oct 06 - 30 Sep 07	Offutt AFB, NE (1 Pax)
165 AS	OJS	16 Oct - 14 Mar 07	OJS Army Support (4 pax)
123 MXG	OJS	16 Oct - 31 Dec 06	OJS Army Support (1 pax)
123 SFS	ARCv Program	Oct 06 - Jun 07	Aviano AB, Italy (1 pax)
123 STS	ODF	23 Oct - 15 Nov 06	Operation Deep Freeze (1 pax)
123 SFS	OJS	1 Nov - 30 Nov 06	OJS Support AZ (1 pax)
123 LRS	OJS	1 Nov - 30 Nov 06	OJS Support AZ (1 pax)
123 MDG	OJS	1 Nov - 30 Nov 06	OJS Support AZ (1 pax)
123 MXG	ODF	6 - 26 Nov 06	Operation Deep Freeze ( 1 pax)
123 AW	AEF	7 Nov 06 - Jan 07	Tyndall AFB, FL (1 pax) JAG
123 LRS	Fuel Support	3 - 14 Dec 06	Nellis AFB, NV (1 pax)
Various	OJS	1 Dec 06 - TBD	Arizona (10 pax)
123 CES	OIF	29 Dec 06 - 28 Jun 07	SWA (1 pax)
123 MXG	OJS	1 Jan - 2 April 07	AZ (1 pax)
165 AS	OJS	3 Jan - 30 Jun 07	AZ (1 pax)
123 MXG	OJS	3 Jan - 1 May 07	AZ (1 Pax) Davis
123 AW	OEF	9 Jan - 12 May 07	SWA (1 pax) CP
123 AW	OJF	10 - 26 Jan 07	Ramstein AB, Germany (73 pax)
123 APS	OIF	15 Jan - 24 Mar 07	Charleston AFB, SC(1 pax)
123 APS	OIF	15 Jan - 30 Jun 07	Charleston AFB, SC(4 pax)
HQ KyANG	OIF	17 Jan - 19 May 07	Aviano AB (1 pax)
123 AW	OJF	24 Jan- 9 Feb 07	Ramstein AB, Germany (66 pax)
123 CES	OJS	1 Feb - 2 Jul 07	AZ (1 pax) Boggs
123 AW	OJF	5 - 24 Feb 07	Ramstein AB, Germany (24 pax)
123 AW	OJF	19 Feb - 10 Mar 07	Ramstein AB, Germany (14 pax)
123 AW	OJF	28 Feb - 27 Sep 07	Ramstein AB, Germany (1 pax) Loadmaster
123 STS	OJS	28 Feb - 5 May 07NM (1 pax) Loafman	
123 MXS	OJS	4 Mar - 31 May 07	AZ (1 pax) Perry
123 CES	OJS	6 Mar - 9 May 07	AZ (1 pax) Wathen
123 LRS	OIF	6 Mar - 1 Sep 07	Ali Al Salem, KU (1 pax) Williams
123 STS	OIF	10 Mar - May 07	SWA ( 2 pax)
123 SFS	OEF	17 Mar - 2 Apr 07	Osan AB, Korea (8 pax)
123 LRS	OIF	30 Mar - 1 May 07	Dover AFB, (2 pax) Miller, Downs
123 AMXS	Coronet Oak	31 Mar-28 Apr 07	Puerto Rico (1 pax) Groves
123 APS	OIF	1 Apr - 5 May 07	Charleston AFB, SC (1 pax) Graves
123 APS	OIF	1 Apr - 15 Jun 07	Charleston AFB, SC (1 pax) Wanner
123 SFS	OIF	1 Apr - 31 Oct 07	Aviano AB (1 pax) Williams
165 AS	OIF	1 Apr - 29 Jul 07	Scott AFB, IL (1 pax) Baum
165 AS	OJS	2 Apr - 31 May 07	NM (1 pax) Childers
123 MDG	OJS	3 -30 Apr 07	AZ (1 pax) Ingle

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UNIT	OPERATION	DATES	LOCATION / REMARKS
123 MDG	OJS	14 -28 Apr 07	NM (1 pax) Kindler
123 APS	OIF	5 May - 15 Jun 07	Charleston AFB, SC (1 pax) Nagel
123 LRS	DFT	6 - 11 May 07	Rickenbacker ANG Base, OH (5 pax)
123 AW	OIF	10 May - Sep 07	Eskan Village, SA (1 pax) Chaplain
123 STS	OIF	11 May - Sep 07	SWA (1 pax)
123 LRS	DFT	13 - 18 May 07	Rickenbacker ANG Base, OH ( 5 pax)
123 AW	OEF	15 May - Sep 07	SWA (1 pax)
123 CES	OIF	15 May - 15 Sep07	SWA (4 pax)
123 CES	OIF	20 May - 20 Sep 07	SWA (1 pax)
123 STS	OEF	25 May - Jun 07	CONUS (2 pax)
123 LRS	AEF	May-07	SWA (1 pax)
123 APS	AFT	2-16 Jun 07	Travis AFB, CA (30 pax APS/LRS)
123 APS	APU	3-23 Jun 07	Savannah CRTC
123 CES	AFT	7- 10 Jun 07	BIVOUAC (100 pax)
123 AW	AEF	Jul-07	SWA (TBD - MXS/AS/LRS)
123 LRS	OIF	16 Jul - 16 Sep 07	SWA (1 pax) TMO
123 CES	OJS	21 Jul - 4 Aug 07	AZ (30 pax)
123 LRS	AEF	29 Jul - Aug 07	Ramstein AB, GE (1 pax) TMO
123 AW	OIF	13 Aug - 16 Sep 07	Ramstein AB, GE (1 pax) Chaplain Asst
123 LRS	OEF	29 Aug - Sep 07	Ramstein AB, GE (1 pax) TMO
123 MDG	UFL	7-22 Sep 07	Suwon, Korea (30 pax)
123 MDG	USN	27 May - Sep 07	USNS Comfort, (5 pax)

## Annex I Department of Military Affairs Real Property

LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
<b>BARREN-GLASGOW</b>							
ARMORY SITE			\$42,000		14.65		
ARMORY	1964	\$1,055,200		20,051			
U.H. STORAGE	1992	\$77,200		2,029			
OMS #9	1947	\$105,700		7,130			
METAL FLAMMABLE STGE OMS #9	1965	\$2,400		218			
COLD STORAGE GLASGOW ARMORY	2003	\$96,150		2,331			
COLD STORAGE OMS #9	2003	\$23,698		3,020			
<b>BELL-MIDDLESBORO</b>							
ARMORY SITE			\$63,800		5.05		
ARMORY	1961	\$553,000		12,072			
VEH STOR SHED	1949	\$105,400		5,990			
U.H. STORAGE	1993	\$23,900		621			
<b>BOONE-WALTON</b>							
ARMORY SITE			\$10,000		5.00		
ARMORY	1978	\$1,253,800		16,487			
U.H. STORAGE	1990	\$153,400		4,988			
BOONE LEASE-RECRUITING OFFICE				1,816			\$26,586
<b>BOYD-ASHLAND</b>							
ARMORY SITE			\$100,000		1.20		
ARMORY	1949	\$3,422,300		45,522			
METAL FLAMMABLE STORAGE	1965	\$2,500		192			
OMS# 1 SITE			\$65,000		9.21		
OMS #1	1986	\$735,000		6,656			
COLD STORAGE OMS #1	2003	\$43,600		1,200			
<b>BOYLE-DANVILLE</b>							
ARMORY SITE		\$17,000			3.40		
ARMORY	1995	\$501,900		11,350			
U.H. STORAGE	1990	\$160,100		5,529			
<b>BREATHITT-JACKSON</b>							
ARMORY SITE			\$20,000		6.48		
ARMORY	1986	\$1,254,700		17,556			
U.H. STORAGE	1991	\$124,700		5,035			
ORG MAINT SHOP #6	1959	\$382,400		8,736			
<b>ALLOWAY-MURRAY</b>							
ARMORY SITE			\$36,400		6.12		
ARMORY	1987	\$1,374,900		17,747			
UNHEATED STORAGE	1996	\$133,500		2,926			
WOOD STORAGE	1988	\$2,000		174			
<b>CARROLL-CARROLLTON</b>							
ARMORY SITE			\$90,000		9.00		
ARMORY	1959	\$728,900		12,749			
U.H. STORAGE	1993	\$36,200		891			
<b>CARTER-OLIVE HILL</b>							
ARMORY SITE			\$25,000		5.40		
ARMORY	1960	\$792,400		16,302			
U.H. STORAGE	1993	\$51,600		1,512			
<b>CHRISTIAN-HOPKINSVILLE</b>							
ARMORY SITE			\$40,000		8.00		
ARMORY/NG & USAR	1963	\$769,900		18,305			
WOOD STORAGE BUILDING	1997	\$3,100		183			
<b>CRITTENDEN-MARION</b>							
ARMORY SITE			\$5,000		6.34		



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LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
ARMORY	1964	\$632,400		12,376			
<b>DAVISS-OWENSBORO</b>							
ARMORY SITE		\$34,400	\$34,400		6.60		
ARMORY	1949	\$2,997,600		30,482			
FLAMMABLE MAT STORAGE	1965						
<b>ESTILL-RAVENNA</b>							
ARMORY SITE			\$25,000		5.13		
ARMORY	1977	\$796,800		16,007			
U.H. STORAGE	1993	\$26,000		513			
<b>FAYETTE-BLUEGRASS STA</b>							
BLDG 1 ADMIN. BLDG	1942	\$3,564,076		47,540			
BLDG 2 FRT. GUARD SHACK	1942	\$11,600		161			
BLDG 3 W'HOUSE	1942	\$3,354,898		132,830			
BLDG 4 W'HOUSE	1942			137,630			
BLDG 5 W'HOUSE	1942	\$3,354,898		142,685			
BLDG 6 W'HOUSE	1942	\$3,354,898		133,709			
BLDG 7 BOILER PLANT (On Insurance as Storage Bld 7A)	1942	\$148,500		9,417			
BLDG 8 ENVIRONMENTAL	1941	\$14,300		788			
BLDG 9 GAS STATION OMS# 4	1942	\$10,500		375			
BLDG 10 OMS# 4	1942	\$80,000		8,600			
WATER TREATMENT PLANT 12A	1981	\$542,000		903			
BLDG 105 CLOSED LOOP WASH RACK OMS #4	1972	\$16,700		2,389			
BLDG 14 W'HOUSE	1942	\$3,389,884		132,544			
BLDG 15 W'HOUSE	1941	\$3,389,884		132,544			
BLDG 16 W'HOUSE	1942	\$3,389,884		132,544			
BLDG 17 W'HOUSE	1942	\$3,389,884		132,544			
BLDG 18 OFFICES	1942	\$879,388		18,936			
BLDG 19 W'HOUSE	1942			2,368			
BLDG 22 W'HOUSE	1941	\$68,276		3,017			
BLDG 23 W'HOUSE OMS#4	1942	\$68,276		3,017			
BLDG 25 OFFICE JSO	1943	\$13,800		1,831			
BLDG 26 SHELTER BLDG	1967	\$2,400		491			
BLDG 28 OFFICE JSO	1953	\$293,600		7,821			
BLDG 30 FIRE HOUSE	1953	\$311,500		8,000			
BLDG 32 STORAGE	1966			900			
BLDG 40 STORAGE	1958	\$50,000		7,335			
BLDG 41 STORAGE	1941	\$65,500		7,350			
BLDG 42 STORAGE OMS# 4	1941	\$82,700		4,000			
BLDG 43 FITNESS CENTER	1943	\$75,000		6,481			
BLDG 45 STORAGE	1950	\$13,300		800			
BLDG 55 STORAGE	1986	\$18,300		480			
BLDG 62 SHELTER	1942	\$35,100		10,080			
BLDG 63 STORAGE	1945	\$6,300		413			
BLDG 64 GENERATOR BLDG.	1960	\$27,100		1,280			
BLDG 70 STORAGE	1982	\$12,900		484			
BLDG 100 W'HOUSE	1941	\$38,100		3,017			
BLDG 101 W'HOUSE	1954	\$1,329,957		77,120			
BLDG 103 W'HOUSE	1941	\$35,100		3,017			
BLDG 104 W'HOUSE	1941	\$37,700		3,017			
BLDG 105 TRUCK STORAGE	1971	\$16,700		2,389			
BLDG 107 W'HOUSE	1941	\$35,800		3,017			
BLDG 108 W'HOUSE	1941	\$38,200		3,017			
BLDG 109 W'HOUSE	1941	\$55,569		3,017			
BLDG 110 ARMORY(MED DET)	1941	\$38,200		3,017			
BLDG 112 WAREHOUSE	1969	\$3,300		225			
BLDG 113 W'HOUSE	1941	\$55,569		3,017			
BLDG 117 PDO OFFICE	1973	\$39,800		839			
BLDG 118	1941	\$55,569		3,017			
BLDG 125 ELECTRICAL STORAGE	1966	\$4,100		480			
BLDG 128 STORAGE BLDG.	1962	\$30,000		400			

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LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
BLDG 12 SEWAGE DISP.	1942			741			
BLDG 130 STORAGE	1942	\$42,060		2,842			
BLDG 133 STORAGE	1950	\$24,200		1,792			
BLDG 134 OFFICE	1952	\$282,500		9,600			
BLDG 135 OLD BARRACKS	1953	\$1,053,800		118,248			
BLDG 138 OFFICE	1943	\$74,900		3,406			
BLDG 139 ARMORY 75TH TRP CMD	1958	\$477,600		11,250			
BLDG 140 HANGER	1941	\$173,000		7,170			
BLDG 141 HANGER	1941	\$170,300		7,170			
BLDG 149 W'HOUSE	1976	\$67,900		4,960			
BLDG 150 W'HOUSE	1976	\$105,318		4,960			
BLDG 151 W'HOUSE	1976	\$105,318		4,960			
BLDG 152 W'HOUSE	1976	\$157,350		4,000			
BLDG 153 W'HOUSE	1976	\$157,350		4,000			
BLDG 154 W'HOUSE	1976	\$157,400		9,600			
BLDG 156 W'HOUSE	1976	\$124,800		9,600			
BLDG 190 MACH. STORAGE	1969	\$90,400		8,268			
BLDG 191 W'HOUSE	2004	\$398,000		4,000			
BLDG 192 HELI. REPAIR HGR.	2004	\$3,738,168		25,350			
BLDG 193 W'HOUSE	2004	\$378,768		7,500			
BLDG 194 HELI. REPAIR HGR.	2005	\$5,637,138		60,500			
BLDG 195 W'HOUSE	2006	\$2,252,800		40,000			
BLDG 220 W'HOUSE	1954	\$7,710,144		249,739			
BLDG 221 W'HOUSE	1941	\$7,710,144		249,739			
BLDG 224 DISPENSARY DET 5	1961	\$232,400		9,220			
BLDG 226 OFFICE	1941	\$136,800		4,236			
BLDG 228 W'HOUSE	1941	\$75,728		4,113			
BLDG 229 OFFICE	1954	\$63,500		1,910			
BLDG 230 HOUSING DUPLEX	1947	\$72,900		2,341			
BLDG 231 HOUSING DUPLEX	1957	\$72,900		2,522			
BLDG 232 HOUSING DUPLEX	1957	\$73,200		2,522			
BLDG 233 HOUSING DUPLEX	1957	\$73,200		2,522			
BLDG 234 HOUSING DUPLEX	1957	\$73,200		2,522			
BLDG 236 GARAGE	1951	\$12,700		760			
BLDG 237 HOUSING APARTMENTS	1958	\$93,400		4,185			
BLDG 238 HOUSING APARTMENTS	1955	\$81,000		4,381			
BLDG 239 OFFICE DET 5	1943	\$165,000		1,916			
BLDG 240 OFFICE MEETING ROOM DET 5	1943	\$165,000		1,649			
BLDG 241 OFFICE	1987	\$196,600		3,939			
BLDG 247 SM. OFFICE	1954	\$23,000		570			
BLDG 264 OFFICE - GOLF COURSE	1943			252			
BLDG 265 SUMMER HOUSE - GOLF	1948			3,090			
BLDG 268 SHED - GOLF COURSE	1967			1,790			
BLDG 269 SHED - GOLF COURSE	1983			1,169			
BLDG 300 TOILET - GOLF COURSE	1970			460			
BLDG 301 SHELTER - GOLF COURSE	1970			1,390			
BLDG 303 MAIN. SHED - GOLF	1972			1,600			
<b>FAYETTE-LEXINGTON</b>							
NAT GUARD SITE-LEASE						18.14	\$1
ARMORY	1971	\$1,686,000		26,896			
U.H. STORAGE	1993	\$130,800		4,860			
OMS #3	1972	\$237,000		4,200			
COLD STORAGE OMS #3	2003	\$41,980		750			
FAYETTE LEASE - RECRUITING OFFICE				1,262			\$27,449
<b>FLOYD-PRESTONSBURG</b>							
ARMORY SITE			\$20,000		4.70		
ARMORY	1978	\$946,700		16,007			
U.H. STORAGE	1990	\$191,700		5,814			
<b>FRANKLIN-FRANKFORT</b>							
ARSENAL SITE			\$60,000		0.34		

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LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
ARSENAL	1850	\$485,900		6,400			
BNGC SITE			\$3,239,150		373.60		
ARMORY NO 1	1974	\$1,779,100		34,751			
FACILITIES DIVISION	1978	\$786,300		15,628			
EOC	1974	\$2,109,600		22,300			
AASF SUPP FAC	1971	\$1,709,700		31,184			
CSMS	1958	\$704,300		21,732			
USPFO	1960	\$1,305,600		27,495			
VETERANS BUILDING	1960	\$628,900		15,000			
CSMS ORG SHOP (FORMER OMS #5)	1974	\$258,700		4,200			
ENGAGEMENT SKILLS TRAINING BLD (HRO)	2003	\$440,633		4,500			
ARMORY NO 4	1981	\$303,800		5,511			
HRO ANNEX HAWKEEGAN	1964	\$442,800		7,360			
NEW SECURITY GUARD HOUSE	1988	\$39,200		420			
DOUBLE-WIDE FMO OFFICE	1979	\$29,700		1,280			
INFORMATION MANAGEMENT	1985	\$168,600		8,838			
POL STORAGE - FAC	1982	\$12,900		1,404			
AASF UH STORAGE	1990	\$132,300		5,985			
CSMS OIL STGE	1991	\$27,000		380			
TOOL STORAGE BLDG CCA	1990	\$3,600		190			
CSMS BRICK PAINT STORAGE	1958	\$6,200		162			
CSMS STEAM & RADIATOR	1968	\$22,000		835			
METAL OPEN FRONT STGE-USPFO	1973	\$26,200		2,036			
METAL STORAGE BLDG-USPFO	1961	\$17,700		800			
ANNEX HAWKEEGAN UNHEATED STORAGE	1993	\$109,700		5,040			
AUSB - BNGC STARC	1990	\$216,600		6,156			
AASF INTERIM HANGAR	1997	\$400,000		10,560			
RADEF-Ky EM MAINT SHOP	1959	\$56,400		2,200			
SURFACE MAINT OFFICE CLASS IX ACTIVITY	1996	\$397,400		10,540			
USPFO COLD STORAGE Bid 179	2003	\$184,991		5,895			
AUSB - ARMORY 4 #318	1996	\$184,900		5,368			
<b>FRANKLIN-FRANKFORT</b>							
KCC PINE HILL PLAZA LEASE				3,875			\$17,825
MIL RECORDS - PINE HILL PLAZA LEASE				3,468			\$15,953
EMD CAPITAL COMPLEX EAST LEASE				7,606			\$68,454
EMD WAREHOUSE LEASE				2,070			\$3,734
RECRUITING OFFICE LOUISVILLE RD LEASE				6,715			\$55,398
EMD PINE HILL PLAZA LEASE				2,776			\$13,777
MARYLAND AVENUE SITE			\$20,000		1.10		
ARMORY MARYLAND AVE	1963	\$147,500		2,381			
STORAGE WAREHOUSE MARYLAND AVE	1931	\$93,700		11,500			
CLASSRM & OFF TRAILER	1973	\$11,000		720			
MARYLAND AVE							
<b>FULTON-HICKMAN</b>							
ARMORY SITE			\$20,000		5.00		
ARMORY	1967	\$683,900		14,855			
<b>GRAVES-MAYFIELD</b>							
DES OFFICE				550			\$1,800
<b>GRAYSON-LEITCHFIELD</b>							
ARMORY SITE			\$80,000		13.50		
ARMORY	1993	\$770,900		8,060			
<b>HARDIN-ELIZABETHTOWN</b>							
ARMORY SITE			\$14,300		1.90		
ARMORY	1949	\$915,000		22,136			
U.H. STORAGE	1994	\$42,600		972			
<b>HARLAN-HARLAN</b>							
ARMORY SITE			\$70,000		3.97		

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LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
ARMORY	1979	\$1,131,400		14,753			
U.H. STORAGE	1993	\$11,200		450			
<b>HARRISON-CYNTHIANA</b>							
ARMORY SITE			\$30,000		5.30		
ARMORY	1974	\$831,600		13,526			
U.H. STORAGE	1993	\$49,700		1,458			
<b>HENDERSON-HENDERSON</b>							
ARMORY SITE			\$102,100		1.40		
ARMORY	1951	\$843,200		17,233			
<b>HOPKINS-MADISONVILLE</b>							
ARMORY SITE			\$22,000		4.40		
ARMORY	1950	\$1,041,600		27,927			
<b>JEFFERSON-BUECHEL</b>							
ARMORY SITE			\$137,300		11.16		
ARMORY	1957	\$882,600		24,077			
U.H. STORAGE	1990	\$131,200		3,895			
METAL OIL HOUSE	1958	\$2,300		180			
MOTOR MAINTENANCE BLDG	1957	\$72,900		2,274			
<b>JEFFERSON-LOUISVILLE</b>							
ARMORY SITE			\$88,000		8.80		
U.H. STORAGE	1992	\$147,500		5,871			
UNHEATED STORAGE #2	1996	\$169,300		3,970			
OMS# 8 SITE- FAIRBOARD PROPERTY				0	2.67		\$1
COLD STORAGE OMS #8	2003	\$44,990		1,200			
ARMORY	1962	\$1,642,600		38,054			
OMS #8	1971	\$217,300		6,487			
READY BUILDING	2003	\$1,200,000		10,160			
<b>KENTON LEASE</b>							
INDEPENDENCE ARMORY				59,034			\$624,493
<b>KNOX-ARTEMUS</b>							
ARTEMUS SITE		\$515,000				541.70	
SMALL ARMS RANGE		\$225,078					
<b>KNOX-BARBORVILLE</b>							
ARMORY SITE			\$87,500		7.00		
ARMORY	1962	\$737,900		14,182			
U.H. STORAGE	1992	\$87,000		2,873			
<b>LAUREL-LONDON</b>							
JSO SITE CAP BLDG, LEASE					6.00		
OMS #2 SITE			\$10,000		2.10		
OMS #2- BLDG 1	1954	\$92,500		2,317			
OMS 2- VEHICLE MAINT SHOP	1955	\$200,500		5,485			
ARMORY SITE			\$292,700		2.30		
ARMORY	1983	\$913,700		15,275			
U.H. STORAGE	1993	\$22,000		468			
<b>LOGAN-RUSSELLVILLE</b>							
ARMORY SITE			\$8,000		5.20		
ARMORY	1976	\$914,500		16,367			
<b>MADISON-RICHMOND</b>							
ARMORY SITE			\$27,000		5.00		
ARMORY	1977	\$1,135,100		19,855			
U.H. STORAGE	1993	\$101,400		3,024			
MADISON-BGDEP MVSC SITE					1.65		

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LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
COLD STORAGE RICHMOND ARMORY	2003	\$169,304		2,270			
<b>MARSHALL-BENTON</b>							
ARMORY SITE			\$80,000		7.31		
ARMORY	1995	\$2,054,900		19,669			
<b>MASON-MAYSVILLE</b>							
ARMORY	8400		\$44,520.00				
<b>MCCRACKEN-PADUCAH</b>							
ARMORY SITE			\$42,000		5.44		
ARMORY	1954	\$616,200		13,640			
U.H. STORAGE	1990	\$108,000		3,800			
OMS #12	1958	\$114,100		2,274			
FLAMMABLE MATERIAL STORAGE-OMS	1964	\$3,300		185			
NEW ARMORY SITE			Unknown				
PADUCAH LEASE- RECRUITING OFFICE				3,800			\$60,800
<b>MEADE-BRANDENBURG</b>							
ARMORY SITE			\$65,000		10.00		
ARMORY	1993	\$765,700		8,060			
<b>MERCER-HARRODSBURG</b>							
ARMORY SITE			\$25,000		5.30		
ARMORY	1977	\$817,500		14,753			
U.H. STORAGE	1990	\$184,600		6,555			
<b>MONROE-TOMPKINSVILLE</b>							
ARMORY SITE			\$7,600		5.10		
ARMORY	1960	\$661,400		13,974			
U.H. STORAGE	1992	\$43,700		1,026			
MVSB SITE			\$2,000		0.09		
MVSB	1950	\$61,900		6,050			
<b>MUHLENBERG-CENTRAL CITY</b>							
ARMORY SITE			\$199,700		7.40		
ARMORY	1975	\$814,300		13,085			
U.H. STORAGE	1990	\$168,500		3,610			
BRICK FLAMMABLE STGE	1975	\$5,700		164			
<b>MUHLENBERG-GREENVILLE</b>							
WENDELL H FORD REGIONAL TRAINING CTR SITE			\$12,007,600		10,916.49		
OBSERVATION TOWER	1974						
ENGAGEMENT SKILLS TNG BLDG	1998	\$316,000		8,840			
RAPELLING TOWER	1998	\$90,000		7,960			
BATTLE SIM	1996	\$22,000					
DFIRST	2002	\$499,266		7,200			
TOC PAD (Behind Battle Sim)	2002	\$485,538		9,600			
FACILITIES MAINTENACE BLDG	2004						
TNG SITE WHSE #3 (OLD UTES ANNEX)	1971	\$166,400		4,636			
TNG SITE WHSE #1 (OLD OVE#1)							
TNG SITE WHSE #2 (OLD OVE#2)	1972	\$30,000		906			
POST CAMP STATION STORAGE #2	1972	\$29,600		906			
VAULT WEAPONS	1976	\$25,600		880			
TNG SITE ENG SEC (Old CSMS)	1977	\$50,000		351			
POST CAMP STATION STORAGE #1	1992	\$41,700		1,152			
SHOWER BLDG FEMALE (PROPOSED AFFES)	1978	\$35,600		1,211			
SECURITY GUARD BLDG	1971	\$58,100		794			
STORAGE BUILDING #4 (ROGERS)	2004						
<b>MUHLENBERG-GREENVILLE PHASE 1</b>							
EDUCATION CENTER 300	1997	\$1,235,000		16,258			

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LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
DINING HALL 301	1997	\$905,000		9,465			
ENLISTED BARRACKS #1 302	1997	\$615,000		9,123			
ENLISTED BARRACKS #2 303	1997	\$610,000		9,123			
NCO QUARTERS #1 304	1997	\$310,000		2,685			
<b>MUHLENBERG-GREENVILLE PHASE 2</b>							
ENLISTED BARRACKS #4 310	1998	\$568,786		9,137			
ENLISTED BARRACKS #5 311	1998	\$568,342		9,095			
NCO BARRACKS #3 312	1998	\$294,443		2,689			
NCO BARRACKS #4 313	1998	\$309,694		3,006			
INSTRUCTOR QUARTERS 320	1998	\$506,197		4,775			
STUDENT QUARTERS 321	1998	\$1,372,484		14,755			
WATER TOWER	1997	\$195,000					
<b>MUHLENBERG-GREENVILLE PHASE 3</b>							
TARGET STORAGE-QUAL RANGE 125	2000	\$22,313		221			
BLEACHERS-QUAL RANGE 126	2000	\$35,088		552			
LATRINE-QUAL RANGE 127	2000	\$30,678		267			
MESS SHELTER-QUAL RANGE 128	2000	\$94,881		1,276			
BLEACHERS-ZERO RANGE 130	2000	\$35,088		552			
TARGET STORAGE-PISTOL RANGE 136	2000	\$22,313		221			
LATRINE-PISTOL RANGE 137	2000	\$30,678		267			
RANGE CONTROL BUILDING	2003	\$289,298					
NCO BARRACKS #2 305	1997	\$323,193		3,006			
ENLISTED BARRACKS #3 306	2000	\$599,926		9,137			
BATTALION HQ/SUPPLY 330	2000	\$434,020		4,980			
<b>MUHLENBERG-GREENVILLE PHASE 4</b>							
NBC BUILDING	2000	\$63,281		1,107			
FLD GR OFFICER BARRACKS #1	1999	\$740,275		8,128			
FLD GR OFFICER BARRACKS #2	1999	\$692,410		8,128			
FITNESS CENTER	2000	\$306,253		3,136			
HQ/ADMINISTRATION	2001	\$1,100,000		15,382			
LATRINE PAVILION AT TRACK	2000	\$147,565		879			
DISPENSARY	2002	\$722,350		7,559			
BII STORAGE	2000	\$328,326		6,572			
FIRE TRAINING CENTER	2006	\$2,431,294		16,300			
<b>MUHLENBERG-GREENVILLE RIVER QUEEN</b>							
UTES 400	1956	\$1,099,100		33,907			
BATHHOUSE MALE BLDG 407	1978	\$41,900		4,320			
CONTR. HUMIDITY STORAGE #408	1997	\$535,000		35,790			
CONTR. HUMIDITY STORAGE #409	1997	\$535,000		35,790			
CONTR. HUMIDITY STORAGE #410	1997	\$535,000		35,790			
CONTR. HUMIDITY STORAGE #411	1997	\$535,000		35,790			
CONTR. HUMIDITY STORAGE #412	1997	\$535,000		35,790			
<b>NELSON-BARDSTOWN</b>							
ARMORY SITE			\$75,000		5.50		
ARMORY	1961	\$611,900		12,459			
U.H. STORAGE	1993	\$35,100		864			
<b>NICHOLAS-CARLISLE</b>							
ARMORY SITE			\$78,500		6.38		
ARMORY	1977	\$1,039,200		14,070			
U.H. STORAGE	1993	\$46,200		1,404			
<b>PERRY-HAZARD</b>							
ARMORY SITE			\$352,000		11.46		
ARMORY	1985	\$1,411,700		16,089			
U.H. STORAGE	1991	\$138,400		5,653			
<b>POWELL-CLAY CITY</b>							

Kentucky Department of Military Affairs Annual Report 2007

LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
E KY TNG SITE			\$525,000			541.70	
SMALL ARMS RANGE BLDG	1986	\$5,000		468			
<b>PULASKI-SOMERSET</b>							
ARMORY SITE			\$22,500		1.70		
ARMORY	1949	\$800,100		20,581			
U.H. STORAGE	1993	\$103,000		3,485			
<b>ROWAN-MOREHEAD</b>							
AIR SPACE (CAVE RUN LAKE)							\$1
LAND (CAVE RUN LAKE)							\$1
ARMORY SITE			\$125,000		10.00		
ARMORY	2006	\$5,500,000		28,500			
<b>SHELBY-SHELBYVILLE</b>							
ARMORY SITE					7.00		
ARMORY	1995	\$865,500		8,060			
<b>TAYLOR-CAMPBELLSVILLE</b>							
ARMORY SITE			\$25,000		5.00		
ARMORY	1963	\$493,900		13,642			
U.H. STORAGE	1991	\$42,200		1,254			
<b>WARREN-BOWLING GREEN</b>							
ARMORY SITE			\$41,000		6.90		
ARMORY (NG & USAR)	1965	\$1,661,100		19,283			
U.H. STORAGE	1990	\$153,300		4,503			
OMS #10 SITE			\$8,400		1.30		
OMS #10	1947	\$215,800		7,130			
<b>WASHINGTON-SPRINGFIELD</b>							
ARMORY SITE			\$14,200		7.09		
ARMORY	1981	\$1,044,300		16,129			
<b>WAYNE-MONTICELLO</b>							
ARMORY SITE			\$63,800		4.90		
ARMORY	1964	\$715,000		13,040			
U.H. STORAGE	1993	\$26,000		1,026			
<b>WHITLEY-WILLIAMSBURG</b>							
OLD ARMORY SITE					0.20		
OLD ARMORY BLDG	1941	\$605,000		14,880			
ARMORY SITE			\$10,000		5.00		
ARMORY	1982	\$1,156,000		14,902			
U.H. STORAGE	1993	\$39,700		1,372			
<b>TOTALS</b>		\$160,178,700	\$18,698,470	4,051,164	11,588.23	1,101.54	\$916,273

# Annex II Economic Impact Report

Kentucky National Guard 2007 Economic Impact Report

County	A Number of Guard Assigned	B Number of Guards Resides	C Full-Time Fed & State Resides	D Full-Time Federal Training/Travel & Pay	E Full-Time State Pay	F Traditional Guard Pay	G Local Purchases Fed & State	H Construction Fed/State	I Oper/Maint Agreements Non Personal Compensation	J State Active Duty Pay	Total Expenditures Fed & State
Adair	45	5	5	\$215,667		\$332,520	\$3,281			\$9,888	\$561,956
Allen	29	2	2	\$100,201		\$214,462	\$39,638				\$354,302
Anderson	105	70	70	\$1,823,959	\$773,940	\$757,814	\$20,896			\$802	\$4,377,411
Ballard	5	5	5			\$36,086	\$3,281				\$39,367
Barren	175	14	14	\$331,634		\$705,762	\$143,669	\$112,669	\$29,567	\$7,016	\$1,831,300
Bath	18	5	5	\$3,630	\$111,031	\$129,911	\$18,427				\$262,999
Bell	91	3	3	\$103,306	\$19,595	\$375,298	\$2,712	\$12,747	\$33,152	\$696	\$567,506
Boone	168	143	8	\$362,465	\$40,672	\$1,075,943	\$8,680	\$2,459	\$28,570	\$5,777	\$1,524,564
Bourbon	39	16	16	\$263,756	\$395,890	\$281,474	\$14,721				\$955,840
Boyd	62	13	13	\$692,205		\$450,052	\$194,040	\$271,159	\$78,020	\$6,653	\$1,654,128
Boyle	161	87	23	\$507,260	\$192,164	\$646,549	\$12,248	\$3,503	\$1,435	\$7,832	\$1,375,040
Bracken	14	1	1	\$35,752		\$101,042	\$8,659			\$6,614	\$152,066
Breathitt	62	47	13	\$426,572	\$116,407	\$339,212	\$16,237	\$12,586	\$16,209	\$16,826	\$944,098
Breckinridge	21	5	5	\$143,047	\$63,650	\$154,143	\$10,519		\$31	\$1,871	\$373,461
Bullitt	144	46	46	\$7,260,489	\$205,644	\$1,204,454	\$88,648			\$5,524	\$3,734,758
Butler	18	4	4	\$167,036	\$22,605	\$129,911	\$11,000				\$330,552
Caldwell	11	11	11	\$81,971		\$7,400	\$7,400				\$99,371
Calloway	322	111	11	\$728,966		\$601,117	\$4,420	\$2,145	\$20,665	\$3,644	\$1,550,976
Campbell	49	9	9	\$25,274		\$358,608	\$25,274		\$38	\$7,414	\$391,633
Carlisle	9	9	9	\$64,955		\$64,955	\$4,506			\$329	\$69,790
Carrroll	388	23	3	\$160,895		\$165,997	\$15,023	\$46,036	\$18,800		\$406,551
Carter	90	61	11	\$514,145	\$39,315	\$440,254	\$1,141,091		\$20,515	\$2,928	\$2,158,247
Casey	22	4	4	\$110,717	\$27,003	\$158,780	\$17,449			\$8,540	\$322,498
Christian	7	109	8	\$359,894		\$789,264	\$49,098	\$214,100	\$29,311		\$1,440,666
Clark	50	34	34	\$388,143	\$1,846,013	\$360,864	\$77,259				\$2,623,276
Clay	17	1	1	\$44,071		\$122,694	\$11,128				\$133,822
Clinton	8	1	1	\$44,071		\$57,738	\$2,606				\$104,415
Crittenden	36	18	3	\$101,759	\$32,274	\$135,072	\$11,149	\$2,198	\$15,653		\$298,106
Cumberland	15	1	1	\$53,259		\$105,259	\$5,788			\$2,148	\$169,424
Davess	98	119	19	\$382,370	\$200,315	\$882,082	\$352,033	\$12,567	\$78,998	\$6,989	\$1,915,355
Edmonson	9	1	1	\$46,478		\$67,586	\$7,387			\$561	\$121,912
Elliott	2	2	2	\$14,435		\$14,435	\$7,117			\$2,842	\$24,394
Eschil	190	61	36	\$415,441	\$1,822,197	\$447,996	\$310,932		\$11,948	\$92	\$2,506,596
Fayette	326	530	100	\$3,919,407	\$1,065,713	\$4,000,644	\$19,356,063	\$3,942,474	\$77,002	\$25,016	\$32,355,819
Fleming	42	3	3	\$32,172	\$62,165	\$305,706	\$19,432			\$507	\$419,982
Floyd	126	40	2	\$59,235	\$17,545	\$288,691	\$173,137	\$242,174	\$25,288		\$806,070



Kentucky National Guard 2007 Economic Impact Report

County	A Number of Guard Assigned	B Number of Guards Resides	C Full-Time Fed & State Resides	D Full-Time Federal Training, Travel & Pay	E Full-Time State Pay	F Traditional Guard Pay	G Local Purchases Fed & State	H Construction Fed/State	I Oper/Maint Agreements Non Personal Compensation	J State Active Duty Pay	Total Expenditures Fed & State
Franklin	813	241	239	\$7,765,223	\$3,838,761	\$1,767,751	\$546,353	\$2,351,321	\$232,059	\$41,696	\$17,043,800
Fulton	5	5	1		\$23,707	\$36,086	\$13,275	\$3,495	\$18,501	\$306	\$95,371
Gallatin	15	15	1	\$44,727		\$110,640	\$13,580			\$15,023	\$184,369
Garrard	57	57	8	\$340,436	\$23,932	\$432,030	\$249,472			\$1,009	\$1,046,879
Grant	39	39	2	\$53,229	\$42,861	\$289,216	\$5,468			\$12,709	\$403,484
Graves	81	81	4	\$171,700	\$59,938	\$589,761	\$6,938		\$779	\$2,832	\$809,993
Grayson	29	29	3	\$89,293	\$37,983	\$390,783	\$58,696	\$27,784	\$3,971	\$7,954	\$594,081
Green	16	16	1	\$51,173		\$118,057	\$3,072			\$10,714	\$183,016
Greenup	37	37	4	\$234,078		\$696,196	\$21,042				\$924,732
Hancock	1	1	1		\$42,662	\$7,217	\$25,507				\$75,386
Hardin	42	42	100	\$2,931,184	\$1,570,648	\$9,398,647	\$117,000	\$179,527	\$29,069	\$45,935	\$7,469,011
Harrison	179	107	5	\$394,586		\$772,248	\$68,201		\$15,162		\$1,250,200
Harrison	122	37	12	\$568,561	\$43,190	\$267,039	\$1,226	\$13,305	\$22,746	\$1,961	\$937,970
Hart	35	35	3	\$142,740		\$760,347	\$26,922			\$1,587	\$431,597
Henderson	31	34	4	\$182,059	\$20,392	\$247,968	\$54,637	\$5,495	\$20,832		\$501,383
Henry	17	17	5	\$290,730	\$89,599	\$135,597	\$7,040				\$522,967
Hickman	115	32	1	\$53,082		\$21,652	\$5,757				\$89,460
Hopkins	3	3	9	\$281,860	\$91,001	\$385,621	\$44,447	\$24,120	\$20,628		\$847,676
Jackson	3	3				\$64,955	\$212,896				\$277,851
Jefferson	1,932	1,196	349	\$420,780,670	\$1,345,369	\$9,968,676	\$694,719	\$520,875	\$116,130	\$223,630	\$433,589,619
Jessamine	78	78	19	\$689,291	\$105,668	\$573,270	\$133,108		\$112	\$12,759	\$1,714,907
Johnson	31	31	4	\$158,859	\$48,199	\$223,735	\$73,675				\$504,669
Kenton	138	138	9	\$358,647	\$2,826,116	1,021,791,005	\$42,319			\$29,580	\$1,505,163
Knott	16	16	1	\$60,126		\$115,476	\$2,184			\$101,833	\$279,620
Knox	32	34	13	\$588,315	\$77,306	\$967,115	\$192,072		\$22,851	\$2,035	\$1,849,698
Lairue	32	32	3	\$97,865	\$21,887	\$233,633	\$19,034		\$45	\$3,142	\$475,506
Laurel	172	166	13	\$617,642	\$70,424	\$780,515	\$3,022,507	\$69,756	\$23,876	\$24,715	\$4,509,396
Lawrence	14	14				\$101,042	\$152,469		\$37	\$1,226	\$254,774
Lee	10	10	2		\$46,474	\$72,373	\$40,274				\$158,920
Leslie	11	11				\$79,390	\$15,045				\$94,435
Letcher	14	14	3	\$76,546		\$101,042	\$67,257				\$176,898
Lewis	29	29	1	\$53,229		\$211,882	\$180,144			\$7,428	\$452,682
Lincoln	39	39	11	\$482,482	\$62,589	\$428,400	\$5,635				\$979,106
Livingston	14	14	4	\$203,604		\$101,042	\$6,970			\$803	\$312,419
Logan	37	36	2	\$123,154		\$259,822	\$8,739	\$27,127	\$34,969	\$1,701	\$455,632
Lyon	12	12	1	\$80,246		\$86,607	\$8,891				\$175,744
Madison	372	288	59	\$1,868,123	\$846,533	\$2,122,447	\$1,977,171	\$24,360	\$23,750	\$35,521	\$6,897,906

Kentucky National Guard 2007 Economic Impact Report

County	A Number of Guard Assigned	B Number of Guards Resides	C Full-Time Fed & State Resides	D Full-Time Federal Training, Travel & Pay	E Full-Time State Pay	F Traditional Guard Pay	G Local Purchases Fed & State	H Construction Fed/State	I Oper/Maint Agreements Non Personnel Compensation	J State Active Duty Pay	Total Expenditures Fed & State
Maggoffin		12	1		\$32,274	\$86,607	\$131,255			\$5,704	\$250,136
Martin		24	3	\$150,212		\$176,376	\$18,884		\$12		\$353,188
Marshall	61	55	8	\$259,815	\$82,989	\$396,950	\$13,781	\$5,000	\$20,995	\$10,212	\$784,150
Martin		9				\$64,955	\$0				\$64,955
Mason	101	38	5	\$258,144		\$274,256	\$21,748		\$61,613	\$12,703	\$628,465
McCracken	135	89	5	\$290,790		\$644,918	\$13,199	\$311,613	\$26,173		\$1,286,693
McCracken		30	1	\$59,235		\$516,518	\$14,330			\$2,681	\$292,714
McLean		16	7	\$201,486	\$87,801	\$120,638	\$21,408			\$231	\$431,563
Meadel	20	45	14	\$447,957	\$195,994	\$348,004	\$217,765	\$3,856	\$13,720		\$1,226,998
Menifee		10	2	\$59,770	\$24,515	\$72,173	\$13,168				\$169,626
Mercer	133	61	34	\$1,362,063	\$331,933	\$445,415	\$6,486	\$11,281	\$33,923	\$1,973	\$2,185,055
Mercer		24	3	\$79,307	\$37,009	\$173,215	\$47,668				\$337,198
Monroe	74	52	9	\$555,766	\$375,298	\$4,877	\$4,877	\$9,950	\$12,888	\$10,955	\$969,736
Montgomery		53	1	\$59,235		\$385,096	\$19,507		\$113	\$3,072	\$467,023
Morgan		15				\$108,159	\$44,726			\$392	\$153,377
Muhlenberg	233	84	55	\$1,567,055	\$677,294	\$611,412	\$193,220	\$13,425,001	\$21,758	\$1,895	\$14,497,675
Nelson	219	108	15	\$732,953	\$168,954	\$843,459	\$148,785	\$1,080	\$12,437	\$2,880	\$1,930,348
Nicholas	190	26	13	\$83,690	\$26,553	\$187,649	\$4,844	\$56,719	\$23,348	\$1,133	\$655,936
Ohio		19	2	\$103,733		\$139,709	\$19,125			\$378	\$262,943
Oldham		61	35	\$1,923,813	\$98,939	\$497,030	\$1,997				\$2,551,778
Owsley		16	4	\$142,879	\$94,187	\$115,476	\$6,177				\$348,514
Owsley		7				\$50,521	\$11,875			\$528	\$62,924
Pendleton		19	1	\$47,375		\$199,709	\$6,152				\$195,236
Perry	91	53	7	\$285,953	\$31,074	\$382,516	\$106,146	\$259,886	\$31,324	\$171	\$1,097,070
Pike	6	26				\$107,649	\$1,045,124			\$3,218	\$1,235,988
Powell		31	25		\$634,839	\$23,735	\$132,614				\$991,189
Pulaski	118	103	12	\$419,520	\$168,204	\$751,121	\$382,767		\$17,689	\$2,011	\$1,706,639
Robertson		1				\$7,217	\$2,584				\$9,801
Rockcastle		25	2	\$42,764	\$23,981	\$180,432	\$105,359				\$351,356
Rowan	90	65	3	\$53,229	\$78,370	\$471,704	\$48,766	\$383,120	\$50,596	\$662	\$1,086,448
Russell		25	1	\$53,052		\$103,013	\$2,789			\$270	\$29,123
Scott	83	83	20	\$972,257	\$204,099	\$599,034	\$29,556			\$1,794	\$1,806,740
Shelby	48	73	45	\$1,218,806	\$550,159	\$385,649	\$25,245	\$1,856	\$17,110	\$690	\$3,053,550
Simpson		34	1	\$62,088		\$266,033	\$3,691			\$968	\$338,800
Spencer		62	10	\$463,433	\$43,338	\$561,023	\$16,118			\$1,476	\$1,067,388
Taylor	80	60	13	\$554,308	\$46,640	\$435,617	\$94,973	\$529	\$27,553	\$15,932	\$1,165,553
Total		11	2	\$46,029	\$99,431	\$79,390	\$6,672				\$193,522

Kentucky Department of Military Affairs Annual Report 2007

County	A Number of Guard Assigned	B Number of Guards Resides	C Full-Time Fed & State Resides	D Full-Time Federal Training, Travel & Pay	E Full-Time State Pay	F Traditional Guard Pay	G Local Purchases Fed & State	H Construction Fed/State	I Oper/Maint Agreements Non Personal Compensation	J State Active Duty Pay	Total Expenditures Fed & State
Trigg		28	3	\$106,141	\$20,735	\$202,084	\$20,201			\$6,756	\$355,917
Trimble		5	1	\$39,327		\$41,248	\$20,943				\$101,518
Union		16				\$115,476	\$46,128				\$161,604
Warren	219	239	31	\$1,395,802	\$171,764	\$1,753,316	\$93,166	\$224,296	\$29,507	\$16,936	\$3,684,787
Washington	40	22	6	\$322,000		\$158,780	\$19,415	\$1,682	\$20,611	\$489	\$522,977
Wayne	63	52	4	\$214,698		\$375,298	\$16,241	\$238,973	\$21,155	\$8,802	\$875,167
Webster		10	1	\$44,071		\$72,173	\$42,854		\$22	\$1,402	\$160,522
Whitley		130	4	\$179,932	\$37,973	\$943,407	\$10,839		\$11,910	\$386	\$1,184,447
Wolfe		19	4	\$130,531	\$26,884	\$137,128	\$4,229			\$515	\$299,288
Woodford		58	39	\$1,785,327	\$523,561	\$423,763	\$41,577			\$255	\$2,774,483
<b>Total</b>	<b>8,508</b>	<b>7,715</b>	<b>1,865</b>	<b>\$473,509,052</b>	<b>\$19,920,526</b>	<b>\$58,215,540</b>	<b>\$33,574,937</b>	<b>\$21,265,956</b>	<b>\$2,015,431</b>	<b>\$836,099</b>	<b>\$609,337,541</b>

KENTUCKY ARMY NATIONAL GUARD			
	Total	In KY	Out KY
Traditional Members	7,333	6,733	600
Traditional Pay		\$48,593,904	
Average Traditional Pay Per Year		\$7,217	
			% Out KY
			8.18%

KENTUCKY AIR NATIONAL GUARD			
	Total	In KY	Out KY
Traditional Members	1,175	982	193
Traditional Pay		\$9,621,636	
Average Traditional Pay Per Year		\$9,798	
			% Out KY
			16.43%

TOTAL KENTUCKY NATIONAL GUARD			
	Total	In KY	Out KY
Traditional Members	8,508	7,715	193
Traditional Pay		\$58,215,540	
Average Traditional Pay Per Year		\$7,546	
State Active Duty Personnel & Pay	2,301	\$836,099	
Total Full Time Fed (AGR & Tech) (Army & Air)		1,259	
Total Full Time Fed Pay (AGR & Tech)			

FY 2007 Active Guard & Reserve		
	SALARY	Average
KYNG Army AGR	446	\$33,000,000
KYNG Air AGR	119	\$7,075,383
TOTAL KYNG AGR	565	\$40,075,383

MILITARY AFFAIRS STATE EMPLOYEES			
	Total	In KY	Out KY
Total Full Time State (PI&Non PI)	611	606	5
Total Full Time State Pay		\$19,920,526	
Average Annual Full Time State Pay		\$32,872	
			% Out KY
			0.82%



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