

## **Pre-Deployment Training**

All Reserve Component units and Soldiers mobilized for the Global War on Terror receive post-mobilization training while in Federal status prior to their deployment overseas. During FY-2008 the Kentucky Army National Guard continued its practice of providing an additional program of intense, mission-tailored pre-deployment training for Kentucky Army National Guard units and Soldiers prior to their mobilization into Federal service. Throughout the past five years this training program has evolved in response to changes in the Contemporary Operating Environment (COE) and by incorporating lessons learned from theater. The Pre-Deployment training program, usually conducted over a twenty-one day period ending just prior to the Mobilization Day, consists of the following elements:

- Marksmanship Instruction
- Individual Weapons Qualification
- Close quarters marksmanship
- Theater-specific Training
- First Responder Training and Certification
- Country Briefings and cultural training
- Anti-terrorism Training
- Army Warrior Task Certification
- Convoy Operations

Many Soldiers and Leaders deployed in Iraq and Afghanistan have commented that the KYARNG's Pre-Deployment Training increased their proficiency and has saved lives.



## **Training Site Command**

The Training Site Command consists of 30 Traditional Guardsmen and 100 Full-time Personnel (Federal, State and Contract) whose mission is to support units and sustain facilities at WHFRTC and HLDTC. The Command's primary headquarters is located at WHFRTC in Greenville, Kentucky and a Detachment at HLDTC in Artemus, Kentucky. The Training Site Command is also the higher headquarters to the 176<sup>th</sup>, 177<sup>th</sup> and 178<sup>th</sup> Fire Teams.

## **Wendell H. Ford Regional Training Center (WHFRTC)**

The Wendell H. Ford Regional Training Center (WHFRTC) is an 11,000-plus acre facility capable of housing over 1,200 soldiers.



WHFRTC training facilities consist of: a battalion-size maneuver box; live-fire small arms ranges; and extensive simulation facilities to include a Firearms Training System (FATS), Engagement Skills Trainer 2000, Conduct of Fire Trainer (COFT), Guardfist II Call for Fire Trainer (CFFT), Simulation Network (SIMNET) suite, a Deployable Force-on-force Instrumented Range System (DFIRST), HMMWV Egress Assistance Trainer (HEAT) and Virtual Convoy Trainer (VCOT).

The construction contract for Phase VI of the WHFRTC master plan was awarded in August 2006 and finished in the summer of 2008. This new construction included additional housing, a state of the art Class Room Facility that included an Auditorium capable of seating 160 soldiers and Dining Facility Expansion. The total expansion cost was \$11,000,000 but increased the Training Site capabilities to support two battalions simultaneously.

TYPE UNIT	YTD FY 06 MANDAYS	YTD FY 07 MANDAYS	YTD FY 08 MANDAYS
ANG	55		35
ARNG	66,731	60,838	76,794
OTHER DOD	351		107
FOREIGN			6
NON DOD CIV	5795	5612	4068
ARMY	597	1744	3009
ARMY RESERVE	4853	3110	9036
USMC			0
<b>TOTAL</b>	<b>78,382</b>	<b>71,304</b>	<b>93,055</b>

Along with Phase VI completion, the Training Site Command complete a variety of other projects at WHFRTC in FY08 that included the addition of a Weapons Cleaning Facility, troop labor construction of a new paved access road and the renovation of the River Queen Facility used as offices for using units.

The utilization increase was also seen across the board in all elements of measure including Chargeable Housing (23,000 to 27,000 nights) and Dining Facility Meals served (100,000 to 157,000 meals).

WHFRTC is also supports three Tenant Units, the 238<sup>th</sup> RTI, Unit Training Equipment Site (UTES) and the Medical Command. Along with the military tenant units the site is actively engaged with several civilian organizations working on site including a mining company, rail lines and gas and oil production companies.

WHFRTC is fully staffed to host National Guard, other military, and in most cases civilian agencies. The WHFRTC Staff includes experts in construction of new training facilities, CQM training, Range Operations and personnel dedicated to provide support 365 days a year to using agencies regardless of size.

**Harold L. Disney Training Center (HLDTC)**

The Harold L Disney Training



Center (HLDTC) is a 500 acre training facility located in Artemus, Kentucky. HLDTC consist of FATS IV trainer, Rappel Tower, classroom and barracks facility. The primary users of HLDTC are the 149<sup>th</sup> Infantry Battalion and the local ROTC programs.

In FY08, HLDTC experienced several major construction projects. This was the first major construction projects on site since the mid 90s and included barracks to house 120 soldiers, a classroom facility and shower/admin facility. This new construction was directly responsible for a substantial increase in utilization as indicated in the chart below.

HLDTC is also fully staffed to support military and civilian agencies 365 days a year.

TYPE UNIT	FY06 MEALS	FY 07 MEALS	YTD FY 08 MEALS
ANG			5,645
ARNG			126,032
DOD CIV			16,885
NON DOD CIV			1,698
USAR-TPU			4,835
<b>TOTAL</b>	<b>94,691</b>	<b>100,754</b>	<b>155,095</b>

TYPE UNIT	YTD FY 06 MANDAYS	YTD FY 07 MANDAYS	YTD FY 08 MANDAYS
ANG			10
ARNG	5847	5968	20,988
OTHER DOD		2217	375
FOREIGN			0
NON DOD CIV	1826	1431	1204
ARMY			0
ARMY RESERVE	1694	1254	2343
USMC	176	909	404
<b>TOTAL</b>	<b>9,543</b>	<b>11,779</b>	<b>22,579</b>

ROOM NIGHTS FOR FY06	ROOM NIGHTS FOR FY07	ACTUAL ROOM NIGHTS FOR FY08	ACTUAL OCCUPANTS FOR FY 08	UTILIZATION %
22,572	23,844	27,741	4715	36.80% Weekdays
				68% Weekends

### Military Support Branch

The Military Support Branch is the focal point of National Guard Domestic Operations for the Commonwealth of Kentucky, and is responsible for planning, preparation, detection, deterrence and response to threats to the Commonwealth from natural and manmade disasters as well as acts of terrorism. National Guard Domestic Operations fall into three mission areas:

- Homeland Defense, for which the Department of Defense serves as the primary federal agency and military forces are used to conduct operations in defense of the Homeland
- National Guard Civil Support, for which the National Guard normally serves in a supporting role to other federal, state or local agencies
- Baseline Operations, in which the National Guard conducts required planning, training and exercises to sustain its ability to respond to the needs of the citizens of the Commonwealth

The Military Support Branch also provides oversight for Homeland Security and Antiterrorism, Security, and International Cooperation activities within the Kentucky National Guard.

## **National Guard Civil Support**

The Military Support Branch provides National Guard Civil Support to local, state, and federal agencies as tasked through the Kentucky Division of Emergency Management, providing support during natural disasters and other emergencies such as civil disturbance or terrorist acts. In total, the Kentucky National Guard supported nearly 300 events, utilizing 11,383 days of State Active Duty to provide security and assistance to emergencies, ceremonies and festivals within the State.

During FY 2008 Kentucky experienced numerous severe weather outbreaks to include the "Super Tuesday" tornado outbreak on 5-6 February 2008, which produced several destructive tornadoes, severe straight-line winds, hail and flooding. The Kentucky National Guard was called upon to provide communication, security and logistics and other capabilities to local and state authorities. When remnants of Hurricane Ike caused wind damage and power outages in western Kentucky and the Louisville Metro area, the Kentucky National Guard deployed over 200 Guardsmen to provide civil support in the areas of law enforcement, traffic control, generator support, debris collection and transport, and support to power line companies. The Kentucky National Guard also responded locally to numerous other emergencies, including winter storms.

In addition to in-state response, the Kentucky National Guard also deployed capabilities to other states when requested through the Emergency Management Assistance Compact. In September 2008, over 400 Kentucky National Guardsmen, both Army and Air, deployed to Louisiana and Texas in support of relief efforts from Hurricanes Gustav and Ike, providing communications, aviation, and public affairs support, emergency airfield operations, and staffing Points of Distribution to provide food, ice and water to local citizens affected by the storms. The Kentucky Air National Guard also supported the Gustav relief effort in Louisville by assisting with arrivals and transport of evacuees and baggage to and from the state.

In addition to support during emergencies, the Military Support Branch also planned and coordinated National Guard Civil Support to civilian agencies during numerous festivals, parades and other planned events throughout the Commonwealth. In addition to these local events, the Kentucky National Guard also supported large, high-profile events such the Governor's Inauguration, Thunder over Louisville, the Kentucky Oaks and Derby and the 2008 Ryder Cup.

## **Homeland Security and Antiterrorism**

The Kentucky National Guard places priority of effort upon Homeland Security and Antiterrorism. This year the Defense Threat Reduction Agency (DTRA) inspected Boone National Guard Center, where the state's Emergency Operations Center and several other key activities are located, conducting a stringent inspection known as the Joint Staff Integrated Vulnerability Assessment (JSIVA). Based on the results of this inspection, National Guard Bureau nominated Boone Center for the US Army's Best Installation Antiterrorism Program Award.

The Kentucky National Guard maintains a close relationship with the Kentucky Office for Homeland Security (KOHS) and participated in numerous homeland security related workshops and exercises with KOHS, validating the Guard's State Antiterrorism Plan. The Kentucky National Guard has also established a monthly meeting with local, state, and federal law enforcement officials so that the current criminal and terrorist threat to the Kentucky Guard could be better perceived and mitigated.

On 19 June 2008 the Kentucky National Guard conducted an antiterrorism exercise on Boone Center with the City of Frankfort to test the installation's response plan for a mass shooting scenario, with particular emphasis on treating mass casualties and evacuating them to local and regional hospitals. The exercise greatly enhanced the installation's ability to handle such an event if the unthinkable occurs.

### **Security**

The Military Support Branch manages all three of the Kentucky National Guard's major security programs: operations, physical, and personnel security. The security programs have received national recognition over the past year. When National Guard Bureau published its Operations Security (OPSEC) Plan for all states and territories earlier this year, it modeled its plan after Kentucky's plan, which it considered the best OPSEC Plan in the Nation. Moreover, National Guard Bureau selected the Kentucky OPSEC Program as its sole nominee for the Interagency OPSEC Support Staff's (IOSS) Best OPSEC Organization Achievement Award. In the area of Physical Security, the branch provided expertise and assistance to all of the state's armories and units. In March, when National Guard Bureau inspected a random sampling of the state's units and armories as part of its Command Logistics Review Team (CLRT) audit, the chief evaluator declared Kentucky's Physical Security Program as third best in the nation. In Personnel Security, the Branch manages over 6,000 security clearances, many of which are SECRET and TOP SECRET. These are necessary for Guardsmen to effectively communicate, train and deploy for the Global War on Terror.

### **Funeral Honors**

During FY2008 Kentucky National Guardsmen participated in 81 Military Funerals throughout the Commonwealth. The Military Support Branch is the coordinating agency for all requests for KYNG participation in Military Funerals Honors, tasking units to provide military honors in support of not only deceased Kentucky National Guardsman but to all veterans.

### **Joint Operations Center (JOC)**

The Kentucky JOC coordinates military National Guard Civil Support, crisis response, and dissemination of security information to local authorities. The JOC is staffed with highly trained and qualified members of the Kentucky Army and Air National Guard who provide command and control to National Guard Civil Support operations within the Commonwealth of Kentucky, and coordinate Kentucky National Guard support to other states through the Emergency

Management Assistance Compact (EMAC). In 2008, the JOC directed response to natural disasters and emergencies to include tornadoes, snow storms, floods, and search and rescue missions, along with support for such events as the 58th Kentucky Gubernatorial Inauguration, the Kentucky Derby and the 2008 Ryder Cup. The JOC participated in numerous exercises with Homeland Security, Federal Emergency Management Agency, the Kentucky Division of Emergency Management, and a host of other local, state and federal agencies. These included a week-long exercise in March 2008 based on a New Madrid earthquake scenario.

### **National Guard Mobile Command Vehicle**

The National Guard Mobile Command Vehicle (NGMCMV) greatly enhances the KYNG's ability to respond to the needs of the citizens of the Commonwealth during a natural disaster or other emergency, providing a means of reporting critical information concerning the status of an incident while ensuring operational awareness and visibility of any emergency situation. The Command Post also provides interoperable communications with local emergency responders, military units, state and local law enforcement, and military and civilian aircraft. A broadband satellite system provides reach back capability to the JOC and State Emergency Operations Center, and an air to ground video system provides the capability to view and transmit real-time video directly from the scene of the emergency. In February 2008 the National Guard Mobile Command Vehicle (NGMCMV) deployed to support the Muhlenberg County EOC after a tornado destroyed homes and businesses in the county. The NGMCMV also supported the Gubernatorial Inauguration, the Kentucky Derby and Thunder over Louisville.

### **International Cooperation**

The Military Support Branch is responsible for managing the State Partnership Plan with Ecuador. This program is part of the United States Southern Command (USSOUTHCOM) Theater Security Cooperation Plan, which assists foreign allies by providing training and expertise in military and civilian emergency management areas. FY2008 has been a refocusing year for the program, as USSOUTHCOM re-aligned its structure, more stringent Department of Defense guidance to travelers was put in place, and a new US Ambassador was appointed to Quito. The program enjoyed success, as Captain Brad Copas, the State Partnership Coordinator, was able to coordinate six exchanges, two conferences and a Humanitarian Assistance Program airlift. Also, during a non-commissioned officer exchange this past summer in Quito, Captain Copas and State Command Sergeant Major Phillip Gearlds were able to meet Ambassador Heather Hodges shortly after she arrived to take her post.

The Guard has planned for seventeen events for FY2009 with a total projected budget of \$300,000 dollars. CPT Copas is currently working with his counterpart Ecuador on plans for FYs 2010 and 2011 budgeted at \$400,000 for each year, which may include events such as Jungle Training, Counter-Narcotics, Aviation Pilot and Maintenance exchanges, non-commissioned officer exchanges,

introduction of Youth Challenge to Ecuador and high-altitude Search and Rescue exchanges.

## **KYNG Counter Drug Program**

The Kentucky National Guard Counter Drug Program (KY-CD) is a vital member of the Governor's Marijuana Strike Force. The Strike Force was formed in 1990 and brings together nineteen different Federal, State and Local agencies in a unified effort to combat Kentucky's drug problem. The Kentucky National Guard is a supporting element to the Law Enforcement Agencies (LEAs) within the Commonwealth as well as community based organizations that work to reduce the demand for drugs. KY-CD is a valued force multiplier providing highly trained and motivated Soldiers and Airmen as well as an array of vital aircraft and equipment.

The KY-CD currently consists of Army National Guard Soldiers and Air National Guard Airmen on Full Time National Guard Counter Drug (FTNGCD) orders in accordance with Title 32, United States Code, Section 112. These soldiers and airmen are from National Guard units throughout the State and perform Counter Drug duties in a support role. During the summer months, additional soldiers and airmen are placed on short tour Counter Drug orders to support the marijuana eradication initiative.

Kentucky-CD supports the Governor's Marijuana Strike Force, Appalachia High Intensity Drug Trafficking Area (AHIDTA), Kentucky State Police, U.S. Forest Service, U.S. Drug Enforcement Administration, federal and state drug programs, county sheriff offices, and local police departments throughout the state. The activities of KY-CD can be broken down into three major functional categories: Demand Reduction, oversight of the National Guard, Substance Abuse testing program, and Supply Reduction. Specific program mission categories include support to community based organizations and educational institutions, youth leadership development, coalition development and support, information dissemination, investigative case support, intelligence analyst, linguist support, aviation support, ground reconnaissance and marijuana eradication. These programs were funded by a fiscal year 2008 budget of approximately \$3.2 million from National Guard Bureau Counter Drug plus an additional \$3.6 in congressional line item.

### **Drug Demand Reduction**

The National Guard Demand Reduction Program's (DDR) mission is to utilize the unique National Guard resources to help create the best opportunity for America's youth to make the commitment to be drug-free. National Guard Counterdrug personnel are woven into the fabric of communities across America.

Support is provided to existing drug prevention organizations, coalitions, schools, Law Enforcement Agencies (LEAs) and community based organizations in their drug prevention efforts to expand the community's efforts and assist in forming coordinated and complementary systems that reduce Substance abuse in our state.



The primary focus is on educating middle school students through the Stay on Track Program. The Stay on Track program is an innovation in substance abuse prevention education for 6<sup>th</sup> through 8<sup>th</sup> graders. It combines prevention science principles and popular motor sports appeal through twelve 45 minute interactive lessons provided in the classroom. The overall objective is to reduce future substance abuse by reinforcing the drug-free commitment of America's youth through cognitive, emotional and social skills.

The key content components of the Stay on Track Program are: consequences of alcohol, tobacco and other drug use; normative behavior; school, peer and family bonding; stress management skills; decision-making skills; goal-setting skills; communication skills; media literacy skills.

From its introduction in 2006, the Stay on Track Program has been taught in over 75 schools and reached approximately 7,500 middle school students.

The second focus is on coalition development and enhancement, which encourages community mobilization and assistance neighborhood groups. Developing community coalitions brings together community dignitaries, clergy, education, LEAs, and concerned citizens for a common effort and allows these groups to set goals and objectives that best suit that communities' particular drug issues and create resiliency to provide alternatives to drug abuse and drug related crime.

DDR works closely with the Office of Drug Control Policy, State Division for Substance Abuse, Kentucky Awareness for Substance Abuse Policy (KY-ASAP), 14 Regional Prevention Centers, Kentucky Justice Cabinet, Kentucky State Police Kentucky Crime Prevention Coalition.

DDR has developed strong partnership, both within the National Guard force structure and with local law enforcement, education and community-based organizations. These organizations provide protection to America's youth by reducing vulnerability from exposure to illegal drugs and contribute to prevention by providing leadership that motivates and directs America's youth to make the commitment to be drug-free.

DDR sponsors a number of programs with schools, LEAs, youth groups and communities providing resources as a force multiplier to current federal, state, and local drug education and prevention programs. In fiscal year 2008, DDR distributed 225,000 Red Ribbons and reached over 3,500 people in Kentucky with other drug prevention programs

Community Based Organizations (CBO) are supported by DDR with drug prevention education material and training, ROPES Challenge Course (team building), anti-drug booths, red ribbons, fatal vision goggles and other items related to drug education.

The third focus is Youth leadership development; efforts such as the Junior Guard Program increase a youth's ability to recognize and avoid the dangers of drugs and drug related crimes. Currently DDR supports the Junior Guard program in 8 different counties and has over 500 at-risk middle and high school students participating. Many members of the Drug Demand Reduction office are trained to make presentations in schools from K-12 grades. These anti-drug presentations are a major element of the Drug Demand Reduction program.



DDR also helps fund and participate in the Kentucky National Guard Youth Development program. This program promotes team building, drug education & awareness, leadership and personal development for children of National Guard soldiers ages 9-17.

### **Substance Abuse**

Drug testing of Soldiers and Airmen is an important part of the Internal Substance Abuse Prevention Program in Kentucky. The Joint Substance Abuse Prevention Program Coordinator manages the substance abuse prevention program for the Kentucky Army and Air National Guard. The staff assigned to the program provides administrative and logistical support to units while overseeing the execution of individual drug testing programs. The Substance Abuse Counter drug personnel also provide qualification training expertise to drug testing personnel at the unit level.

Recognizing a new threat to Soldiers and Airmen because of deployment(s), the Substance Abuse Prevention Section expanded its services to include a Prevention, Treatment and Outreach Coordinator.

The coordinator focus on the following areas:

- PREVENTION – providing prevention education to Guard personnel and families.
- TREATMENT – assisting Guard personnel and their families with finding proper treatment facilities or resources.
- OURTEACH – working with Guard personnel and their families to reduce the abuse of substance or activity that are harmful to the welfare of the Guardsperson and their family members well-being.

The Coordinator can assist Guard personnel by conducting surveys to identify specific unit needs requiring support services. This program allows Commanders and agencies to work cooperatively to implement effective interventions.

The National Guard Drug Demand reduction and Substance Abuse Prevention personnel are bringing its resources to local schools and communities to increase awareness, increase motivation and provide leadership, guidance and support to America's youth as they call for their commitment to be drug-free.

### **Supply Reduction**

Supply reduction activities stem the flow of illegal drugs into and within the United States. This program performs a variety of counter drug missions in support of federal state and local law enforcement through out Kentucky. Supply reduction is a force multiplier for LEAs, providing unique military orientated skills. The types of support provided are diverse, focusing on eradication, interdiction and investigation efforts. Kentucky was the number two state in the nation for marijuana plants eradicated for fiscal year 2006 per the DEA. During fiscal year 2007, KY-CD assisted LEAs in locating and destroying 429,139 outdoor marijuana plants for a total street value of \$858,278,000.00. Marijuana eradication is Kentucky's priority counter drug mission. Eradication support is provided to the

Appalachia HIDTA, Governors Marijuana Strike Force, Kentucky State Police, and numerous federal, state, and local agencies. During FY 2007, KY-CD provided 8,900 man days, as well as 2,611 OH-58 helicopter hours and 495 UH-60 flying hours to support the eradication effort.

KY-CD has assisted in the eradication of 9.7 million high grade marijuana plants since 1990 representing a street value of \$19.1 billion. Kentucky marijuana is desired by drug traffickers and is considered to be of high quality, often traded for other drugs or mixed with inferior strains of marijuana from other states and Mexico. Outdoor cultivation remains the predominate problem; however seizures of indoor cannabis growing operations have increased.

Investigative support is provided in several different categories. Select Soldiers perform translation of recorded interrogations and/or wire investigations. This support is cost effective and contributes to on going counter drug efforts. Personnel are also assigned to provide operational case support and intelligence support, which significantly enhances the effectiveness of counter drug investigations. Case support primarily focuses on case file documentation and management, while information analysts utilize advanced analytical skills to provide law enforcement with tactical interdiction and investigative options.

As part of our supply reduction efforts, perhaps the most critical support the program provides LEAs is in the area of reconnaissance and observation. Ground and air reconnaissance draw upon unique military oriented skills and equipment that law enforcement do not possess. Specially trained reconnaissance personnel and aviators monitor activities in remote drug corridors. Aerial and ground sensor systems utilize thermal imaging devices, night vision devices, and high tech communications equipment are utilized to provide invaluable information and support to LEAs.

Specially trained Soldiers support law enforcement by utilizing high-tech equipment such as Satellite communications (SATCOM) to provide communications support to LEAs in the mountainous terrain of the Appalachia Mountains. These teams are also trained to employ long range video equipment as well as unmanned camera systems capable of providing increased security and efficiency.



The Kentucky CD Program operates six OH-58 helicopters that provide support for both counter drug and Homeland Security. These aircraft are equipped with infrared thermal imaging systems, a law enforcement compatible Wolfsburg radio, Global Positioning System (GPS), video down link and moving map display. During night operations they are flown by crew using night vision goggles or can employ a 30

million candle power Night Sun. these aircraft are used primarily for aerial reconnaissance and marijuana eradication. During times of national or state

emergency, these aircraft, crews and systems can provide invaluable command, control and communications to law enforcement and rescue/recovery operations. These crews and aircraft routinely assist Kentucky Emergency Management in searching for lost persons.

The Kentucky counter drug federal budget for fiscal year 2009 is anticipated to be \$3.2 million dollars. KY-CD is also been granted \$3.6 million dollars in Congressional Line Item for marijuana eradication. This budget is disbursed from the federal government and funds all the Programs supply and demand reduction activities. In addition, Kentucky receives \$150,000.00 for internal prevention and drug testing. The KY-CD receives \$200,000 in additional funding from the state budget and \$200,000 from the Appalachia HIDTA.

## **238<sup>th</sup> Training Regiment (Combat Arms)**

### **Commander's Summary**

Fiscal Year 08 has been an exciting year for the 238th Regiment (CA) and its subordinate Battalions. We have experienced many personnel changes which have afforded many challenges, but also provided an opportunity to make great strides in becoming an "Institution of Excellence." We began the transformation process by implementing a new Table of Distribution and laid a strong foundation for the next phase of growth for schoolhouses across the nation. We will complete the transformation with another change of Table of Distribution effective Jan 09.

The Regiment, commanded by COL Judy Greene-Baker, remains a world-class, fully accredited, training facility. Following the newest training models and the Total Army School System program of instruction we ensure all Soldiers are well trained and fully capable when they return to their unit.

A special event occurred this year - The 238th Regiment, formally known as the Kentucky Military Academy, celebrated 50 Years of providing "world class" training and dedicated service to future leaders through the Kentucky National Guard Officer Candidate School of the Commonwealth of KY. The June 13th event will be remembered by past and future leaders as they view the many framed guidons which adorn the Academy building walls.

The new Field Artillery Battalion, commanded by LTC Allen Boone, had a successful year and has trained many Soldiers in the 13F, 13M, AND 13P MOS's. The Field Artillery Battalion continues to grow and establish itself as a premier training site for the 13 series MOS's; it has subordinate companies in Arkansas and Pennsylvania. All elements of the Battalion are fully accredited and continue to provide extremely high quality instruction.

The General Studies Battalion, commanded by LTC Christopher Meyer, provides quality, accredited, training opportunity for Military Police and Infantry Soldiers, Soldiers requiring the Basic Non-commissioned Officer Course and those seeking to attend Officer Candidate School. The educational experiences produce quality Soldiers that will lead the commonwealth in the future.



The Officer Candidate School (OCS) program continues to grow; this is a direct result of the hard work and dedication of the staff and cadre that serves at the 238th Regiment. Class 50-08 graduated 16 personnel and the current class, 51-09, has 23 future leaders.

The Kentucky Officer Candidate School has graduated over 1,300 Soldiers and continues to be many Soldiers introduction to professional military training and personal military development.

As I leave command in January 2009, I can truly say that this organization leads the Region in quality of training and professionalism of its instructors and cadre. FY 08 has been a great year and the Regiment remains strong and well situated to meet the needs of the Soldiers of the Army and the Guard.

### **Mission and Organization**

Mission Statement: The 238<sup>th</sup> Regiment (Combat Arms) will provide regional combat arms individual training to include DMOSQ reclassification training, NCOES, OCS, and Non-TASS classes based on ARPRINT requirements obtained from NGB for ARNG, USAR and AC soldiers. Support all state directed missions.

The 238<sup>th</sup>'s motto is "Semper Ductus" – "Always a Leader" and signifies the dedication to providing world class training by setting the example in leadership and adherence to the Army values.

The 238<sup>th</sup> Training Regiment consists of the 1<sup>st</sup> Field Artillery (FA) BN and the 2<sup>nd</sup> General Studies Battalion (GSB) and the Regimental HQ all of which are located in Building 300 at the Wendell H. Ford Regional Training Center (WHFRTC), Greenville, KY.

The 1<sup>st</sup> FA BN trains all the field artillery courses and serves as the BN for the RTI in Pennsylvania and Arkansas.

The Field Artillery trains and qualifies the following MOS's – 13F – 10 level; 13M and 13P – 10 to 40 level sections

The 2nd GSB consists of the following separate training functions: Officer Candidate School (OCS); NCO Academy; Infantry - 11B – 10 and 30 level sections; Military Police – 31B 10 level section.

238<sup>th</sup> Commander: COL Judy A. Greene-Baker

238<sup>th</sup> Executive Officer: MAJ Kent D. Cavallini

238<sup>th</sup> Command Sergeant Major: CSM Teresa A. Rea

1<sup>st</sup> FA Commander: LTC Allen Boone

2<sup>nd</sup> GSB Commander: LTC Christopher S. Meyer

First Sergeant: MSG George R. Thompson

### **Plans**

The OCS program celebrated its 50<sup>th</sup> year. In honor of this milestone, Class Guidons, pictures and graduate lists were mounted on the walls in building 300. Photos of OCS graduates to achieve General Officer Rank and Regimental Commanders are now displayed in the Auditorium. The Ceremony took place in the Dining Facility immediately after the Dedication of Renovations to the Dining Facility.

The 1<sup>st</sup> Kentucky CSM Conference was hosted by the 238<sup>th</sup> Regiment from 27 to 30 May 2008. State CSM Gearlds lead the Conference with all MACOM CSMs in attendance. The purpose was to ensure information dissemination, review/rewrite the EPS Circular, network and share ideas that “worked” for assisting Soldiers and NCOs with Daily Duties and Responsibilities.

**Financial Management and Fiscal Controls**

During this period the Regiment operated with the following budget in support of training functions:

\$423,885 – Instructor support, AT/ADT orders, support personnel and related personnel expenses.

\$86,000 – Equipment purchased to support training functions to include training aids

**Personnel Management and Strength**

This year the Regiment is preparing for a new TDA that will take effect on 1 January 2009. The new TDA will include the HQs 238<sup>th</sup> Regiment, 1-238<sup>th</sup> Field Artillery Battalion, and 2-238<sup>th</sup> General Studies Battalion.

The 238<sup>th</sup> Regiment had the following closing strength for 2008:<sup>1</sup> Officers: 5 and Enlisted: 9.

The 1<sup>st</sup> General Studies Battalion had the following closing strength for 2008:<sup>1</sup> Officers: 8; and Enlisted: 39.

<sup>1</sup> Unit Manning Record, dated 10/31/2008

**Training and Exercises**

The 238<sup>th</sup> conducted its unit-level Annual Training during the week 7 April to 11 April 2008. During this training, all yearly training requirements for assigned soldiers were met, to include BRM and CTT.

During this period, the Regiment conducted the following training courses (Training Year 10/07 to 09/08):

**Welfare, Recreation and Morale**

The 4<sup>th</sup> Annual Family Day and Hail & Farewell were postponed due to Hurricane Support activities. The 238<sup>th</sup> Regiment Hail and Farewell will be held in December with our Christmas Dinner.

Class	Total # of Students to enroll	Total # of Students to graduate	% Graduates
11B10	36	36	100%
11B30	16	16	100%
13F10	4	4	100%
13M10, PH 1	20	20	100%
13M10, PH 2	16	16	100%
13M30	10	10	100%
13P10, PH1	7	7	100%
13P30	2	2	100%
13P40	6	6	67%
Combat Lifesaver	311	311	100%
SGITC	3	2	67%
ABITC	16	16	100%
31B10, PH 1	14	13	93%
31B10, PH 2	14	13	93%
BNCOC	40	17	43%
<b>TOTALS</b>	<b>515</b>	<b>489</b>	<b>95%</b>

SGT Tera Stroncsek won the 2008 NCO of the Year for the State of Kentucky. SGT Stroncsek went on to place 2<sup>nd</sup> out of 14 competitors at the Region III NCO Competition.

SGT Tera Stroncsek became the 1<sup>st</sup> Kentucky Soldier to complete Drill Instructor School.

## **Logistics (J4)**

**MISSION:** The J4 serves as the Directorate of Logistics (DOL) for the KYARNG, which is the principal staff office for the management and direction of command logistics functions within the KYARNG.

The Logistics Directorate is responsible for the equipment readiness of all units and Soldiers of the KYARNG. It develops logistics policies, budgets, and prioritizes requirements to meet mission goals and objectives as directed by The Adjutant General. This includes all areas of command supply, services, maintenance, transportation, and support of all Standard Army Management Information Systems (STAMIS) computers. DOL ensures that resource requirements are identified, documented and defended both within the state and at the national level.

### **FY 2008 SIGNIFICANT EVENTS**

FY 08 continued at the same pace as previous years with mobilizations of more KYARNG units in support of Operation Iraqi Freedom (OIF), and Operation Enduring Freedom (OEF). During each of these mobilizations the Logistics Directorate provided quality and timely logistics support to Soldiers of the KYARNG. We were able to provide mobilizing KYARNG units with the latest state of the art equipment and the most current Organizational Clothing and Individual Equipment (OCIE), including Rapid Fielding Initiative (RFI) items, for 4 units totaling approximately 857 Soldiers. DOL ensured that mobilizing KYARNG units were provided all required equipment including, when necessary cross-leveling equipment from other states. The DOL also assisted units with required inventories of unit and soldier equipment upon demobilization.

During FY 2008 the KYARNG continued its effort to provide state-of-the-art equipment to its Soldiers and units. We continued to purchase and provide Soldiers with the latest in Organizational Clothing and Individual Equipment. The KYARNG also received additional HMMWV's, FMTV's, LMTV's, Wreckers, 5,000 gallon Tankers, HEMTT trailers and 5 ton 900 series Cargo Trucks.

One of DOL's priorities is to ensure the availability and serviceability of the KYARNG's dual-support equipment, or items that have both a military and civilian use. Although equipment such as High-Mobility Multi-Wheeled Vehicles (HMMWV) are in high demand, the KYARNG is still capable of providing support for the Commonwealth during times of emergency as well as support other states if necessary. Other dual-supporting equipment includes items such as bulldozers and front end loaders, forklifts, dump trucks, cargo and troop movement vehicles, mobile kitchen trailers, water trailers and purification units, communication systems, medical evacuation vehicles, and medical aid stations.

### **Combat Service Support Automation Management Office (CSSAMO):**

The CSSAMO section manages and maintains automation equipment fielded to the Kentucky National Guard for logistics applications. Over the past year CSSAMO applied significant upgrades to Standard Army Management Information Systems (STAMIS). They have also worked with the National Guard Forward Repair Activity (NGFRA) for hardware repair and replacement, ensuring that out-of-warranty STAMIS systems are receiving much needed life cycle replacements, and that previously deployed systems are being refurbished.

During FY 2008 the CSSAMO fielded an additional Very Small Aperture Terminal (VSAT), a satellite based network connection, the fielding of two sets of 3E Technologies #E-527A3 Wireless Bridges (3eTI) which provide secure wireless network connection to forward-deployed Combat Service Support Soldiers, the fielding of MC4 systems for medical personnel, as well as the Standard Army Maintenance System, Enhanced (SAMS-E) for KYARNG Mobilizing units.

### **Defense Movement Coordinator (DMC):**

The DMC is a critical link in the military transportation system. The State Movement Control Center (SMCC)/Joint Movement Center (JMC), a subset of this office, controls all military convoy traffic in the Commonwealth, supporting the SMCC/JMC supports the Kentucky Army National Guard (KYARNG), Fort Knox, Fort Campbell, and the Army Reserve. The SMCC/JMC scheduled and de-conflicted over 420 convoy movements during this period, obtaining oversize permits for 68 of these movements. The DMC provided movement control support to all KYARNG supporting hurricane/storm relief operations in Louisiana and Louisville, KY. The DMC coordinated the movement of personnel and equipment of four KYARNG units to mobilization stations, and functioned as a Departure Airfield Group at various airports for movement of over 857 personnel. The DMC used the Global Transportation Network to provide in-transit visibility to units deploying to and from the theater of operations, which improved the KYARNG's ability to track and account for equipment. The DMC manages all Unit Movement Data for the KYARNG, data that is used to manifest troops and equipment into theater. During FY 2008 the DMC maintained a 100% update rate for all units in the KYARNG. Despite their high Operational Tempo, the DMC continued to train soldiers, conducting 1 Unit Movement Officer Course and 12 Transportation of Hazardous Materials Driver Courses training a total of 255 soldiers during the year. The DMC is the only section in the KYARNG that provides this required training. The DMC planned and executed ground transportation operations to thirteen separate gravesites in support of the annual memorial ceremonies honoring Kentucky soldiers who lost their lives in the War on Terrorism.

### **Surface Maintenance Management Office**

The Surface Maintenance Management Office (SMMO) manages all aspects of maintenance activities (other than aircraft) for the Kentucky Army National Guard (KYARNG). Critical functions include long and short range planning, maintenance training and proficiency, and budgeting. The SMMO also manages



and controls the allocation and utilization of full time manpower resources for KYARNG maintenance facilities. Through these facilities the SMMO provides maintenance support to KYARNG units conducting training and operations in support of both State and Federal missions. These facilities include the following:

- Field Maintenance Shops (FMS), located in Ashland, London, Lexington, Bluegrass Station, Frankfort, Jackson, Louisville, Glasgow, Bowling Green and Paducah
- Combined Support Maintenance Shop (CSMS), Frankfort
- Maneuver Area Training Equipment Site (MATES), Fort Knox
- Unit Training Equipment Site (UTES), Greenville

SMMO personnel work for the KYARNG full-time but still belong to local units and perform duty with them during Drill Weekends and Annual Training, and deploy with them when mobilized. These are trained technicians with the skill and knowledge to service, repair and inspect military equipment, and are a key resource that unit commanders rely on to ensure their equipment is ready for any state or federal mission. Many are officers, warrant officers and senior Non-Commissioned Officers (NCOs) who provide critical continuity between the unit and the full-time force.

### **Field Maintenance Shops (FMS)**

Under the Army's new Two-level Maintenance System, Field Level Maintenance consists of maintenance functions formerly known as Operator/Crew, Organizational and Direct Support. Field Maintenance Shops provide this support, which is critical to sustaining the day-to-day operability of unit vehicles, weapons, and other equipment required for training and mobilization. These 8 to 15 person shops are located throughout the state. Field Maintenance Shops are instrumental in preparing units for mobilization by providing additional support to ensure that the equipment is fully mission capable prior to leaving Home Station. They support demobilization through inspections, transport and repair of equipment as it arrives back in the state. They also provide maintenance assistance and recovery operations for all military convoys traveling through Kentucky. FMSs support state active duty missions by storing and maintaining equipment such as HMMWVs, cargo trucks, engineer equipment, and generators. This equipment is pre-positioned throughout the state and ready for use in the event of a national disaster or other emergency.

Construction is nearly complete on a new FMS at Paducah, while another is still under construction in the Richmond area. Both of the new FMS shops will be equipped with a 15 ton overhead work bay crane and the latest shop safety equipment. Proposed upgrades to shops in Ashland and Louisville, as well as new shops in Northern Kentucky and Hazard, are also being considered.

### **Combined Support Maintenance Shop**

The Combined Support Maintenance Shop (CSMS) is located at the Boone National Guard Center in Frankfort, KY. The CSMS provides Sustainment Level Maintenance to all units, Field Maintenance Shops (FMS), the United States Property and Fiscal Office (USPFO), Recruiting Command and all other entities for

the Kentucky Department of Military Affairs. On average the CSMS completes approximately 2,500 work orders annually in support of Kentucky Army National Guard equipment. The CSMS performs maintenance on a wide variety of materiel, including heavy and light wheeled vehicles, fueling equipment, small arms, electronics and communications equipment. The Allied Trades section provides welding, woodworking, canvas, radiator repair, machining, metal/body repair and vehicle painting support. The CSMS also operates a calibration lab performing test and calibration on Test and Measuring Device Equipment (TMDE). The Inspection Section performs initial and final checks of all items serviced and repaired for quality assurance.

During FY 2008 the CSMS provided inspectors and technical area experts to perform inspections and maintenance support missions for deploying and re-deploying units in support of Operation Iraqi Freedom and Operation Enduring Freedom. They also provided the technical expertise and manpower to conduct Command Maintenance Evaluation Team (COMET) inspections. The CSMS provided continuous maintenance support to the recruiting command on a wide variety of military and civilian type equipment, including preparing and painting eight combat vehicles, representative of the Kentucky Army National Guard's force structure, for static displays at Thunder over Louisville and the Kentucky State Fair. The CSMS played a key role during the KYARNG's vault Intrusion Detection System (IDS) upgrade, providing storage of mobile vaults that were utilized to temporarily store unit weapons while the permanent system was being serviced.

The CSMS supports the Kentucky USPFO by providing inspection, classification, repair, demilitarization, loading, unloading, hauling and/or towing all types of equipment that is redistributed through the USPFO. The CSMS also operates a Cannibalization Point of approximately twenty unserviceable vehicles for all maintenance activities to utilize, providing and an additional source to obtain hard to get parts on our older fleet vehicles. The CSMS processes and hauls all scrap metal and vehicles to the Defense Reutilization and Marketing Office (DRMO) at FT Knox, and maintains a special waste and wood dumpster for all of Boone Center to use.

### **Maneuver Area Training Equipment Site**

Maneuver Area Training Equipment Site (MATES) - Located at Fort Knox, Kentucky, the MATES provides materiel and maintenance support to support of multiple units and organizations of Active Army, Army Reserve, and the National Guard. The MATES provided weekend and Annual Training (AT) support for both in-state and out-of-state National Guard units. The MATES supported the Active Component Non-commissioned Officer Academy at Fort Knox during their monthly weapons familiarization exercises. MATES personnel traveled to Greenville, Kentucky and to Fort Stewart, Georgia to support Kentucky's 1-623d Field Artillery Battalion, which conducted an aggressive training program covering multiple weekends and an Annual Training period, which culminated with a Live Fire Exercise with their Multiple Launch Rocket Systems.

When the MATES was built in 1997 a paint booth was scheduled to be installed, but due to cost overages, it was not installed at that time. FY 08 saw the continued expansion of services and sections at MATES, and both a new state of the art paint booth and drying booth were installed. This greatly increases our painting capabilities and allowing more military equipment to be painted in a shorter period of time. Returning equipment back to the unit gives the unit more training resources allowing to better train their soldiers.

In addition to supporting unit training, Kentucky MATES provided other critical support that improved the materiel readiness of the Kentucky National Guard.

### **Unit Training Equipment Site (UTES)**

The UTES is located at the Wendell H. Ford Regional Training Center, in Greenville, KY. This year the sixty-four full-time technicians at UTES supported 32 Drill Weekends (many with multiple units conducting training) as well as 18 Annual Training rotations; 1/623 FA, 2/138 FA, 223 MP, 438 MP, 940 MP, Fire Fighting Teams, 201 EN, 130 EN, 103 CM, 298 CM, 299 CM, 301 CM, 1163 MEDCOM, 307 CRC, 2113 TC, and many units from states other than KY.

The UTES provided critical technical assistance and support to the RESET program at both the state and national level. During the past year UTES inspected Kentucky Army National Guard equipment for the Kentucky RESET program and was also instrumental in the movement and coordination of Heavy Equipment Transporter (HET) systems returning from the National RESET program. UTES personnel unloaded eighty-one HET Systems, using a 25-ton crane to download each trailer from the commercial transports.

UTES personnel also made significant contributions to improving the technical proficiency of Kentucky Army National Guard Soldiers throughout the state through their support of the 238th Regiment, Kentucky's Regional Training Institution (RTI). This included Driver's Training Classes, to "train the trainers" who in turn would return to their units to train their Soldiers, as well as Radio Vehicle Installation courses for the 130<sup>th</sup> Engineer Company and the 238<sup>th</sup> Regiment.

### **Kentucky RESET Program**

In December 2006 Kentucky received the mission from National Guard Bureau to inspect and repair Kentucky equipment returning from Operation Enduring Freedom (OEF) and Operation Iraqi Freedom (OIF). In the past this work was performed by civilian contractors. The purpose of the program is to restore a redeployed unit's equipment to like new condition in order to allow the unit to train to its maximum capability and to be fully effective if called upon to support the citizens of the Commonwealth in the event of a disaster or other civil emergency.

The RESET program is based at the MATES at Fort Knox and is manned with traditional Guardsmen on Active Duty for Operational Support (ADOS). During FY 08 we had as many as 72 guardsmen working in fourteen locations throughout KY. There are currently 36 ADOS guardsmen working in nine

locations. With the units continuing to return from deployments the RESET program will again expand to approximately 50 guardsmen in FY 09 to support repair of this equipment.

### **National RESET/Rebuild Program**

The National Reset program is for specific equipment identified to be restored to like new condition by defense contractors. The equipment is shipped directly to one of National RESET sites and the unit receives a replacement. In FY 08 Kentucky was able to send multiple pieces of Kentucky Guard equipment through these sites; M130G Road Graders, M978 HEMTT Fuel Tankers, M915 Truck, Tractors, 621B Scrapers, and many others.

### **Inspections and Awards**

#### **Command Logistics Review Team - Expanded**

The Command Logistics Review Team – Expanded (CLRT-X) is an inspection team from NGB that every three years assesses the overall logistical posture of a state. Kentucky received a CLRT-X during FY 08, and all maintenance areas were found SATISFACTORY, the standard required to receive a passing score from this evaluation.

#### **Army Award for Maintenance Excellence**

The Army Award for Maintenance Excellence was established in 1982 by the Department of the Army to recognize exceptional accomplishment in Maintenance and provide added incentive to the competitive programs of Major Army Commands. Field Maintenance Shop #12, Paducah, KY competed for this award this year. They placed first in Region III and first at NGB in their category. They also had the highest graded packet in all categories. They will continue to compete at the DA level in FY 09.

### **Information Management (J-6)**

**Mission:** The Chief Information Officer (CIO) and the Joint Force Headquarters - J6 (Information Management Office) are one integrated office that provides the vision, direction and current operational management of all information resources in support of the Department of Military Affairs and the Kentucky National Guard. Major responsibilities include the development of information management goals, policies and procedures for each of the five Information Management (IM) disciplines: automation, communications, visual information, records management, printing and publications.

#### **Significant Activities**

- Deployed the Joint Incident Site Communications Capability (JISCC) team and assets in support of multiple emergency communications training missions and to Houma, Louisiana after Hurricane Gustav to support the Terrebonne Parish Emergency Operation Center. The JISCC team provided

phones, computers and video telecommunications to the EOC where local land base communications lines were damaged.

- Mobilization support continued throughout the year. The J6 processed nearly a million dollars in information technology equipment requests in direct support of KYNG units mobilizing for the Global War On Terror in Iraq and Afghanistan
- Video Operations - coordinated approval for the DL classroom in Independence to be connected to the Distributed Technology Training Program (DTTP) network at NGB. This allows all content and training previously limited to our DTTP sites in Frankfort, Greenville, London and Ashland to be accessed at the Independence Armory. It is the first locally established DL classroom to be included as part of the DTTP program. Additionally, with the cooperation of other state and federal agencies, for the fourth year, we provided a video teleconference between deployed Kentucky soldiers in Iraq, Afghanistan and Kuwait and their families at the UK vs. U of L basketball game. We also teamed with Keeneland to host a family support VTC with soldiers in Iraq and Afghanistan during their Military Appreciation day.
- Cryptographic Card Login (CCL) - CCL is most often associated with our Common Access Card (CAC) initiatives and proves to make our network and its resources more secure. An area that has been expanded in our CCL program is User Based Enforcement (UBE). UBE is the latest stage of CCL that ensures two-factor authentication to automation resources. Since UBE requires a user to log-in with a CAC card regardless of whether or not the machine has been CAC enforced, it eliminates the need for remembering, storing or changing network passwords.
- Unit Modernization – We completed one of the largest computer fielding cycles of more than 200 replacement laptops to upgrade the legacy systems that are being used by the FTM, as well as color scanners for each location and more than 250 multi-use systems for M-day access.
- Customer Support - The Operations Desk has fielded and resolved over 15,000 work tickets during this FY. From maintenance repairs to unlocked accounts, the impact of handling this many requests could have been catastrophic to our organization if it wasn't for the diligence and dedication of our 24 x 7 contractor support working together with our FTM force. In order to provide a more consistent experience when contacting the Operations Desk, we hired 2 full-time employees that provide Tier 1 support to all of our customers.
- Learning Management Server (LMS) - We now have a fully-functional LMS that can provide computer based training to all network users. This has proved to be significant in our ability to provide our customers with mandatory training as an on-demand service. We have also produced several training packages using new presentation software that makes the computer based training more intuitive and user friendly.
- Application Development - We made some significant internal changes to our infrastructure which led to several application modifications and

rewrites. We migrated our databases off of SQL 2000 to 2005 and integrated our Storage Area Network (SAN) to maximize data storage. Additionally, we partnered with The Commonwealth of Kentucky's Personnel Cabinet to design a new human resources application. The Kentucky Human Resources Information System (KHRIS) will replace several "stove piped" applications while integrating a State Active Duty module to pay Kentucky Guard Soldiers who have completed missions funded by the Commonwealth.

- SAD Equipment Tracker - We updated our web-based application that allows the Command Staff to locate and assign mission resources needed during support operations to include personnel. By tying our personnel resources into the Global Information System (GIS), we can produce an accurate, geospatial location of the personnel on a map. This allows the Command Staff to identify specific skill sets across the Commonwealth that may be necessary for an emergency response.
- Completed the upgrade of all Electronic Security Systems for the National Guard. This multi-year statewide project is an initiative from National Guard Bureau to enhance the electronic security systems (alarms, closed circuit television, access control, security lights & motion detection) of the National Guard to a more robust and integrated network security system. 94 alarm systems were updated this year as well as three CCTV systems at Boone National Guard Center, Wendell H. Ford Regional Training Center, and Artemus Training Center. We have initiated phase II of the Emergency Surveillance and Security program where we will begin installing access control and expanding our video monitoring of key sites.
- Completed the Historical Documentary "Bataan, The Harrodsburg Tankers", "A Time for Courage, A Time for Heroes". This documentary won 3 AVA Awards for Over All, Directing, and Editing and a Bronze Telly award for overall production.
- Upgraded the phone service at all major metropolitan sites with PRIs. This expands our emergency response capability and provides for 23 simultaneous local calls in or out at key locations.
- Completed a multi-year project to upgrade data wiring at all National Guard armories. This upgrade enables us to quickly expand any National Guard Armory drill hall floor into an Emergency Operations Center.
- Expanded our capabilities to provide Secure Internet Protocol Routing at our key headquarters locations as well as units that are mobilized, and passed our Department of Defense Communications Security Inspection.
- Upgraded all of our external circuits to National Guard Bureau and Commercial Internet traffic in order to support increased data requirements.
- The J6 has taken over the repair and maintenance of the state's Integrated Flood Observing and Warning System (IFLOWS) and has developed a major repair plan to get this system back to an operational status to support the citizens in South Eastern Kentucky. Being previously unfunded, the system had become unreliable. This year the program received funding to support

the repairs for part of the program and we expect to receive funding next year to complete the repair of the whole system. 46 rain gauges have been and 110 gauges have been surveyed over the last year. 75% of the IFLOWS gauges are back to operational status. With additional funding this system will be back on track to support local officials in the alerting of flash flooding to help avoid loss of life and damage property

## **United States Property and Fiscal Office**

The United States Property and Fiscal Office (USPFO) is a Federal activity that provides logistical, financial, purchasing and contracting, data processing and internal review support for both the Kentucky Army and Air National Guard. The United States Property and Fiscal Officer serves on the staffs of both the Chief, National Guard Bureau and the Adjutant General.

### **Responsibilities**

- Acts as an agent for the Chief National Guard Bureau representing Department of the Army and Department of the Air Force.
- Receives and accounts for federal funds and property.
- Establishes procedures to ensure federal supplies and equipment issued are within allowances and such equipment is adequately maintained and stored.
- Performs the duties of a federal contractor for local procurement and construction projects.
- Provides commercial transportation services for personnel, supplies and equipment.
- Conducts Internal Reviews, Audit Compliance services and other management consulting services in accordance with Comptroller General Standards.
- Provides internal and external data processing support.
- Advises and assists commanders, staffs, units and activities concerning federal resources.
- Provides support necessary for transition of mobilized units into active duty status.
- Acts on the potential for fraud, waste, abuse or mismanagement.

### **Significant Accomplishments**

1. During Fiscal Year 2008, the USPFO successfully accounted for and distributed federal funds exceeding \$246.4 million dollars to Kentucky National Guard program managers. In addition to pay and allowances, federal funds were used to purchase uniforms, equipment and supplies, fuel, repair parts, commercial transportation, advertising and training.
2. In FY 2008, the USPFO Comptroller Division processed 1,140,183 transactions which represents a 21% increase over FY 07. Transactions processed included 932,104 accounting transactions, 166,757 military pay transactions to National Guard members,



16,685 time and attendance documents for National Guard Technicians, 3,051 payments to commercial vendors, and 21,586 travel payments.

3. Logistics Division:

- The USPFO Logistics Division maintained accountability and asset visibility for Department of the Army federal equipment issued to Kentucky Army National Guard units valued at \$583 million dollars. Additionally, units requested 56,992 items as initial or replacement issues.
- The USPFO was responsible for logistical planning and coordination for Kentucky Army National Guard Annual Training periods at three Continental United States training sites. Arrangements were made for equipment, food, construction materials, housing, transportation, and other general supplies. The USPFO Transportation branch commercially shipped 4,044 tons of freight and arranged either commercial air or commercial bus transportation for a total of 44,131 passengers.
- The Logistics Division processed over 6,368 requests for individual clothing through the National Guard Central Clothing Distribution Facility (CCDF) and assisted in mobilizing units for Operation Noble Eagle/Enduring Freedom. The Central Issue Facility (CIF) processed over 18,448 organizational clothing requests. Many of those requests were for mobilizing soldiers and the Rapid Fielding Initiative.

4. Data Processing Division:

- The USPFO Data Processing Division provided quality support to the USPFO staff, JFHQ staff, and the KYARNG. The automated Data Processing Help Desk request system received 2,434 requests for assistance, in addition to dozens of telephonic and in person requests for assistance that weren't tracked electronically. Division personnel also spent a great deal of time in support of mobilization activities. The USPFO's Intranet web site was updated to include the addition of many more helpful documents and publications and links to automated computer applications. The Advanced Information Technology System (AITS) contains several different computer applications on a shared enterprise database that is maintained by Data Processing Division personnel. Some of those applications are Mobilization Planning Data Viewer version II (MPDV II), Unit Personnel System / Command Management System (UPS/CMS), Retirement Points Accounting Module (RPAM), MILPO Orders, Integrated Data Viewer – Personnel (IDVPER), Safety & Occupational Health Module (SOH), and Integrated Data Viewer – Safety (IDVSOH). On nearly a daily basis, division personnel supported FTM personnel with AITS application access issues and resolution of problems that occur

with AITS. During this year the AITS was upgraded to version 6.1 Service Pack 2. The newer version increased security by now requiring Secure Sockets Layer (SSL), 128-bit encryption and requiring digital client certificates.

- The office also began to enforce more stringent computer password complexity requirements per Army regulations. Personnel from the division also actively participated in the Defense Information Assurance Certification and Accreditation Program (DIACAP.) The DIACAP is the primary means of insuring Defense Department information systems are secured and administrators of systems are properly trained. An automated application was developed to provide end users with online Information Assurance training that allows them to take the training at their work sites within the Commonwealth rather than having to make a trip to the USPFO. The application also provides computer security personnel to more easily track the training completion of the end users. Data Processing Division personnel actively monitored USPFO computer systems for compliance with Army Information Assurance Vulnerability Alert (IAVA) directives.
  - A web-based Defense Travel System (DTS) Help Desk Request computer application was developed and put into use this year. The computer application allows DTS users the ability to electronically submit requests for assistance with the DTS computer application. It also allows for better tracking of problems by support personnel.
  - The Enterprise Storage Area Network (eSAN) device was reconfigured to allow the J6 Office to store more data in a redundant disk array. A test of the Continuity of Operations Plan (COOP) with the USPFO for Tennessee was a great success. This procedure allows for minimal disruption of service to customers in the event of a disaster. It is a model plan that is being studied for possible implementation by other National Guard organizations. Additionally, two new servers were procured during the year to allow both personnel from Tennessee and West Virginia to come onsite here to perform COOP activities should the need arise. Computer backup tapes are now stored at an offsite location in Lexington. A weekly rotation of the backup tapes allows us to recover valuable data to within one week should the USPFO building become destroyed.
5. The USPFO Kentucky Internal Review Division (IR) completed fourteen formal reviews, thirteen management consultations, seven follow ups, and one external liaison for fiscal year 2008. Major processes and procedures reviewed were: Accountability of Individual Clothing, Night Vision Device Accountability and

Sensitive Items Inventory. Monetary Benefits identified totaled \$1,566,377. Review results were provided to managers and clients immediately following completion and included positive findings as well as areas requiring improvement. Review recommendations provided to managers are designed to promote the Internal Management Control Process. IR retains a score of 94.3% on the National Guard Bureau Quality Control Review, the fourth highest score in the nation.

6. The Purchasing and Contracting Division purchased supplies and services totaling \$22.8 million dollars of which \$14.7 million was purchased within the Commonwealth of Kentucky. Additionally, the Federal Government Purchase Card VISA program was utilized for micro-purchases (under \$3,000) for subsistence and office supplies which amounted to \$2.3 million dollars. The Purchasing and Contracting Division received an award for exceeding the NGB goal for utilization of Service Disabled Veteran Owned Businesses during 2008.

## Kentucky Air National Guard

### Mission and Resources:

The 123d Airlift Wing (123d AW) is a Kentucky based militia organization whose mission is to:

1. Provide highly combat ready airlift, civil engineering, security, medical, special operations, and other support forces to Combatant Commanders when called in support of United States national security objectives;
2. Protect life and property, preserve peace, order, and public safety when called for during state and national crises; and
3. Participate in local, community-based programs that add value to community, state and nation.

The 123d AW continued to epitomize the quality of the Total Force by its extraordinary performance in regional contingencies throughout the world. From Southwest Asia to service at home in the Commonwealth, the 123d AW's national reputation as "first to volunteer" remained untarnished.

The 123d AW has produced a sustained record of superior performance. No other airlift unit has experienced the range and scope of missions tasked to the 123d AW. In every case the results have been mission accomplished -- in superb fashion.

The wing has been, and will remain, **READY, RELIABLE and RELEVANT.**

The Kentucky Air National Guard began the 1 October 2007 through 30 September 2008 fiscal year with personnel supporting Global War on Terrorism (GWOT) operations on a daily basis and continuing support to Operation JUMP START task forces along the U.S. – Mexican border. Air Guard personnel also deployed to support ongoing operations and exercises in Europe, North Africa, Southwest Asia, Antarctica, Central and South America, the Caribbean Islands and Diego Garcia.



8/30/2008 - As Hurricane Gustav continued to gain intensity in the Gulf of Mexico, hundreds of New Orleans-area evacuees began arriving by aircraft at the Kentucky Air National Guard Base for transportation to Red Cross shelters across the state of Kentucky. A group of displaced persons from New Orleans board a bus at the Kentucky Air National Guard Base in Louisville for transportation to a Red Cross Shelter. The 178 evacuees arrived at the Base aboard a commercial airliner. (Capt. Dale Greer / KyANG)



The Base Color Guard opens the change-of-command ceremony as the wing stands at attention on the KyANG flightline.

The U.S. Air Force also recognized the wing's record of achievement by awarding it an Air Force Outstanding Unit Award — its 13th such honor — for the wing's accomplishments from August 25, 2005 to August 24, 2007. During this period, the Airlift Wing employed their unique capabilities to meet mission objects around the world; from local disasters to supporting the GWOT missions.

In December 2007, the Headquarters Kentucky Air National Guard received its sixth Air Force Organizational Excellence Award, covering the time period 1 Oct 2003 through 30 Sep 2005.

## **Organization:**

Command and control of the KyANG is directed by the Adjutant General through Joint Force Headquarters-Kentucky based at Boone Center in Frankfort. The 123d Airlift Wing, based at the Louisville International Airport, is organized into five groups (Contingency Response, Operations, Maintenance, Mission Support, and Medical) and 15 separate units. These units carry out the wing's operational mission and provide logistical and administrative support to include global mobility, global readiness, aerial port, combat control, maintenance, supply, transportation, contracting, communications, civil engineering, personnel, services, security police, and medical functions. The wing provides tenant support for the 41st Civil Support Team and the 20th Special Forces units of the Kentucky Army National Guard.

Joint Force Headquarters-Kentucky (JFHQ-KY) leadership in Frankfort led the way in gaining U.S. Air Force/National Guard Bureau (NGB) approval for a new group structure. The 123d AW began stand up operations for the Contingency Response Group (CRG) during the spring of 2008, pending the formal stand-up of the organization in late 2008. The 123d CRG is a rapidly deployable "Air Base in a Box" designated primarily for homeland emergency response operations within a 400-mile radius of home station. Personnel will also be used to augment Air Force missions worldwide. The new mission, a product of visionary thinking by JFHQ-KY, saved \$33 million in initial start-up costs due to existing resources, brings 115 CRG positions to the 123d AW, and makes the unit a key first responder for homeland defense missions.

In 2007, the wing began an initiative to create an Intelligence Squadron at the Louisville site. The first stages included developing a Sensitive Compartmented Information Facility, with a supporting staff, and developing an implementation plan. During 2008, a plan was presented to the National Guard Bureau, resulting in a commitment to move forward in the planning process.

The 123d Airlift Wing is part of the 18th Air Force, with headquarters at Scott Air Force Base, Illinois. The unit is assigned to Air Mobility Command (AMC).

## **Manning/Personnel:**

On September 30, 2008 the manning strength of the Kentucky Air National Guard stood at 1,190 men and women. The figure represents 101.19 percent of the current authorized strength of 1,176. During this reporting period the

Kentucky Air National Guard recruiting office was responsible for 118 enlistments/appointments during the past year. Of the 118 enlistments/appointments, 37 percent were non-prior service, 59 percent were prior service, and five percent were officers. As of 30 September 2008, female membership stands at 15 percent and all minority males were five percent. Total minority participation for this reporting period stands at 19 percent.

## **Aircraft:**

The Kentucky Air National Guard is equipped with a fleet of eight C-130H aircraft, which were delivered from the assembly line in 1992. All of the unit's C-130H2 aircraft are equipped with the latest Self-Contained Navigational Systems (SCNS) and Aircraft Defensive Systems (ADS). In March 2005, one aircraft was delivered to Boeing contractors at Kelly Air Force Base in San Antonio, Texas to undergo a two-year conversion and act as a test bed aircraft for the C-130H Avionics Modernization Program (AMP). Through the AMP modification, the Department of Defense has contracted to upgrade systems in all Kentucky C-130H2.5 aircraft with the systems currently incorporated into newly manufactured Hercules aircraft. This upgrade, set to be complete in 2009, will ensure our aircraft remain state-of-the-art well beyond their 1992 delivery. The aircraft currently at Kelly AFB will eventually return to the Kentucky Air National Guard as an unfunded ninth aircraft. It is currently in the final stages of the upgrade and will soon be transferred to Edwards Air Force Base to begin flight testing.

The SCNS system is a computer-based navigational system, which gives the Kentucky aircraft distinct technological advantages in helping ensure accurate airdrops. The Kentucky aircraft were the first to be delivered to the Air Force with factory-equipped SCNS systems. Other Air Force, Air National Guard and Air Force Reserve C-130s have been retrofitted with the systems as well. Once location parameters have been programmed into the system, the system's computers are capable of tracking exact locations, calculating precise timing to target, signaling drop points and measuring ground speed and direction and speed of the wind. The system can even provide aircraft steering in preparation for airdrops.

Aircrew from the 123d AW continue to employ the Joint Precision Airdrop System (JPADS), which utilizes Global Positioning System (GPS) signals to guide high-altitude airdrops of equipment and supplies very accurately to ground troops in combat. Our aircrews continued training on the system for an anticipated AEF deployment. The aircraft are also equipped with defensive systems that can detect the launch of Surface-To-Air Missiles (SAM) and take defensive action through the dispensing of flares and chaff. This Missile Launch Warning System (MLWS) capability has been invaluable in the high-threat environments the 123d AW has flown into.

The C-130 Hercules aircraft, first rolled out in 1956, remains in service today in 63 countries around the world. A C-130 delivered today does not differ much in appearance to the first aircraft that rolled off the assembly line. The total cargo volume of 4,500 cubic feet, capacity of 92 troops (64 paratroopers)

and 74 litters, with two attendants has remained standard. The present production version is a vastly improved, significantly more capable airplane.

Each step along the way in its development evolution, the C-130 has been improved. The manufacturer retained the basic shape and size and concentrated on new and important improvements to internal systems, power and performance. The C-130H Hercules aircraft that make up the Kentucky Air National Guard fleet represent the culmination of nearly 50 years of refinement to the best tactical airlift airframe the world has known.

## **Facilities:**

The Kentucky Air National Guard base at Louisville International Airport is now 14 years old and remains one of our nation's showplaces for ANG units located on metropolitan airports. It has wonderful visibility to the public and to its recruiting base, with excellent sight lines to I-65 in both directions. One of the newest bases in the country, it was completed in May 1995.

The Department of Defense has entered into a 50-year lease (which expires in 2046) with the Louisville Regional Airport Authority for the property. The state-of-the-art facility was designed and built specifically for the unit's airlift mission. The 81.5-acre site consolidates operational and administrative functions within twelve buildings with almost 369,125 square feet of working area. The facility also features 80,000 square yards of aircraft-related pavements and 59,100 square yards of vehicle-related pavements.

The base is truly a showplace with the completion of the front gate facility, decorative fencing, base landscaping, a Minuteman statute, lighting and building signs. A new base fitness center was opened in a room that once housed the Base Exchange. The Fuel Cell/Corrosion Control was completed in 1997 and adds much needed aircraft hangar space. The base annex has also undergone extensive exterior and interior renovation. The facility originally housed a church and school and ongoing renovations are now complete. Construction is complete on a hazardous materials (HAZMAT) "pharmacy" in the hangar, which allows the unit to track the location and use of all hazardous materials on base. The Vehicle Maintenance/POL Operations Composite facility is 100 percent complete and has been in use since 1998. The construction of the Aerial Port Squadron/Airlift Control Element Facility, a 4.6 million-dollar facility, adds an additional 40,000 square feet of usable space on base. A 4000 SF Sensitive Compartmented Information Facility (SCIF) is now operational, with specialized communications equipment, providing federal and military organizations a site for information classified above TOP SECRET to be collected, analyzed and disseminated. A 50,900 SF construction project proposal is in the early stages of development. The new facility would be located adjacent to the current Headquarters building and house the new Contingency Response Group and incorporate a dining hall addition, security forces addition and services addition. The Special Tactics Squadron received a 15,000 SF warehouse with environmental controls. The concrete is poured and the rest of the project is slated to be funded in 2009.

The base boasts several impressive environmental features. In addition to being tested and found to be environmentally clean, the base has a state-of-the-



art drainage system in the hangars and on the aircraft ramp designed to capture any fuel spills for proper disposal.

## Inspections:

The 123d AW successfully completed four major inspection/evaluations during this period. The first was its Unit Compliance Inspection (UCI) in May 2008. The wing received an overall "Excellent" rating. The evaluators noted that they found a "highly motivated team... enthusiastic and well-prepared for the inspection". The Major Graded Areas (MGA) yielded an impressive three "Outstanding", six "Excellent", and seven "Satisfactory" ratings. More importantly, the wing had zero MGAs rated as "Marginal" or "Unsatisfactory". The U.S. Air Force uses the UCI concept to test a wing's readiness for combat operations, normally on a 4-year cycle.

Additionally in May 08, the Air National Guard Maintenance Standardization and Evaluation Team (MSET) conducted an assessment of the 123d Maintenance Group. The Maintenance Group received a 98% compliance rating in the major programs and compliance requirements. The evaluators commended the leadership on the outstanding communications and excellent attitude exhibited by all maintenance personnel. Particularly noteworthy were the Quality Assurance's FOD program, described as "outstanding", and the AFTO 22 program. The MSET is an unrated evaluation, in which the team evaluates the organization's compliance with several local, MAJCOM, Air Force, and DoD directives. If this had been a rated evaluation, it would have received an overall grade of "Satisfactory". This means that performance and operation met mission requirements. Procedures and activities were carried out in an effective and competent manner with resources and programs efficiently managed. Minor deficiencies may have existed, but did not impede or limit mission accomplishment.

Furthermore, a Health Services Inspection (HSI) was conducted on the 123d Medical Group during May 08. The Medical Group proved their capabilities and readiness to provide medical operations, as evidenced by their overall "excellent" rating. The inspectors noted the "steady, highly experienced medical group commander leads a dynamic, bright executive team". The organization was commended on their unique Air National Guard-Veterans Affairs medical sharing agreement – a first in the Nation and model for the Guard. Additionally,



Col. Mark Kraus, commander of the Kentucky Air Guard's 123rd Airlift Wing, attaches a 12th Air Force Outstanding Unit Award streamer to the wing's colors during a Sept. 16 awards ceremony held in the base Fuel Cell Hangar. The honor recognizes the wing's achievements from March 6, 2003 to March 15, 2004, when unit personnel deployed around the world for combat and combat support operations in the Global War on Terror, Operation Iraqi Freedom and Operation Enduring Freedom.

the self-inspection program management was noted as the anchor providing the stability for the leadership and day-to-day operations.

In June 2008, the 123d Special Tactics Squadron completed their UCI, resulting in an overall inspection results of "In Compliance with Comments". The inspectors noted that the members of the "123 STS are very professional and performed admirably" and that the unit has "very strong, well managed programs."

## Flying Operations and Deployments:

Kentucky Air National Guard aircrews flew 2,445.0 hours during the reporting period. The unit continues to emphasize flying safety and has built a solid safety record. The KYANG has flown 68,330 hours without a Class A accident.

Personnel were deployed all over the globe, many of them in harm's way, to locations including Southwest Asia, Europe, North Africa, Central and South America, Antarctica, the Caribbean Islands and Diego Garcia. Additionally, the Kentucky Air National Guard flew numerous missions in the United States. Specifically, the wing supported a Hydra Exercise in California, humanitarian missions for Hurricane's Gustav and Ike, JAATT's, and Guardlift missions

Brigadier General Howard Hunt, Assistant Adjutant Air, provided strong guidance for continuation of the State Partnership Program (SPP) with Ecuadorian Air Force and Military Group. He sponsored Ecuadorian Military Command Team to Kentucky during FY08 Seismic Response Exercise to demonstrate National Guard capabilities for state and national disaster response. This event was a huge successful and set the template for KYANG coordinated visits to Yemen to provide subject matter experts.

In November 2007, a team of aircraft maintenance subject matter experts deployed to Sena, Yemen, to help the Yemeni Air Force improve their maintenance operations on C-130 aircraft.

Additionally, the 123 AW stepped up to support a short notice deployment of personnel and aircraft to support Operation JOINT ENTERPRISE over the 2007 Christmas holiday, supporting the 38th Airlift Squadron (P). A true example of "service before self", these professional airmen willingly gave up time with their families during the holidays, to make sure the mission of the Air Force continued. The aircraft, crews and maintenance/support personnel deployed to Ramstein Air Base, Germany, for three two-week periods to fly airlift missions throughout



Members of the 123rd Airlift Wing deploy from the Kentucky Air Guard flightline for Bagram Air Base, Afghanistan, on July 5. The Airmen will provide airlift services in the Central Command Area of Responsibility as part of Operation Enduring Freedom and the Global War on Terror. More than 210 Kentucky Air Guardsmen and multiple C-130 aircraft are expected to deploy in support of the mission through September 10.

Europe and North Africa in support of United States Air Forces in Europe (USAFE) operations.

One hundred and twenty members of the 123d Airlift Wing deployed to San Juan, Puerto Rico, to support Operation CORONET OAK, a mission to provide vital airlift capabilities throughout the Southern Command Area of Responsibility, providing theater mobility, embassy support and airdrop missions.

Brig General Mike Dornbush, HQ-KYANG Chief of Staff, continues to serve on DANG's Steering Committee for Strategic Planning Process. He is a member of the ANG Roadmap Summit Team for future development of 21st Century ANG and Co-Chairman for Atlantic-Southeast region of the Strategic Planning Process Goal Team. He coordinated efforts of three Objective Champion Teams with 14 prime Initiatives; Co-Chaired regional meetings for FY09 SPP Strategic Plan and future mission planning

Col Steve Bullard, JFHQ Director of Operations (DO), served as the Chief of Operations, Joint Operations Center, US Central Command. In this position, he serves as Chief Joint Intelligence Operations Center, Operations Division, and Operations Directorate during combat operations.

## Awards and Recognition:

In October 2007, the 123d Maintenance Group received the "R6 Logistics Award for 2007", from the Greater Louisville Logistics Network, Inc. This is an annual award given to a local organization that has excelled in logistical technology.

In November 2007, MSgt Keary Miller, 123d Special Tactics Squadron, was selected by the Chief of Staff of the Air Force (CSAF), to appear in the "Portraits of Courage" magazine. This CSAF sponsored magazine highlights individuals that have exhibited

courage in the face of grave danger for themselves and others. MSgt Miller was selected for his combat actions in Afghanistan in March 2002 during the "The Battle of Takur Ghar," better known as "Roberts Ridge", for which he received the Silver Star. This publication was distributed world-wide, specifically to Air Force organizations, including the Air National Guard and Air Force Reserve.

Senior Airman Matthew Meuser, a traditional Guardsman and explosive ordnance disposal technician in the 123d Civil Engineering Squadron, earned the KyANG's 2007 Outstanding Airman of the Year Award.

Technical Sergeant John Hoagland, an Air Guard Technician and a non-destructive inspection specialist in the 123d Maintenance Squadron, earned the KyANG's 2007 Outstanding Non-Commissioned Officer (NCO) of the Year Award.



Members of the 123rd Services Flight display their National Guard award June 10.

Master Sergeant James Tenney, a full-time Guardsman and the squadron training manager for the 123d Security Forces Squadron, earned the KyANG's 2007 Outstanding Senior NCO of the Year Award.

The 123d Mission Support Flight was selected as the "2006 Gerrit D. Foster Jr. Outstanding Military Personnel Flight Achievement Award". The award is a reflection of extraordinary uit accomplishments at a time when the personnel career field is undergoing drastic changes.

Members of the KyANG base marksmanship team took top honors during the State Combat Matches held in April 2008 at Fort Knox. Master Sgt. John Martin won "Top Gun" as overall winner of the pistol competition and SMSgt. John Siebert won the same title in the rifle competition.

Capt Tricia Adams was named the "2007 Air National Guard Optometry Officer of the Year". She was instrumental in developing a Soft Contact Lens and Frame of Choice Spectacle programs for the base populace. Additionally, she participated in the "Volunteer Optometric Services to Humanity" missions in Paraguay and Peru, and she volunteers to give free examinations for the needy through the Lions Club, Daviess County Detention Center and to migrant workers through the Centro Latino community program.

Ms. Windy Wagner was selected as the "Air National Guard Security Forces Employee of the Year for 2007" and was subsequently selected as the "Air Force Security Forces Employee of the Year for 2007". Ms. Wagner has been an integral part of the administrative management of the 123d Security Forces Squadron and was a major contributor to the unit's selection as the "Best in the Air National Guard" for 2006.

In January 2008, the wing was notified that they had earned their 13th Air Force Outstanding Unit Award. This award is given to Air Force organizations what have proven outstanding service over an extended period of time.

For their service in war and peace the men and women of the 123d were awarded the following individual awards and decorations during the reporting period:

- Bronze Star Medal – 2
- Meritorious Service Medal – 24
- The Aerial Achievement Medal – 0
- Air Force Commendation Medal – 23
- Air Force Achievement Medal – 30
- Kentucky Distinguished Service Medal – 17
- Kentucky Merit Ribbon – 49
- Kentucky Commendation Ribbon – 62

## **Economic Impact:**

The Kentucky Air National Guard means much more to the Commonwealth than its vital roles in responding to disasters and defending our nation's interests. The KyANG is a major employer and an important consumer within Kentucky. The total KyANG Budget, federal and state combined, for fiscal year 2008 was \$53,432,000. Our 381 full-time Civilian Technicians, State employees, and Active Guard Reserve (AGR) personnel were paid \$24,049,817.00 in wages

during FY08. Military pay for the traditional "part-time" Guard members was \$9,910,334.00. The total economic impact on the community, based on the Standard Economic Resource Impact Summary formula, exceeds \$133 million."

## **Civic/Community Involvement:**

Individuals and units of the Kentucky Air National Guard continue to be active and concerned members of their communities. The community's awareness and appreciation of the work of the Kentucky Air National Guard is very high.

In November 2007, the wing supported the annual patriotic event "Massing of the Colors". This event involved Color Guards and scout packs from across the region, and celebrated the contributions of our veterans. Approximately 600 people attend this annual event.

Additionally, the wing participated in the Employer Support of the Guard and Reserve (ESGR) Five Star Award Employer Support ceremony. Two local organizations were recognized for their support of their military employees – United Parcel Service (UPS) and Humana. The ESGR's Five Star Award is only given to those organizations that have committed to the highest level of support for Guard and Reserve employees.

In December 2007, the wing supported the Gubernatorial Inauguration, participating in the Governor's Parade; with a fly-over and the 123d Base Honor Guard. Additionally, the wing was represented at the Governor's Inaugural Ball and several other official events during the weekend.

In March 2008, the 123 AW participated in a seismic response exercise. The event exercised the state's response to a catastrophic earthquake in Western KY. BG Howard Hunt, Joint Forces Air Component Commander (JFACC), established air operations to support movement of supplies, equipment and personnel to assist recovery efforts. The 123rd CRG deployed to set up an Aerial Point of Distribution to ensure supplies were available to the citizens of the Commonwealth.

Working with the local city government, the 123d Airlift Wing provided airlift support to transport two pieces of equipment donated by the city of Louisville to their sister city of Quito, Ecuador.

The Wing once again hosted all of the aircraft and crews that flew in the Thunder Over Louisville air show, which is the opening event of the annual Kentucky Derby Festival. Unit members ensured that the event continues to be one of the finest air shows in the nation.

During July 2008, fifty eight local employers and numerous civic leaders received a first-hand introduction to the National Guard during the 2008 Civic Leaders Tour. They received an orientation flight on the unit's C-130 and received a tour of the Wendell H. Ford Regional Training Center, where they had Meals-Ready-to-Eat for lunch.

During Hurricane Gustav, the wing became a central receiving center for over 1400 displaced evacuees from New Orleans. More than 160 Kentucky Air Guardsmen volunteered over the Labor Day weekend to assist in moving the



evacuees from aircraft at the base to the shelter facilities managed by the Red Cross and city of Louisville.

In October 2006, the Kentucky National Guard recognized distinguished Kentuckians Lt. Gen. (Ret) John Conaway, NGB Chief from 1990-93, and Maj. Gen. (Ret) Richard Frymire, the only Air Guard Adjutant General of Kentucky (1971-77), with ceremonies dedicating the 123d AW Headquarters Building in Louisville and the JFHQ-KY Emergency Operations Center in Frankfort in their honor, respectively.

This year the unit collected over \$35,000 for our annual Combined Federal Campaign charity fund-raiser – a 27 percent increase over the previous year.

The KyANG honor guard continues to increase their presence in the community by performing in ceremonies, flag raisings, funeral presentations and parades. They coordinate with Honor Guard instructors from Wright Patterson AFB to train additional honor guard members due to the increase of statewide requests to perform ceremonies.

The 123d Medical Group hosted quarterly blood drives for the American Red Cross. Air Guard members also donated time and talent to the March of Dimes, the Salvation Army, Crusade for Children, Toys for Tots, the Ronald McDonald House, the Air Force Assistance Fund, the Black Expo, the Military Order of World Wars "Massing of the Colors" Veterans and Memorial Day Celebrations, and traffic and crowd control at the Kentucky Derby. Air Guard volunteers from the 123d Aerial Port Squadron assisted with shelters and crowd control at the Special Olympics "Polar Bear Plunge" in the Ohio River in February. Ten Medical Group members provide medical screening for several hundred potential Kentucky National Guard Youth ChalleNGe cadets, ages 15-19, at Fort Knox as they register for the program in January and July of each year.

The KYANG Family Support Group continues to provide outstanding support to the families of the unit and also to military families in the Greater Louisville Area for all branches of service. During this period they hosted several events. Their annual Christmas Party for children was complete with a visit from Santa. They continue to support the unit by being a part of deployment processing and helping unit member's families who were away during the year. The Family Support Group works with local schools on learning about the military, particularly the National Guard. They also promote and assist with the State Youth Development Week at Wendell Ford Training Facility.

Lt Col Tim Moore and Lt Col Mitchell Perry continue to hold the positions of State Representative and Jefferson Circuit Court (Louisville) Judge, respectively.

Colonel Greg Nelson, Staff Support Officer, Headquarters, Kentucky Air National Guard, and Lieutenant Colonel Matt Stone, Deputy Commander, 123d Support Group served as elected president and vice president for Air, respectively, of the National Guard Association of Kentucky, hosted the association's annual conference in February 2008 at the Marriott Hotel in Louisville, Kentucky. At the conference, NORAD and NORTHCOM Commander General Victor Renuart, Jr. and USTRANSCOM Commander, General Norma Schwartz, were the featured speakers.

Brigadier General Michael Dornbush of State Headquarters continues to serve as Commander of the Maj. Gen. Benjamin J. Butler Chapter of the Military Order of World Wars. Major Dallas Kratzer continued to serve as the Adjutant. In July 2008, new officers were voted in and Lt Col Matt Stone accepted the position of Junior Vice President and Chaplain (1st Lt) Kerry Wentworth assumed the position of Adjutant. Major Dallas Kratzer assumed the responsibilities of the "Massing of the Colors" Annual Coordinator.

Colonel Steve Bullard, Director of Operations, Headquarters Kentucky Air National Guard, served for his 14th consecutive year as program and dinner chairman for the Louisville Armed Forces Committee and it's annual Louisville Armed Forces Dinner, the nation's longest running Armed Forces Dinner (since 1919).

## Principal Commanders and Staff:

Brigadier General Howard P. Hunt III continued to serve as Assistant Adjutant General for Air and Brigadier General Michael J. Dornbush as Chief of Staff of the KyANG. Colonel Jon Bowersox continues as State Air Surgeon, Colonel Gregory Nelson continues as Executive Staff Support Officer (ESSO) to the Adjutant General, and Colonel Steven Bullard continues as Director of Operations. Chief Master Sergeant Mark Grant is the State Command Chief. In addition, General Dornbush is the Joint Forces Air Component Commander (JFACC), Colonel Nelson is the Director of Plans (J5), and Colonel Bullard is the Director of Joint Doctrine and Training (J7) for Joint Force Headquarters Kentucky.

Colonel Mark Kraus continues to serve as commanding officer of the 123d Airlift Wing. The vice wing commander is Colonel George Scherzer. Colonel William Ketterer continues as the 123d Support Group Commander, Colonel Neil Mullaney continues as the 123d Maintenance Group Commander, Colonel Diana Shop succeeded Colonel John Moore as the 123d Medical Group Commander on 13 July 2008, and Colonel Kenneth Dale is the 123d Operations Group Commander. Chief Master Sergeant Tommy Downs continues to serve as the wing's Command Chief Master Sergeant.

### KENTUCKY AIR NATIONAL GUARD HEADQUARTERS

Brigadier General Howard P. Hunt III.....	Assistant Adjutant General for Air
Brigadier General Michael J. Dornbush .....	Chief of Staff
Colonel Jon Bowersox .....	State Air Surgeon
Colonel Gregory Nelson.....	Staff Support Officer
Colonel Steven Bullard .....	Director of Operations
Major George H. Imorde III .....	Human Resources Officer
Lieutenant Colonel Mary McCallie .....	C-4 Staff Officer
Lieutenant Colonel Kirk Hilbrecht.....	Chief, Public Affairs
Lieutenant Colonel Dawn Muller .....	Director of Personnel
Command Chief Master Sergeant Mark Grant.....	State Senior Enlisted Advisor
Colonel Mark Kraus .....	Commander



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**123d AIRLIFT WING**

Colonel Mark Kraus .....	Commander
Colonel George Scherzer .....	Vice Commander
Major Dallas Kratzer .....	Wing Executive Officer
Lieutenant Colonel Mitch Perry .....	Chief of Staff
Lieutenant Colonel Thomas Curry .....	Chief Chaplain
Major Shawn Dawley .....	Chief of Safety
Lieutenant Colonel Kathryn Pfeifer.....	Inspector General
Captain Latonia Trowell .....	Chief - Military Equal Opportunity
Major Patrick Pritchard.....	Comptroller
Captain Allen D. Greer.....	Wing Public Affairs Officer
Command Chief Master Sergeant Tom Downs.....	Wing Senior Enlisted Advisor

**OPERATIONS**

Colonel Kenneth Dale .....	Operations Group Commander
Lieutenant Colonel Mark Heiniger.....	Commander - 165th Airlift Sq
Lieutenant Colonel Jeremy Shoop.....	Commander - 123d Special Tactics Sq
Lieutenant Colonel Robert Macke.....	Commander - 123d Operations Support Flt
Lieutenant Colonel Byron Morris.....	Commander - 123d Airlift Control Flt

**LOGISTICS**

Colonel Neil Mullaney .....	Maintenance Group Commander
Lieutenant Colonel Barry Gorter .....	Deputy Maintenance Group Commander
Major George Tomica .....	Commander, Aircraft Maintenance Sq
Major Chris Bishop.....	Commander, 123d Maintenance Sq
Captain Bernie Quill.....	Commander, 123d Maintenance Ops Flt
CMSgt Ken Coogle .....	Chief, Quality Assurance

**SUPPORT**

Colonel William Ketterer .....	Support Group Commander
Lieutenant Colonel Matt Stone.....	Deputy Commander
Lieutenant Colonel Doug Rose .....	Commander - 123d Logistics Readiness Sq
Lieutenant Colonel Connie Allen.....	Commander - 123d Civil Engineering Sq
Captain Shawn Keller .....	Commander - 123d Mission Support Flt
Lieutenant Colonel Jeff Peters.....	Commander - 123d Aerial Port Sq
(Deactivated Spring 08)	
Lieutenant Colonel Jeff Peters.....	Commander - 123d Security Forces Sq
Captain Bob Geary .....	Commander - 123d Services Flight
Lieutenant Colonel Mary McCallie .....	Commander - 123d Communications Flt
Captain Shawn Keller .....	Director of Personnel
Major Katrina Johnson.....	Chief of Supply

**MEDICAL**

Colonel Diana Shoop .....	Commander - 123d Medical Sq
CMSgt Johnnie Cherry.....	Chief, Professional Services
Lieutenant Colonel Diana Shoop .....	Medical Administrator
Lieutenant Colonel Carney Jackson .....	Chief, Public Health
Lieutenant Colonel Connie Campbell.....	Chief, Nursing Service
Captain Patricia Adams .....	Chief, Optometry Services

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Lieutenant Colonel Ralph Matacale ..... Chief, Dental Services

**CONTINGENCY RESPONSE GROUP**

Colonel Warren Hurst ..... Commander, 123d CRG  
 Lieutenant Colonel Dave Mounkes ..... Commander, 123d Global Mobility Sq  
 Lieutenant Colonel Rick Shelton..... Commander, 123d Global Mobility  
 Readiness Sq

**Kentucky Air Guard FY 08 Activations/Deployments**

OPERATION	Mission Start Date	Mission End Date	TASKED UNIT	LOCATION
OIF	30-Sep-06	30-Sep-08	165 AS	Scott AFB (1 Pax)
ARCv	15-Oct-06	30-Sep-08	123 SFS	Offutt (1 Pax)
ARCv	18-Jun-07	1-Jan-08	123 SFS	Tyndall (1 Pax)
ARCv	18-Jun-07	30-Sep-08	123 SFS	Tyndall (1 Pax)
ARCv	18-Jun-07	1-Jul-08	123 SFS	Scott AFB (1 Pax)
CAT	8-Jul-07	20-Oct-07	123 AW	ANG CAT (1 Pax)
OEF	31-Aug-07	30-Nov-07	123 CES	Al Dhafra (1 Pax)
OIF	1-Sep-07	7-Nov-07	123 CES	Ali Al Salem (1 Pax)
ARC Augmentees	29-Aug-07	4-Nov-07	123 APS	Charleston AFB (1 Pax)
ARC Augmentees	29-Aug-07	15-Dec-07	123 APS	Charleston AFB (3 Pax)
OEF	9-Sep-07	8-Jan-08	123 APS	Patch Barrack (1 Pax)
OIF	11-Sep-07	7-Nov-07	123 MXS	Al Asad (1 Pax)
OEF	11-Sep-07	17-Feb-08	123 CES	Al Udeid AB (1 Pax)
Balkans	15-Sep-07	19-Jan-08	123 LRS	Ramstein AB (1 Pax)
OIF	16-Sep-07	8-Jan-07	123 MXS	Bishick-Manas (1 Pax)
OIF	19-Sep-07	8-Jan-07	123 APS	Akrotiri (1 Pax)
OIF	21-Sep-07	7-Nov-07	123 LRS	Bishick-Manas (1 Pax)
OIF	27-Sep-07	Jan 08	123 LRS	Balad Southeast (1 Pax)
OEF	28-Sep-07	28-Sep-08	165 AS	Rota (1 Pax)
OIF	1-Oct-07	28-Mar-08	123 OSF	March, ARB (2 Pax)
OIF	1-Oct-07	8-Jan-07	165 AS	Ramstein AB (1 Pax)
OIF	11-Oct-07	8-Jan-08	165 AS	Scott AFB (1 Pax)
OIF	11-Oct-07	5-Dec-07	123 OSF	Creech AFB (1 Pax)
OIF	15-Oct-07	8-Apr-07	165 AS	Balad Southeast (2 Pax)
ARCv	15 Oct 07	30-Sep-08	165 AS	Langley AFB (1 Pax)
OIF	15-Oct-07	15-Dec-07	123 SFS	Misawa AB (1 Pax)
TDY	28-Oct-07	9-Nov-07	123 MXS	Kirtland AFB (1 Pax)
SMEE	31-Oct-07	9-Nov-07	123 MXS	SWA (6 Pax)
GWOT	1-Nov-07	31-Jan-08	JFHQ	Incirlik (1 Pax)
ARCv	1-Nov-07	31-Dec-07	123 SFS	Lackland AFB (1 Pax)
Noble Eagle	6-Nov-07	25-Jan-08	123 AW	Tyndall (1 Pax)
OIF	5-Dec-07	8-Jan-08	123 LRS	Al Udeid (1 Pax)
ARCV	15-Dec-07	31-Mar-08	123 SFS	Scott AFB (1 Pax)
OIF	15-Dec-07	15-Apr-08	165 AS	Balad Southeast (1 Pax)
OIF	19-Dec-07	22-Apr-08	123 LRS	Balad Southeast (1 Pax)

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OIF	22-Dec-07	8-Jun-08	123 CES	Ali Al Salem (3 Pax)
Operation Deep Freeze	29-Dec-07	25-Feb-08	123 APS	Antarctica (1 Pax)
Operation Deep Freeze	9-Jan-08	28-Jan-08	123 MXS	Antarctica (1 Pax)
OIF	15-Mar-08	15-May-08	123 MDG	Al Udied (1 Pax)
ARCV	1-Jan-08	31-Mar-08	123 MDG	Lakenheath (1 Pax)
ARCV	1-Jan-08	31-Mar-08	123 SFS	Lackenheath (1 Pax)
ARCV	1-Jan-08	30-Apr-08	123 SFS	Scott AFB (2 Pax)
OIF	5-Jan-08	4-May-08	123 STS	Balad Southeast (2 Pax)
OEF	8-Jan-08	8-Mar-08	123 STS	Ramstein AB (1 Pax)
OEF	10-Jan-08	11-May-08	123 LRS	Bagram (1 Pax)
Deep Freeze	11-Jan-08	28-Feb-08	123 AW	Antarctica (1 Pax)
Deep Freeze	11-Jan-08	31-Jan-08	123 MXS	Antarctica (1 Pax)
OEF	15-Jan-08	31-Jan-08	JFHQ	Incirlik (1 Pax)
OEF	18-Jan-08	19-May-08	123 CES	Ali Al Salem (1 Pax)
OIF	27-Jan-08	24-Mar-08	123 LRS	Balad Southeast (1 Pax)
GWOT	1-Feb-08	26-May-08	JFHQ	Ramstein AB (1 Pax)
OIF	22-Mar-08	15-May-08	123 MDG	Al Udied (1 Pax)
ARC Augmentee	1-Mar-08	1-Sep-08	123 LRS	McGuire AFB (1 Pax)
Shuttle Support	3-Mar-08	2-Apr-08	123 STS	TBD (6 Pax)
OEF	21-Mar-08	20-May-08	123 MDG	Al Udeid (1 Pax)
OEF	22-Mar-08	15-May-08	123 MDG	Al Udeid (1 Pax)
OEF	15-May-08	15-Jul-08	123 AW	Al Udeid (1 Pax)
OEF	20-May-08	20-Jul-08	123 MDG	Al Udeid (1 Pax)
OEF	20-May-08	20-Jul-08	123 MDG	Al Udeid (1 Pax)
OJS	20-May-08	20-Jul-08	123 MDG	Al Udeid (1 Pax)
OEF	22-May-08	2-Aug-08	123 LRS	Bishkek Manas (1 Pax)
OEF	11-Jun-08	11-Jul-08	123 LRS	Ali Al Salem (2 Pax)
OEF	12-Jul-08	12-Sep-08	123 MDG	Baghdad Intl (2 Pax)
OIF	12-Jul-08	12-Sep-08	123 MDG	Al Udeid (1 Pax)
OIF	20-Jul-08	20-Sep-08	123 MDG	Al Udeid (4 Pax)
OEF	9-Aug-08	23-Sep-08	123 LRS	Ramstein AB (1 Pax)
OJS	20-May-08	20-Jul-08	123 MDG	Al Udeid (1 Pax)
OEF	22-May-08	2-Aug-08	123 LRS	Bishkek Manas (1 Pax)
OIF	20-Jul-08	20-Sep-08	123 MDG	Al Udeid (1 Pax)
OEF	20-Jul-08	20-Sep-08	123 MDG	Baghdad Intl (1 Pax)
OEF	20-Jul-08	20-Sep-08	123 MDG	Al Udeid (1 Pax)
OEF	9-Aug-08	23-Sep-08	123 LRS	Ramstein AB (1 Pax)

## Annex I Department of Military Affairs Real Property

LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
<b>BARREN-GLASGOW</b>							
ARMORY SITE			\$42,000		14.65		
ARMORY	1964	\$1,055,200		20,051			
U.H. STORAGE	1992	\$77,200		2,029			
OMS #9	1947	\$105,700		7,130			
METAL FLAMMABLE STGE OMS #9	1965	\$2,400		218			
COLD STORAGE GLASGOW ARMORY	2003	\$96,150		2,331			
COLD STORAGE OMS #9	2003	\$23,698		3,020			
<b>BELL-MIDDLESBORO</b>							
ARMORY SITE			\$63,800		5.05		
ARMORY	1961	\$553,000		12,072			
VEH STOR SHED	1949	\$105,400		5,990			
U.H. STORAGE	1993	\$23,900		621			
<b>BOONE-WALTON</b>							
ARMORY SITE			\$10,000		5.00		
ARMORY	1978	\$1,253,800		16,487			
U.H. STORAGE	1990	\$153,400		4,988			
BOONE LEASE-RECRUITING OFFICE				1,816			\$26,586
<b>BOYD-ASHLAND</b>							
ARMORY SITE			\$100,000		1.20		
ARMORY	1949	\$3,422,300		45,522			
METAL FLAMMABLE STORAGE	1965	\$2,500		192			
OMS# 1 SITE			\$65,000		9.21		
OMS #1	1986	\$735,000		6,656			
COLD STORAGE OMS #1	2003	\$43,600		1,200			
<b>BOYLE-DANVILLE</b>							
ARMORY SITE			\$17,000		3.40		
ARMORY	1995	\$501,900		11,350			
U.H. STORAGE	1990	\$160,100		5,529			
<b>BREATHITT-JACKSON</b>							
ARMORY SITE			\$20,000		6.48		
ARMORY	1986	\$1,254,700		17,556			
U.H. STORAGE	1991	\$124,700		5,035			
ORG MAINT SHOP #6	1959	\$382,400		8,736			
<b>CALLOWAY-MURRAY</b>							
ARMORY SITE			\$36,400		6.12		
ARMORY	1987	\$1,374,900		17,747			

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UNHEATED STORAGE	1996	\$133,500		2,926			
WOOD STORAGE	1988	\$2,000		174			
<b>CARROLL-CARROLLTON</b>							
ARMORY SITE			\$90,000		9.00		
ARMORY	1959	\$728,900		12,749			
U.H. STORAGE	1993	\$36,200		891			
<b>CARTER-OLIVE HILL</b>							
ARMORY SITE			\$25,000		5.40		
ARMORY	1960	\$792,400		16,302			
U.H. STORAGE	1993	\$51,600		1,512			
<b>CHRISTIAN-HOPKINSVILLE</b>							
ARMORY SITE			\$40,000		8.00		
ARMORY/ING & USAR	1963	\$769,900		18,305			
WOOD STORAGE BUILDING	1997	\$3,100		183			
<b>CRITTENDEN-MARION</b>							
ARMORY SITE			\$5,000		6.34		
ARMORY	1964	\$632,400		12,376			
<b>DAVIES-OWENSBORO</b>							
ARMORY SITE		\$34,400	\$34,400		6.60		
ARMORY	1949	\$2,997,600		30,482			
FLAMMABLE MAT STORAGE	1965						
<b>ESTILL-RAVENNA</b>							
ARMORY SITE			\$25,000		5.13		
ARMORY	1977	\$796,800		16,007			
U.H. STORAGE	1993	\$26,000		513			
<b>FAYETTE-BLUEGRASS STA</b>							
BLDG 1 ADMIN. BLDG	1942	\$3,564,076		47,540			
BLDG 2 FRT. GUARD SHACK	1942	\$11,600		161			
BLDG 3 W/HOUSE	1942	\$3,354,898		132,830			
BLDG 4 W/HOUSE	1942	\$3,354,898		137,630			
BLDG 5 W/HOUSE	1942	\$3,354,898		142,685			
BLDG 6 W/HOUSE	1942	\$3,354,898		133,709			
BLDG 7 BOILER PLANT (On Insurance as Storage Bld 7A)	1942	\$148,500		9,417			
BLDG 8 ENVIRONMENTAL	1941	\$14,300		788			
BLDG 9 GAS STATION OMS# 4	1942	\$10,500		375			
BLDG 10 OMS# 4	1942	\$80,000		8,600			

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WATER TREATMENT PLANT 12A	1981	\$542,000		903			
BLDG 105 CLOSED LOOP WASH RACK OMS #4	1972	\$16,700		2,389			
BLDG 14 W'HOUSE	1942	\$3,389,884		132,544			
BLDG 15 W'HOUSE	1941	\$3,389,884		132,544			
BLDG 16 W'HOUSE	1942	\$3,389,884		132,544			
BLDG 17 W'HOUSE	1942	\$3,389,884		132,544			
BLDG 18 OFFICES	1942	\$879,388		18,936			
BLDG 19 W'HOUSE	1942	\$68,276		2,368			
BLDG 22 W'HOUSE	1941	\$68,276		3,017			
BLDG 23 W'HOUSE OMS#4	1942	\$68,276		3,017			
BLDG 25 OFFICE JSO	1943	\$13,800		1,831			
BLDG 26 SHELTER BLDG	1967	\$2,400		491			
BLDG 28 OFFICE JSO	1953	\$293,600		7,821			
BLDG 30 FIRE HOUSE	1953	\$311,500		8,000			
BLDG 32 STORAGE	1966	\$36,600		900			
BLDG 40 STORAGE	1958	\$50,000		7,335			
BLDG 41 STORAGE	1941	\$65,500		7,350			
BLDG 42 STORAGE OMS# 4	1941	\$82,700		4,000			
BLDG 43 FITNESS CENTER	1943	\$75,000		6,481			
BLDG 45 STORAGE	1950	\$13,300		800			
BLDG 55 STORAGE	1986	\$18,300		480			
BLDG 62 SHELTER	1942	\$35,100		10,080			
BLDG 63 STORAGE	1945	\$6,300		413			
BLDG 64 GENERATOR BLDG.	1960	\$27,100		1,280			
BLDG 70 STORAGE	1982	\$12,900		484			
BLDG 100 W'HOUSE	1941	\$38,100		3,017			
BLDG 101 W'HOUSE	1954	\$1,329,957		77,120			
BLDG 103 W'HOUSE	1941	\$35,100		3,017			
BLDG 104 W'HOUSE	1941	\$37,700		3,017			
BLDG 105 TRUCK STORAGE	1971	\$16,700		2,389			
BLDG 107 W'HOUSE	1941	\$35,800		3,017			
BLDG 108 W'HOUSE	1941	\$38,200		3,017			
BLDG 109 W'HOUSE	1941	\$55,569		3,017			
BLDG 110 ARMORY(MED DET)	1941	\$38,200		3,017			
BLDG 112 WAREHOUSE	1969	\$3,300		225			
BLDG 113 W'HOUSE	1941	\$55,569		3,017			
BLDG 117 PDO OFFICE	1973	\$39,800		839			
BLDG 118 STORAGE	1941	\$55,569		3,017			
BLDG 125 ELECTRICAL STORAGE	1966	\$4,100		480			
BLDG 128 STORAGE BLDG.	1962	\$30,000		400			
BLDG 12 SEWAGE DISP.	1942			741			
BLDG 130 STORAGE	1942	\$42,060		2,842			
BLDG 133 STORAGE	1950	\$24,200		1,792			

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BLDG 134 OFFICE	1952	\$282,500		9,600			
BLDG 135 OLD BARRACKS	1953	\$1,053,800		118,248			
BLDG 138 OFFICE	1943	\$74,900		3,406			
BLDG 139 ARMORY 75TH TRP CMD	1958	\$477,600		11,250			
BLDG 140 HANGER	1941	\$173,000		7,170			
BLDG 141 HANGER	1941	\$170,300		7,170			
BLDG 149 W'HOUSE	1976	\$67,900		4,960			
BLDG 150 W'HOUSE	1976	\$105,318		4,960			
BLDG 151 W'HOUSE	1976	\$105,318		4,960			
BLDG 152 W'HOUSE	1976	\$157,350		4,000			
BLDG 153 W'HOUSE	1976	\$157,350		4,000			
BLDG 154 W'HOUSE	1976	\$157,400		9,600			
BLDG 156 W'HOUSE	1976	\$124,800		9,600			
BLDG 190 MACH. STORAGE	1969	\$90,400		8,268			
BLDG 191 W'HOUSE	2004	\$398,000		4,000			
BLDG 192 HELI. REPAIR HGR.	2004	\$3,738,168		25,350			
BLDG 193 W'HOUSE	2004	\$378,768		7,500			
BLDG 194 HELI. REPAIR HGR.	2005	\$5,637,138		60,500			
BLDG 195 W'HOUSE	2006	\$2,252,800		40,000			
BLDG 220 W'HOUSE	1941	\$7,710,144		249,739			
BLDG 221 W'HOUSE	1941	\$7,710,144		249,739			
BLDG 224 DISPENSARY DET 5	1961	\$232,400		9,220			
BLDG 226 OFFICE	1941	\$136,800		4,236			
BLDG 228 W'HOUSE	1941	\$75,728		4,113			
BLDG 229 OFFICE	1954	\$63,500		1,910			
BLDG 230 HOUSING DUPLEX	1947	\$72,900		2,341			
BLDG 231 HOUSING DUPLEX	1957	\$72,900		2,522			
BLDG 232 HOUSING DUPLEX	1957	\$73,200		2,522			
BLDG 233 HOUSING DUPLEX	1957	\$73,200		2,522			
BLDG 234 HOUSING DUPLEX	1957	\$73,200		2,522			
BLDG 236 GARAGE	1951	\$12,700		760			
BLDG 237 HOUSING APARTMENTS	1958	\$93,400		4,185			
BLDG 238 HOUSING APARTMENTS	1955	\$81,000		4,381			
BLDG 239 OFFICE DET 5	1943	\$165,000		1,916			
BLDG 240 OFFICE MEETING ROOM DET 5	1943	\$165,000		1,649			
BLDG 241 OFFICE	1987	\$196,600		3,939			
BLDG 247 SM. OFFICE	1954	\$23,000		570			
BLDG 264 OFFICE - GOLF COURSE	1943			252			
BLDG 265 SUMMER HOUSE - GOLF	1948			3,090			
BLDG 268 SHED - GOLF COURSE	1967			1,790			
BLDG 269 SHED - GOLF COURSE	1983			1,169			
BLDG 300 TOILET - GOLF COURSE	1970			460			
BLDG 301 SHELTER - GOLF COURSE	1970			1,390			

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BLDG 303 MAIN. SHED - GOLF	1972			1,600			
<b>FAYETTE-LEXINGTON</b>							
NAT GUARD SITE-LEASE						18.14	\$1
ARMORY	1971	\$1,686,000		26,896			
U.H. STORAGE	1993	\$130,800		4,860			
OMS #3	1972	\$237,000		4,200			
COLD STORAGE OMS #3	2003	\$41,980		750			
FAYETTE LEASE - RECRUITING OFFICE				1,262			\$27,449
<b>FLOYD-PRESTONSBURG</b>							
ARMORY SITE			\$20,000		4.70		
ARMORY	1978	\$946,700		16,007			
U.H. STORAGE	1990	\$191,700		5,814			
<b>FRANKLIN-FRANKFORT</b>							
ARSENAL SITE			\$60,000		0.34		
ARSENAL	1850	\$485,900		6,400			
BNGC SITE			\$3,239,150		373.60		
ARMORY 1 #112	1974	\$1,779,100		34,751			
FACILITIES DIVISION #162	1978	\$786,300		15,628			
EOC #100	1974	\$2,109,600		22,300			
AASF SUPP FAC #160	1971	\$1,709,700		31,184			
CSMS #140	1958	\$704,300		21,732			
USPFO #120	1960	\$1,305,600		27,495			
VETERANS BUILDING #124	2005	\$1,500,000		15,000			
CSMS ORG SHOP (FORMER OMS #5) #158	1974	\$258,700		4,200			
ENGAGEMENT SKILLS TRAINING BLD (HRO) #216	2003	\$440,633		4,500			
ARMORY NO 4 #316	1981	\$303,800		5,511			
HRO ANNEX HAWKEEGAN #210	1964	\$442,800		7,360			
NEW SECURITY GUARD HOUSE #168	1988	\$39,200		420			
DOUBLE-WIDE MAIL ROOM #161	1979	\$29,700		1,280			
INFORMATION MANAGEMENT/J6 #154	1985	\$168,600		8,838			
POL STORAGE - FAC #164	1982	\$12,900		1,404			
AASF UH STORAGE #159	1990	\$132,300		5,985			
CSMS OIL STGE #147	1991	\$27,000		380			
CSMS BRICK PAINT STORAGE #146	1958	\$6,200		162			
CSMS STEAM & RADIATOR #144	1968	\$22,000		835			
METAL OPEN FRONT STGE-USPFO #118	1973	\$26,200		2,036			
METAL STORAGE BLDG-USPFO #112	1961	\$17,700		800			
ANNEX HAWKEEGAN UNHEATED STORAGE #212	1993	\$109,700		5,040			
AUSB - BNGC STARC #165	1990	\$216,600		6,156			
AASF INTERIM HANGAR #169	1997	\$400,000		10,560			



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RADEF-Ky EM MAINT SHOP #126	1959	\$56,400		2,200			
SURFACE MAINT OFFICE CLASS IX ACTIVITY #139	1996	\$397,400		10,540			
USPFO COLD STORAGE Bid 179	2003	\$184,991		5,895			
AUSB - ARMORY 4 #318	1996	\$184,900		5,368			
<b>FRANKLIN-FRANKFORT</b>							
KCCRB PINE HILL PLAZA LEASE				1,756			\$8,077
MIL RECORDS - PINE HILL PLAZA LEASE				3,468			\$15,953
EMD CAPITAL COMPLEX EAST LEASE				7,606			\$68,454
EMD WAREHOUSE LEASE				2,070			\$3,734
RECRUITING OFFICE LOUISVILLE RD LEASE				6,715			\$55,398
EMD PINE HILL PLAZA LEASE				2,776			\$13,777
MARYLAND AVENUE SITE			\$20,000		1.10		
ARMORY MARYLAND AVE	1963	\$147,500		2,381			
STORAGE WAREHOUSE MARYLAND AVE	1931	\$93,700		11,500			
CLASSRM & OFF TRAILER	1973	\$11,000		720			
MARYLAND AVE							
<b>GRAYSON-LEITCHFIELD</b>							
ARMORY SITE			\$80,000		13.50		
ARMORY	1993	\$770,900		8,060			
<b>HARDIN-ELIZABETHTOWN</b>							
ARMORY SITE			\$14,300		1.90		
ARMORY	1949	\$915,000		22,136			
U.H. STORAGE	1994	\$42,600		972			
<b>HARLAN-HARLAN</b>							
ARMORY SITE			\$70,000		3.97		
ARMORY	1979	\$1,131,400		14,753			
U.H. STORAGE	1993	\$11,200		450			
<b>HARRISON-CYNTHIANA</b>							
ARMORY SITE			\$30,000		5.30		
ARMORY	1974	\$831,600		13,526			
U.H. STORAGE	1993	\$49,700		1,458			
<b>HENDERSON-HENDERSON</b>							
ARMORY SITE			\$102,100		1.40		
ARMORY	1951	\$843,200		17,233			
<b>HOPKINS-MADISONVILLE</b>							
ARMORY SITE			\$22,000		4.40		

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ARMORY	1950	\$1,041,600		27,927			
<b>JEFFERSON-BUECHEL</b>							
ARMORY SITE			\$137,300		11.16		
ARMORY	1957	\$882,600		24,077			
U.H. STORAGE	1990	\$131,200		3,895			
METAL OIL HOUSE	1958	\$2,300		180			
MOTOR MAINTENANCE BLDG	1957	\$72,900		2,274			
<b>JEFFERSON-LOUISVILLE</b>							
ARMORY SITE			\$88,000		8.80		
U.H. STORAGE	1992	\$147,500		5,871			
UNHEATED STORAGE #2	1996	\$169,300		3,970			
OMS# 8 SITE- FAIRBOARD PROPERTY			0		2.67		\$1
COLD STORAGE OMS #8	2003	\$44,990		1,200			
ARMORY	1962	\$1,642,600		38,054			
OMS #8	1971	\$217,300		6,487			
READY BUILDING	2003	\$1,200,000		10,160			
<b>KENTON LEASE</b>							
INDEPENDENCE ARMORY				59,034			\$624,493
<b>KNOX-ARTEMUS</b>							
ARTEMUS SITE		\$515,000				541.70	
SMALL ARMS RANGE		\$225,078					
<b>KNOX-BARBORVILLE</b>							
ARMORY SITE			\$87,500		7.00		
ARMORY	1962	\$737,900		14,182			
U.H. STORAGE	1992	\$87,000		2,873			
<b>LAUREL-LONDON</b>							
JSO SITE CAP BLDG, LEASE						16.80	\$1
OMS #2 SITE			\$10,000		2.10		
OMS #2- BLDG 1	1954	\$92,500		2,317			
OMS 2- VEHICLE MAINT SHOP	1955	\$200,500		5,485			
ARMORY SITE			\$292,700		2.30		
ARMORY	1983	\$913,700		15,275			
U.H. STORAGE	1993	\$22,000		468			
<b>LOGAN-RUSSELLVILLE</b>							
ARMORY SITE			\$8,000		5.20		
ARMORY	1976	\$914,500		16,367			

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<b>MADISON-RICHMOND</b>							
ARMORY SITE			\$27,000		5.00		
ARMORY	1977	\$1,135,100		19,855			
U.H. STORAGE	1993	\$101,400		3,024			
MADISON-BGDEP MVSC SITE					1.65		
COLD STORAGE RICHMOND ARMORY	2003	\$169,304		2,270			
<b>MARSHALL-BENTON</b>							
ARMORY SITE			\$80,000		7.31		
ARMORY	1995	\$2,054,900		19,669			
<b>MASON-MAYSVILLE</b>							
ARMORY				8,400			\$44,520
<b>MCCRACKEN-PADUCAH</b>							
ARMORY SITE			\$42,000		5.44		
ARMORY	1954	\$616,200		13,640			
U.H. STORAGE	1990	\$108,000		3,800			
OMS #12	1958	\$114,100		2,274			
FLAMMABLE MATERIAL STORAGE-OMS	1964	\$3,300		185			
NEW ARMORY SITE						12.56	\$1
PADUCAH LEASE- RECRUITING OFFICE				3,800			\$60,800
<b>MEADE-BRANDENBURG</b>							
ARMORY SITE			\$65,000		10.00		
ARMORY	1993	\$765,700		8,060			
<b>MERCER-HARRODSBURG</b>							
ARMORY SITE			\$25,000		5.30		
ARMORY	1977	\$817,500		14,753			
U.H. STORAGE	1990	\$184,600		6,555			
<b>MONROE-TOMPKINSVILLE</b>							
ARMORY SITE			\$7,600		5.10		
ARMORY	1960	\$661,400		13,974			
U.H. STORAGE	1992	\$43,700		1,026			
MVSB SITE			\$2,000		0.09		
MVSB	1950	\$61,900		6,050			
<b>MUHLENBERG-CENTRAL CITY</b>							
ARMORY SITE			\$199,700		7.40		

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ARMORY	1975	\$814,300		13,085			
U.H. STORAGE	1990	\$168,500		3,610			
BRICK FLAMMABLE STGE	1975	\$5,700		164			
<b>MUHLENBERG-GREENVILLE</b>							
WENDELL H FORD REGIONAL TRAINING CTR SITE			\$12,007,600		10,916.49		
OBSERVATION TOWER	1974						
ENGAGEMENT SKILLS TNG BLDG	1998	\$316,000		8,840			
RAPELLING TOWER	1998	\$90,000		7,960			
BATTLE SIM	1996	\$22,000					
DFIRST	2002	\$499,266		7,200			
TOC PAD (Behind Battle Sim)	2002	\$485,538		9,600			
FACILITIES MAINTENANCE BLDG	2004	\$190,600		4,636			
TNG SITE WHSE #3 (OLD UTES ANNEX)	1971	\$166,400		4,636			
TNG SITE WHSE #1 (OLD OVE#1)							
TNG SITE WHSE #2 (OLD OVE#2)	1972	\$30,000		906			
POST CAMP STATION STORAGE #2	1972	\$29,600		906			
VAULT WEAPONS	1976	\$25,600		880			
TNG SITE ENG SEC (Old CSMS)	1977	\$50,000		351			
POST CAMP STATION STORAGE #1	1992	\$41,700		1,152			
SHOWER BLDG FEMALE (PROPOSED AFFES)	1978	\$35,600		1,211			
SECURITY GUARD BLDG	1971	\$58,100		794			
<b>MUHLENBERG-GREENVILLE PHASE 1</b>							
EDUCATION CENTER 300	1997	\$1,235,000		16,258			
DINING HALL 301	1997	\$905,000		9,465			
ENLISTED BARRACKS #1 302	1997	\$615,000		9,123			
ENLISTED BARRACKS #2 303	1997	\$610,000		9,123			
NCO QUARTERS #1 304	1997	\$310,000		2,685			
<b>MUHLENBERG-GREENVILLE PHASE 2</b>							
ENLISTED BARRACKS #4 310	1998	\$568,786		9,137			
ENLISTED BARRACKS #5 311	1998	\$568,342		9,095			
NCO BARRACKS #3 312	1998	\$294,443		2,689			
NCO BARRACKS #4 313	1998	\$309,694		3,006			
INSTRUCTOR QUARTERS 320	1998	\$506,197		4,775			
STUDENT QUARTERS 321	1998	\$1,372,484		14,755			
WATER TOWER	1997	\$195,000					
<b>MUHLENBERG-GREENVILLE PHASE 3</b>							
TARGET STORAGE-QUAL RANGE 125	2000	\$22,313		221			
BLEACHERS-QUAL RANGE 126	2000	\$35,088		552			
LATRINE-QUAL RANGE 127	2000	\$30,678		267			

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MESS SHELTER-QUAL RANGE 128	2000	\$94,881		1,276			
BLEACHERS-ZERO RANGE 130	2000	\$35,088		552			
TARGET STORAGE-PISTOL RANGE 136	2000	\$22,313		221			
LATRINE-PISTOL RANGE 137	2000	\$30,678		267			
RANGE CONTROL BUILDING	2003	\$289,298					
NCO BARRACKS #2 305	1997	\$323,193		3,006			
ENLISTED BARRACKS #3 306	2000	\$599,926		9,137			
BATTALION HQ/SUPPLY 330	2000	\$434,020		4,980			
<b>MUHLENBERG-GREENVILLE PHASE 4</b>							
NBC BUILDING	2000	\$63,281		1,107			
FLD GR OFFICER BARRACKS #1	1999	\$740,275		8,128			
FLD GR OFFICER BARRACKS #2	1999	\$692,410		8,128			
FITNESS CENTER	2000	\$306,253		3,136			
HQ/ADMINISTRATION	2001	\$1,100,000		15,382			
LATRINE PAVILION AT TRACK	2000	\$147,565		879			
DISPENSARY	2002	\$722,350		7,559			
BIH STORAGE	2000	\$328,326		6,572			
FIRE TRAINING CENTER	2006	\$2,431,294		16,300			
<b>MUHLENBERG-GREENVILLE RIVER QUEEN</b>							
UTES 400	1956	\$1,099,100		33,907			
BATHHOUSE MALE BLDG 407	1978	\$41,900		4,320			
CONTR. HUMIDITY STORAGE #408	1997	\$535,000		35,790			
CONTR. HUMIDITY STORAGE #409	1997	\$535,000		35,790			
CONTR. HUMIDITY STORAGE #410	1997	\$535,000		35,790			
CONTR. HUMIDITY STORAGE #411	1997	\$535,000		35,790			
CONTR. HUMIDITY STORAGE #412	1997	\$535,000		35,790			
<b>NELSON-BARDSTOWN</b>							
ARMORY SITE			\$75,000		5.50		
ARMORY	1961	\$611,900		12,459			
U.H. STORAGE	1993	\$35,100		864			
<b>NICHOLAS-CARLISLE</b>							
ARMORY SITE			\$78,500			6.38	
ARMORY	1977	\$1,039,200		14,070			
U.H. STORAGE	1993	\$46,200		1,404			
<b>PERRY-HAZARD</b>							
ARMORY SITE			\$352,000			11.46	
ARMORY	1985	\$1,411,700		16,089			
U.H. STORAGE	1991	\$138,400		5,653			

Kentucky Department of Military Affairs Annual Report 2008

LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
<b>POWELL-CLAY CITY</b>							
E KY TNG SITE			\$525,000			541.70	
SMALL ARMS RANGE BLDG	1986	\$5,000		468			
<b>PULASKI-SOMERSET</b>							
ARMORY SITE			\$22,500		1.70		
ARMORY	1949	\$800,100		20,581			
U.H. STORAGE	1993	\$103,000		3,485			
<b>ROWAN-MOREHEAD</b>							
AIR SPACE (CAVE RUN LAKE)							\$1
LAND (CAVE RUN LAKE)							\$1
ARMORY SITE			\$125,000		10.00		
ARMORY	2006	\$5,500,000		28,500			
<b>SHELBY-SHELBYVILLE</b>							
ARMORY SITE					7.00		
ARMORY	1995	\$865,500		8,060			
<b>TAYLOR-CAMPBELLSVILLE</b>							
ARMORY SITE			\$25,000		5.00		
ARMORY	1963	\$493,900		13,642			
U.H. STORAGE	1991	\$42,200		1,254			
<b>WARREN-BOWLING GREEN</b>							
ARMORY SITE			\$41,000		6.90		
ARMORY (NG & USAR)	1965	\$1,661,100		19,283			
U.H. STORAGE	1990	\$153,300		4,503			
OMS #10 SITE			\$8,400		1.30		
OMS #10	1947	\$215,800		7,130			
<b>WASHINGTON-SPRINGFIELD</b>							
ARMORY SITE			\$14,200		7.09		
ARMORY	1981	\$1,044,300		16,129			
<b>WAYNE-MONTICELLO</b>							
ARMORY SITE			\$63,800		4.90		
ARMORY	1964	\$715,000		13,040			
U.H. STORAGE	1993	\$26,000		1,026			
<b>WHITLEY-WILLIAMSBURG</b>							
OLD ARMORY SITE					0.20		

LOCATION	Year Const	Building Appraised Value	Land Appraised Value	Net Sq Ft	Acres Owned	Acres Leased	Annual Lease Payment
OLD ARMORY BLDG	1941	\$605,000		14,880			
ARMORY SITE			\$10,000		5.00		
ARMORY	1982	\$1,156,000		14,902			
U.H. STORAGE	1993	\$39,700		1,372			
<b>TOTALS</b>		<b>\$164,012,674</b>	<b>\$18,633,950</b>	<b>4,046,486</b>	<b>11,577.23</b>	<b>1,130.90</b>	<b>\$949,247</b>

## Annex II Economic Impact Report

# KENTUCKY NATIONAL GUARD ECONOMIC IMPACT REPORT



**FY 2008**



Kentucky Department of Military Affairs Annual Report 2008

County	A Number of Guard Assigned	B Number of Guards Resides	C Full-Time Fed & State Resides	D Full-Time Federal Training, Travel & Pay	E Full-Time State Pay	F Traditional Guard Pay	G Local Purchases Fed & State	H Construction Fed/State	I Oper/Maint Agreements Non Personal Compensation	J State Active Duty Pay	Total Expenditures Fed & State
Adair	48	8	8	\$363,096		\$30,276	\$49,876			\$11,753	\$455,002
Allen	21	1	1	\$37,230		\$20,184	\$121,832			\$1,187	\$180,433
Anderson	110	77	77	\$3,321,943	\$829,755		\$4,551			\$4,464	\$4,160,713
Ballard	7	0	0				\$5,160			\$1,210	\$6,370
Barren	180	97	17	\$1,051,951		\$50,460	\$31,735	\$119,155	\$35,138	\$6,898	\$1,295,337
Bath	21	3	3	\$94,989			\$92,977				\$187,966
Bell	96	51	6	\$221,338	\$20,945		\$6,990	\$548	\$22,471	\$4,185	\$276,477
Boone	148	161	19	\$926,125	\$41,872	\$171,564	\$39,829	\$950		\$3,539	\$1,183,879
Bourbon	35	15	15	\$230,698	\$310,837		\$15		\$40,824		\$582,374
Boyd	248	63	5	\$340,285		\$10,092	\$48,790	\$174,102	\$83,299	\$397	\$656,966
Boyle	91	95	16	\$661,065	\$197,831	\$80,736	\$10,760	\$8,893	\$506	\$18,307	\$978,098
Bracken	13	1	1	\$15,086			\$2,796			\$6,425	\$24,308
Breathitt	59	42	10	\$352,274	\$75,446		\$26,368	\$59,574	\$21,225	\$12,965	\$547,851
Breckinridge	23	8	8	\$107,007	\$160,235	\$10,092	\$5,824				\$283,158
Bullitt	138	34	34	\$1,622,076	\$232,442	\$645,888	\$12,020			\$1,103	\$2,512,426
Butler	25	5	5	\$239,706	\$22,831		\$5,062				\$268,702
Caldwell	17	1	1	\$45,258		\$10,092	(\$1,511)			\$2,598	\$56,437
Calloway	200	121	8	\$433,902			\$7,058	\$13,733	\$24,146	\$1,603	\$480,442
Campbell	60	2	2	\$75,327		\$20,184	\$53,220		\$627	\$25,705	\$175,064
Carlisle	8	0	0				\$4,819				\$4,819
Carroll	90	17	4	\$215,477			\$18,751	\$488,821	\$21,137	\$606	\$744,792
Carter	96	58	9	\$46,391	\$18,995		\$89,428		\$23,658		\$178,472
Casey	23	4	4	\$116,633	\$28,353		\$41,970			\$10,612	\$197,568
Christian	72	93	14	\$545,887	\$60,106	\$10,092	\$21,716	\$21,397	\$47,510	\$2,802	\$709,511
Clark	47	70	70	\$410,808	\$1,778,997		\$204,927				\$2,394,733
Clay	17	0	0				\$137,345				\$137,345
Clinton	6	1	1	\$45,258			\$2,825			\$1,465	\$49,548
Crittenden	38	17	1	\$170,631	\$32,274	\$20,184	\$763	\$4,052	\$19,431	\$6,076	\$82,779
Cumberland	12	3	3	\$866,623	\$261,365	\$90,828	\$108,137	\$2,447	\$78,796	\$13,529	\$1,421,725
Daviess	198	103	27	\$130		\$10,092	\$10,984				\$21,206
Edmonson	9	0	0				\$10,307				\$10,307
Elliott	5	0	0				\$614,895			\$12,509	\$2,425,446
Estill	122	61	58	\$290,645	\$1,469,594	\$30,276	\$189,554	\$1,795		\$5,733	\$3,871,947
Fayette	416	550	120	\$4,929,157	\$1,219,708	\$686,256	\$10,791	\$1,716,723	\$92,977	\$37,572	\$8,871,947
Fleming	45	4	4	\$98,379	\$63,365	\$10,092	\$10,791			\$198	\$182,824
Floyd	2	36	5	\$128,305	\$18,423		\$511,296	\$16,694	\$21,257		\$695,974

Kentucky Department of Military Affairs Annual Report 2008

County	A	B	C	D	E	F	G	H	I	J	Total
	Number of Guard Assigned	Number of Guards Resides	Full-Time Fed & State Resides	Full-Time Federal Training, Travel & Pay	Full-Time State Pay	Traditional Guard Pay	Local Purchases Fed & State	Construction Fed/State	Oper/Maint Agreements Non Personal Compensation	State Active Duty Pay	Expenditures Fed & State
Franklin	992	256	241	\$9,637,293	\$3,898,422	\$111,012	\$759,686	\$980,845	\$559,817	\$133,697	\$15,080,773
Fulton		15	1	\$46,123		\$10,092	\$6,729		\$9,182	\$11,337	\$15,911
Gallatin		51	10	\$464,421	\$25,282	\$80,736	\$109,845			\$1,868	\$79,654
Garrard		46	4	\$171,807	\$43,290	\$30,276	\$33,885			\$10,864	\$682,152
Grant		70	4	\$192,821	\$39,183	\$20,184	\$7,326			\$436	\$290,122
Graves		81	9	\$434,625	\$60,552	\$60,552	\$46,144	\$6,103	\$15,785	\$5,502	\$259,949
Grayson		16	2	\$60,940	\$28,246	\$10,092	\$4,911			\$647	\$568,711
Green		42	5	\$260,235		10092	\$9,987				\$104,837
Greenup		3	0				\$15,343				\$280,314
Hancock		333	94	\$9,226,524	\$1,121,360	\$433,956	\$191,671	\$3,660	\$32,889	\$77,635	\$15,343
Hardin		112	6	\$306,605			\$4,295	\$7,069	\$26,610		\$5,087,695
Harlan		134	33	\$542,122	\$45,890		\$17,651	\$263,481	\$25,087		\$344,599
Harrison		30	3	\$151,835	\$21,742	\$30,276	\$11,109			\$939	\$894,231
Hart		23	4	\$157,026	\$96,249	\$10,092	\$239,843	\$1,809	\$18,618		\$194,160
Henderson		21	5	\$167,436		\$50,460	\$5,464				\$448,931
Henry		5	1	\$54,659			\$4,575			\$432	\$319,609
Hickman		104	14	\$470,204	\$126,530	\$40,368	\$18,416	\$190,875	\$14,667	\$1,310	\$59,665
Hopkins		14	0				\$396,320				\$862,369
Jackson		2,009	362	\$18,049,841	\$1,268,271	\$5,227,656	\$51,766	\$75,310	\$36,244,399	\$202,101	\$396,320
Jefferson		92	17	\$733,432	\$108,309	\$40,368	\$216,087			\$10,295	\$61,119,343
Jessamine		33	3	\$139,468	\$40,000		\$10,041				\$1,110,491
Johnson		248	7	\$706,655	\$7,710,996	100,920.00	\$37,112	\$119,816	\$2,532	\$14,153	\$189,509
Kenton		17	1	\$64,751			\$340,686			\$1,703	\$578,899
Knott		162	25	\$934,198	\$104,371	\$10,092	\$5,147		\$21,732	\$4,239	\$407,276
Knox		27	5	\$236,357	\$21,887		\$41,879				\$1,069,687
Larue		114	11	\$553,119	\$24,932	\$60,552	\$236,412	\$951,744	\$17,569	\$25,623	\$310,215
Laurel		13	1	\$64,274			\$24,317				\$1,869,952
Lawrence		15	2		\$46,474		(\$7,462)			\$1,103	\$68,591
Lee		10	0				\$446,004				\$40,114
Leslie		13	2		\$78,946		\$3,863				\$446,004
Letcher		27	1	\$64,274		\$10,092	\$22,565			\$546	\$82,809
Lewis		62	7	\$210,308	\$64,572	\$10,092	\$7,053			\$570	\$97,477
Lincoln		12	5	\$226,342			\$3,107			\$2,819	\$292,595
Livingston		43	0				\$2,486	\$10,440		\$835	\$232,268
Logan		7	2	\$111,374			\$2,148				\$48,471
Lyon		334	58	\$1,967,601	\$782,754	\$171,564	\$5,083,649	\$6,433	\$25,106	\$18,314	\$113,522
Madison		277									\$8,055,420

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County	A	B	C	D	E	F	G	H	I	J	Total Expenditures Fed & State
	Number of Guard Assigned	Number of Guards Resides	Full-Time Fed & State Resides	Full-Time Federal Training, Travel & Pay	Full-Time State Pay	Traditional Guard Pay	Local Purchases Fed & State	Construction Fed/State	Oper/Maint Agreements Non Personal Compensation	State Active Duty Pay	
Maggoffin		13	1		\$32,596		\$29,743				\$62,339
Marion		24	3	\$223,893		\$20,184	\$10,801			\$7,435	\$262,313
Marshall	95	54	9	\$273,937	\$84,721		\$19,302		\$29,232	\$6,860	\$414,052
Martin		8	0				\$3,862				\$3,862
Mason	99	37	5	\$227,943			\$6,672		\$63,634	\$12,425	\$310,074
McCracken	149	93	5	\$280,140		\$10,092	\$20,046	\$4,057,247	\$25,128		\$4,392,653
McCreary		27	1	\$53,121			\$4,761		\$154	\$1,124	\$59,160
McLean		18	10	\$297,694	\$109,539	\$20,184	\$5,941				\$433,358
Meade	23	49	21	\$778,546	\$243,948	\$90,828	\$23,636	\$14,658	\$11,942		\$1,163,558
Menifee		11	2	\$33,944	\$25,956		\$8,846				\$68,746
Mercer	112	70	39	\$1,726,849	\$218,856	\$20,184	\$26,908	\$14,826	\$24,541	\$23,771	\$2,055,935
Metcalf		20	3	\$89,637	\$38,209		\$28,168				\$156,013
Monroe	77	52	9	\$491,411	\$18,995	\$10,092	\$1,343	\$750	\$18,796	\$8,292	\$589,587
Montgomery		49	33	\$595,008	\$648,814		\$9,451		\$21		\$1,263,386
Morgan		19	0				\$30,013				\$30,013
Muhlenberg	183	80	61	\$1,571,678	\$819,720	\$20,184	\$145,870	\$4,641,898	\$24,941	\$85,478	\$7,309,769
Nelson	91	111	20	\$2,073,284	\$144,760	\$222,024	\$277,131	\$63,168	\$16,346	\$4,722	\$2,801,436
Nicholas	109	19	12	\$50,774	\$283,030		\$40,130		\$23,446	\$2,092	\$399,472
Ohio		22	1	\$64,274		\$10,092	\$4,525				\$78,891
Oldham		67	34	\$1,913,749	\$151,659	\$222,024	\$12,488			\$118,906	\$2,418,826
Owen		14	4	\$141,055	\$84,637		\$242,771				\$468,464
Owsley		11	0				\$15,491				\$15,491
Pendleton		19	1	\$49,220		\$10,092	\$4,383				\$63,695
Perry	64	42	7	\$268,009	\$32,274		\$393,659	\$7,405	\$26,497	\$1,317	\$729,160
Pike	57	28	0				\$973,521			\$3,895	\$977,416
Powell		25	29	\$53,121	\$742,323		\$156,292			\$186	\$951,922
Pullaski	160	104	5	\$176,706	\$108,036	\$30,276	\$14,832	\$15,264	\$18,366	\$10,337	\$373,817
Robertson		1	0				\$1,287				\$1,287
Rockcastle		21	3		\$105,348		\$297,281			\$478	\$403,107
Rowan	97	67	7	\$256,922	\$80,770	\$10,092	\$1,784	\$17,165	\$53,377	\$1,088	\$421,198
Russell		23	2	\$69,745		\$10,092	\$2,849				\$82,686
Scott		77	26	\$1,363,171	\$124,243		\$15,199				\$1,502,613
Shelby	142	78	65	\$3,315,684	\$437,127	\$60,552	\$115,646	\$10,310	\$14,264	\$1,109	\$3,954,691
Simpson		32	3	\$157,283	\$80,736	\$80,736	\$8,385			\$420	\$246,824
Spencer		66	12	\$696,394		\$444,048	\$5,508		\$757		\$1,146,707
Taylor	79	59	12	\$500,813	\$18,423	\$10,092	\$4,514		\$24,534	\$15,041	\$573,416
Todd		13	2	\$47,563	\$59,431		\$0				\$106,994

Kentucky Department of Military Affairs Annual Report 2008

County	A	B	C	D	E	F	G	H	I	J	Total
	Number of Guard Assigned	Number of Guards Resides	Full-Time Fed & State Resides	Full-Time Federal Training, Travel & Pay	Full-Time State Pay	Traditional Guard Pay	Local Purchases Fed & State	Construction Fed/State	Oper/Maint Agreements Non Personal Compensation	State Active Duty Pay	Total Expenditures Fed & State
Trigg		24	2	\$56,310	\$22,085		\$11,561			\$3,323	\$93,279
Trimble		7	0			\$20,184	\$4,999				\$25,183
Union		15	2	\$76,722			\$27,891				\$104,613
Warren	187	250	44	\$2,267,257	\$127,894	\$111,012	\$30,030	\$192,496	\$43,479	\$19,692	\$2,791,859
Washington	47	20	6	\$305,183			\$9,030	\$287,108	\$16,122	\$2,170	\$619,614
Wayne	73	51	6	\$292,438			\$3,443	\$15,903	\$39,262	\$11,461	\$362,508
Webster		11	2	\$92,753			\$13,730			\$596	\$107,079
Whitley		129	7	\$193,076	\$39,173	\$20,184	\$10,042	\$9,999	\$16,117	\$960	\$289,550
Wolfe		17	2	\$41,923	\$28,234		\$4,337				\$74,495
Woodford		64	30	\$1,530,537	\$417,697	\$20,184	\$28,102				\$1,996,519
Out of State		541									
<b>Total</b>	<b>8,468</b>	<b>8,338</b>	<b>2,027</b>	<b>\$79,512,528</b>	<b>\$20,271,277</b>	<b>\$9,910,344</b>	<b>\$14,083,995</b>	<b>\$14,594,688</b>	<b>\$38,085,303</b>	<b>\$1,051,082</b>	<b>\$177,509,216</b>

<b>KENTUCKY ARMY NATIONAL GUARD</b>	<b>Total</b>	<b>In KY</b>	<b>Out KY</b>	<b>% Out KY</b>
Traditional Members	7,277	6,815	462	6.35%
Traditional Pay		\$58,505,900		
Average Traditional Pay Per Year		\$8,585		

<b>KENTUCKY AIR NATIONAL GUARD</b>	<b>Total</b>	<b>In KY</b>	<b>Out KY</b>	<b>% Out KY</b>
Traditional Members	1,182	982	200	16.92%
Traditional Pay		\$9,910,344		
Average Traditional Pay Per Year		\$10,092		

<b>TOTAL KENTUCKY NATIONAL GUARD</b>	<b>Total</b>	<b>In KY</b>	<b>Out KY</b>	<b>% Out KY</b>
Traditional Members	8,459	7,797	662	7.83%
Traditional Pay		\$68,416,244		
Average Traditional Pay Per Year		\$8,775		
State Active Duty Man-days & Pay	2,632	\$1,051,082		
Total Full Time Fed (AGR&Tech)(Army&Air)	1,467	1,415	52	3.67%
Total Full Time Fed Pay (AGR & Tech)		\$79,512,528		

<b>FY 2008 Active Guard &amp; Reserve (AGR)</b>	<b>SALARY</b>	<b>Average</b>
KYNG Army AGR	508 \$36,684,361	\$72,213
KYNG Air AGR	119 \$7,287,917	\$61,243
<b>TOTAL KYNG AGR</b>	<b>627 \$43,972,278</b>	<b>\$70,131</b>

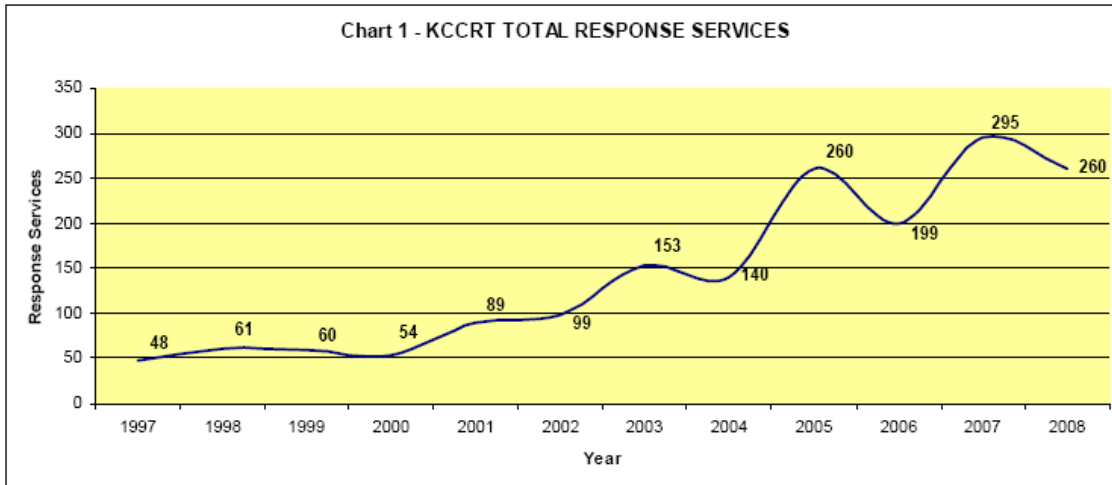
<b>FY 2008 KYNG Technicians</b>	<b>SALARY</b>	<b>Average</b>
KYNG Army Technicians	616 \$36,684,362	\$59,553
KYNG Air Technicians	224 \$16,761,900	\$74,830
<b>TOTAL KYNG Technicians</b>	<b>840 \$53,446,262</b>	<b>\$63,627</b>

<b>FY 2008 STATE EMPLOYEES</b>	<b>SALARY</b>	<b>Average</b>
Total Full Time State (P1 & Non-P1)	612 \$20,271,277	\$33,123



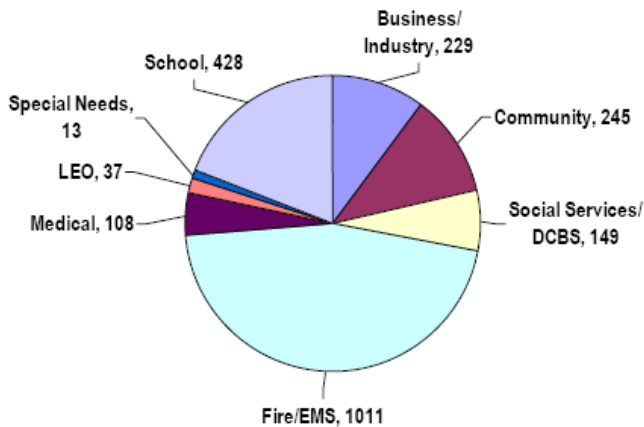
KY National Guard	Army	Air	KY National Guard	Army	Air	KY National Guard	Army	Air	KY National Guard	Army	Air
Alabama	9	1	AL	1	ID	Montana	MT	1	MT	Rhode Island	RI
Alaska	2	AK	Illinois	29	IL	Nebraska	NE	1	NE	South Carolina	SC
Arizona	1	AZ	Indiana	80	IN	Nevada	NV	1	NV	South Dakota	SD
Arkansas	4	AR	Iowa	1	IA	New Hampshire	NH	1	NH	Tennessee	TN
California	2	CA	Kansas	2	KS	New Jersey	NJ	1	NJ	Texas	TX
Colorado	3	CO	Louisiana	1	LA	New Mexico	NM	1	NM	Utah	UT
Connecticut	1	CT	Maine	1	ME	New York	NY	2	NY	Vermont	VT
Delaware	1	DE	Maryland	3	MD	North Carolina	NC	6	NC	Virginia	VA
District Of Columbia	1	DC	Massachusetts	2	MA	North Dakota	ND	1	ND	Washington	WA
Florida	13	FL	Michigan	3	MI	Ohio	OH	18	OH	West Virginia	WV
Georgia	11	GA	Minnesota	2	MN	Oklahoma	OK	1	OK	Wisconsin	WI
Guam	1	GU	Mississippi	3	MS	Oregon	OR	1	OR	Wyoming	WY
Hawaii	1	HI	Missouri	9	MO	Pennsylvania	PA	3	PA	Total	541
											238
											238

## Annex 3 Kentucky Community Crisis Response Board

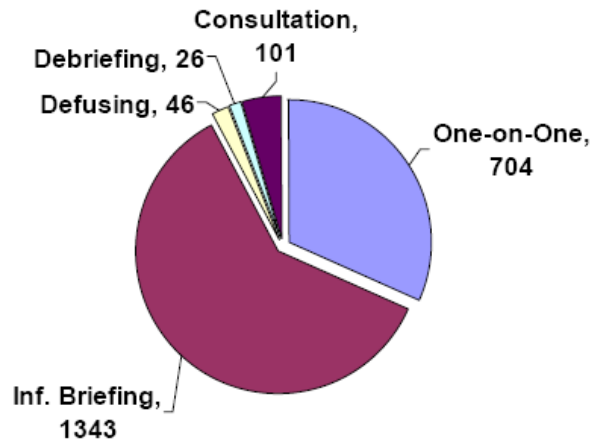


NOTE: 2007 figures include Flight 5191 Crash

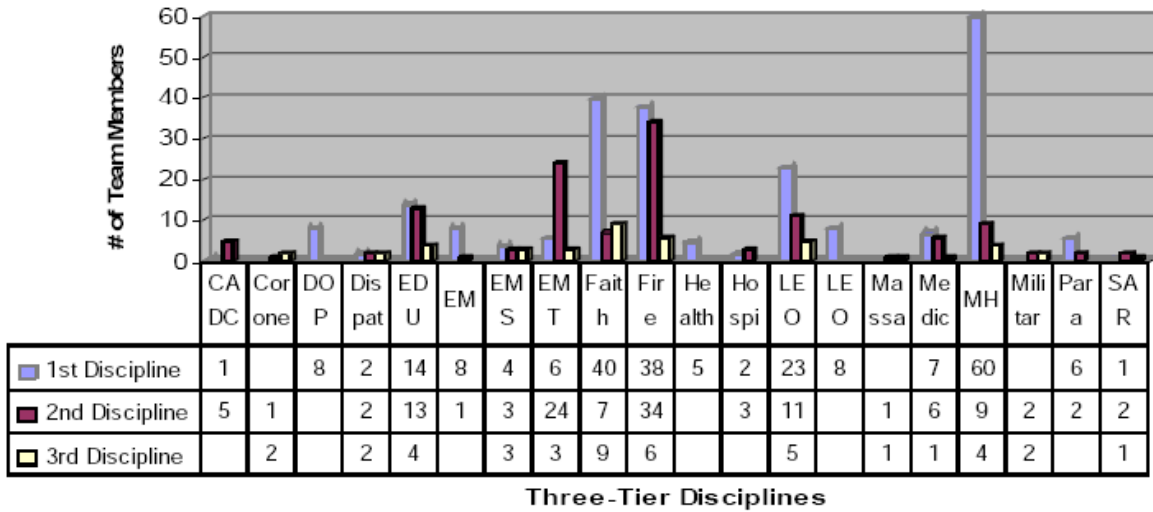
**Chart 2 - KCCRT FY2008 Customer Demographics**  
2,268 Persons Served



**Chart 3 - 2008 Response Types**



**Chart 4 - KCCRT Disciplines**



**Chart 5 - KCCRT Represented Disciplines Across Three-Tiers**

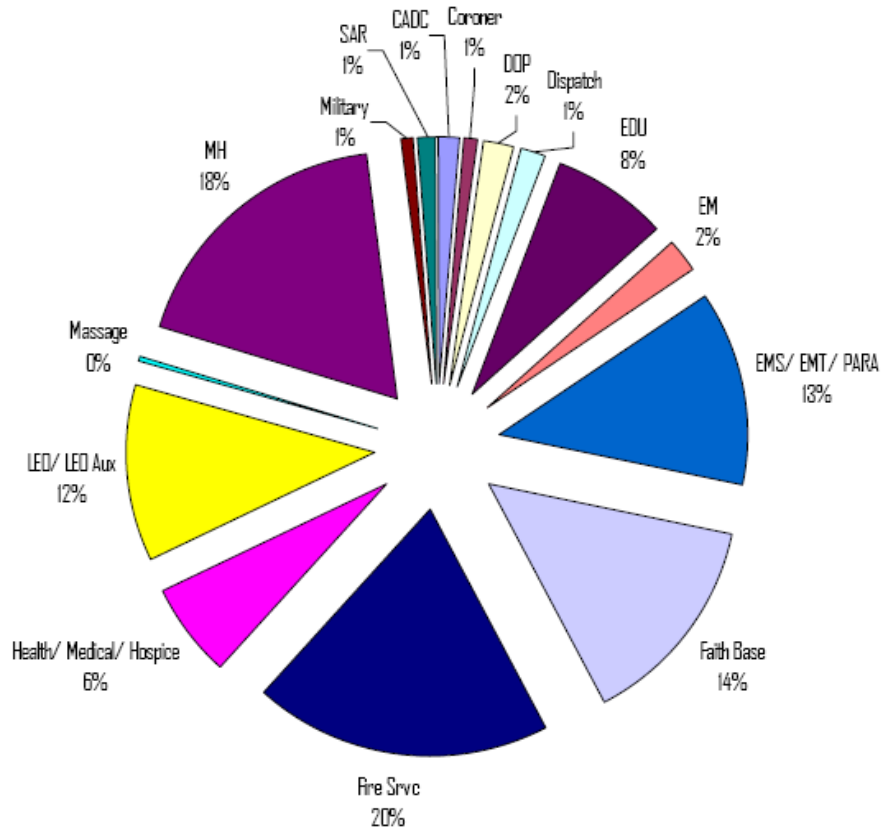




Chart 6

COMMONWEALTH OF KENTUCKY • DEPARTMENT OF MILITARY AFFAIRS  
**KENTUCKY COMMUNITY CRISIS RESPONSE BOARD**  
**Kentucky Community Crisis Response Team**  
**Membership Distribution**

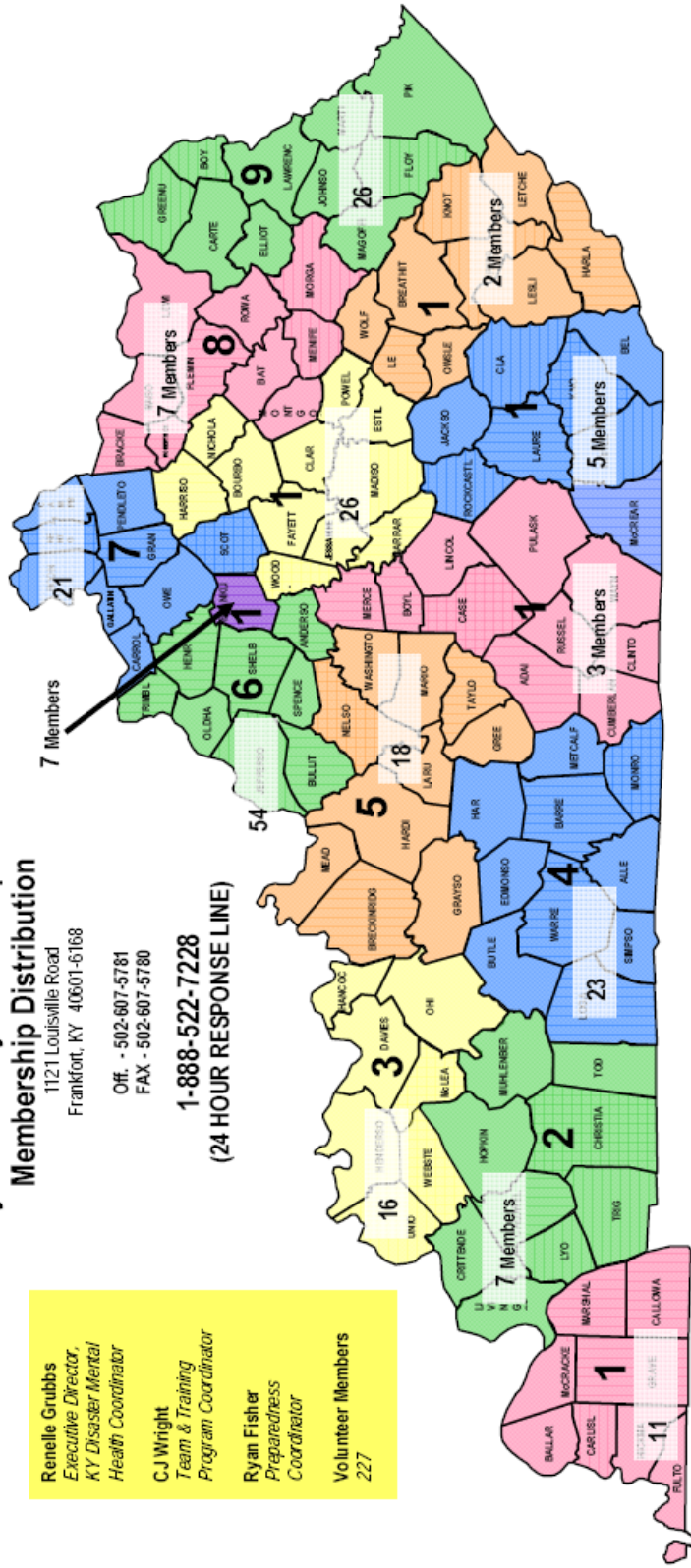
Renelle Grubbs  
*Executive Director,  
 KY Disaster Mental  
 Health Coordinator*  
 C.J. Wright  
*Team & Training  
 Program Coordinator*  
 Ryan Fisher  
*Preparedness  
 Coordinator*  
**Volunteer Members**  
 227

1121 Louisville Road  
 Frankfort, KY 40601-6168

Off. - 502-607-5781  
 FAX - 502-607-5780

1-888-522-7228

(24 HOUR RESPONSE LINE)



- REGION 1**  
Debra Hartz\*  
Hank Cecil\*  
Tom Ballowe +
- REGION 2**  
Tim Davis\*  
Pam Gabbard\*
- REGION 3**  
Paula McCaghren\*  
Robert Carter\*  
Kay Evans +
- REGION 4**  
Robbie Simpson\*  
Lynda Simpson\*  
Vilam Scott+
- REGION 5**  
Karl Lusk\*  
Woody Will+
- REGION 6**  
Pam Fletzt\*  
Michael Drosselt\*  
Glenda Lehmann+
- REGION 7**  
Nan Genther\*  
Donna Sparks\*
- REGION 8**  
Charlotte Dixon\*
- REGION 9**  
Rebecca Bauder\*  
Tom Adams\*  
Robert Kerr\*  
Tracy McLean+
- REGION 10**  
Covered by Regions 11 & 13
- REGION 11**  
Deborah Anderson\*  
Barry McDonald\*
- REGION 12**  
David Hawk\*
- REGION 13**  
Daryl Hodge\*  
Jerry Powell+
- REGION 14**  
KCCRB\*  
Rose Blandford+

\* Regional Team Coordinator + Logistics Officer

Revised August 2008

**The Kentucky Community Crisis Response Board Personnel: Chart 7**

KCCRB STAFF: Agency General Funds FY09 July 01, 2007-June 30, 2008					
Position	Classification	Status	Fund	Project	Employee Name
Executive Director	Appointed	Filled	KCCRB - 0100	n/a	Renelle Grubbs
Program Coordinator	P-1 Merit	Filled	KCCRB - 0100	n/a	C.J. Wright
100% Federal FY09 July 01, 2007- June 30, 2007					
Position	Classification	Status	Fund	Project	Employee Name
Admin. Section Sup.	Non P-1/ Non Merit	Filled	CHFS/DBH08DMAKCCRB	BHPP7	Ryan Fisher
Administrative II	Non P-1/ Non Merit	Filled	CHFS/DBH08DMAKCCRB	BHPP7	Laura Finfrock
Administrative II	Non P-1/ Non Merit	Filled	CHFS/DBH08DMAKCCRB	BHPP7	Lori Stratton

**Staff Training Matrix: Chart 8**

<b>TRAINING MATRIX</b>	Renelle Grubbs	CJ Wright	Ryan Fisher	Laura Finfrock	Lori Stratton
	Executive Director	Prog. Coord	Admin Sec Supr.	Admin Spec II	Admin Spec II
<b>NIMS</b>					
NIMS ICS 300 Intermediate	✓	✓			
NIMS ICS 200 Basic	✓	✓	✓	✓	✓
NIMS ICS 100 Introduction	✓	✓	✓	✓	✓
NIMS ICS 700 NIMS, An Introduction	✓	✓	✓	✓	✓
NIMS ICS 800 National Response Plan	✓	✓		✓	✓
<b>CRISIS INTERVENTION</b>					
Assisting Individuals in Crisis	✓	✓	✓		□
Group Crisis Intervention	✓	✓			
Pastoral Crisis Intervention I	✓	✓			
School-Centered Crisis Response	✓	✓			
<b>ADVANCED COURSES</b>					
Strategic Response to Crisis (Adv. Level)	✓	✓			
Advanced Group Crisis Intervention	✓	✓			
Pastoral Crisis Intervention II	✓	✓			
<b>LARGE-SCALE EVENT TRAINING</b>					
Psychosocial Impact of Disasters & Catastrophic Events (PIDCE)	✓	✓	✓	✓	
FEMA Crisis Counseling course	✓	✓			
KCCRT DBH Online Certification course	✓	✓			
<b>KEY</b>					

	1st Quarter		2nd Quarter		3rd Quarter				4th Quarter			
	Location/Date	Trainer	Location/Date	Trainer	Location/Date	Trainer	Location/Date	Trainer	Location/Date	Trainer		
FY 2008	Somerset 9/5/2007	Loisville 10/19/2007	Elizabethtown 10/23/2007	Mt Sterling 12/5/2007	Glasgow 1/26/2008	Maysville 1/30/2008	Lexington/ Fayette 1/30/2008	Madisonville 2/15/2008	Louisville 2/28/2008	Erlanger 3/19/2008	Magoffin 4/4/2008	Richmond 4/22/2008
Regions	12	6	5	8	4	1	13	2	6	7	9	13
Participants	29	18	37	21	22	11	33	18	17	12	13	17
PIDCE Trainers	Shelly Fryman	Bill Wetter	Sara Jo Best	Mike Maitox	Ann Bray	Tina Massengill	Kim Thomas	Donna Gregory	Bill Wetter	Quennie Jones	Kathy Hembree	Otto Reck
	Renelle Grubbs	Renelle Grubbs	Renelle Grubbs	Rebecca Bauder	Lynda Simpson	Merry Miller	Renelle Grubbs	Renelle Grubbs	Renelle Grubbs	Renelle Grubbs/ Nan Genthier	Jack West	Renelle Grubbs
Overall Course Objectives:	KCCRT											
Apply two one-on-one structured crisis intervention models with person in crisis: The Four-Step Guide to Conversation and the SAFE R model	82%											
Determine the common stress reactions and those that indicate a need for referral for further assessment.	82%											
Identify common stress reactions and techniques for self-care and prevention and control of stress for disaster responders.	86%											
Objective: Identify two case studies of terrorism and its psychological impact: Oklahoma City bombing, 1995 and the terrorist attacks of September 11, 2001	88%											
State the definitions of critical incident, stress, and psychological crisis	84%											
Utilize effective listening and communication techniques with persons in crisis.	86%											
<b>AVERAGE TOTAL RATING</b>	<b>87%</b>	<b>90%</b>	<b>91%</b>	<b>86%</b>	<b>86%</b>	<b>79%</b>	<b>94%</b>	<b>90%</b>	<b>92%</b>	<b>97%</b>	<b>87%</b>	<b>90%</b>





